



# City of Oakwood

Annual Budget

2013

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City Officials

# City of Oakwood Elected Officials

<u>Elected Officials</u>	<u>Title</u>	<u>Term of Office</u>
William D. Duncan	Mayor	5/30/03 – 12/31/15
Steven Byington	Vice Mayor	1/1/08 – 12/31/15
Stanley Castleman	Council Member	1/1/04 – 12/31/15
Robert Stephens	Council Member	1/1/10 – 12/31/13
Anne Hilton	Council Member	1/1/10 – 12/31/13

\* \* \* \* \*



## **BUDGET REVIEW COMMITTEE**

The Budget Review Committee (BRC) is appointed by City Council and advises staff and council on finance and budget matters. Responsibilities also include helping communicate to staff and council the viewpoint of Oakwood residents regarding the extent of services they desire, and their willingness to pay the cost of providing those services.

### **Oakwood A**

**Harrison Gowdy  
Charles Campbell  
Richard Ordeman  
Dan Ferneding**

### **Oakwood D**

**Becky Butler  
Michael Vanderburgh  
Steve Brooks  
Jeff Woeste**

### **Oakwood B**

**David Dickerson, Chair  
Howard Boose  
Bill Frapwell, Vice Chair  
Frederick Dudding  
George Kling  
Jamie Greer**

### **Oakwood E**

**Michael Hayes  
Ella Himes  
Ellen Fodge  
Beth Ritzert**

### **Oakwood C**

**Richard Stock  
Jaci Hollmeyer  
Brian Huelsman  
William Meyer  
Terri Rubins  
Charles Rodabaugh**

### **Oakwood F**

**William Lockwood  
Phil Chick  
Kyle Maschino  
Michael O'Connell  
Mike Ruetschle**

### **Oakwood G**

**John Gray  
Teri Engle  
Rick Ohmer  
Rob Connelly  
Vince Lewis**

The following Oakwood City Council Resolutions establish the BRC and define the committee's responsibilities:

Resolution No. 1238, dated May 4, 1987

Resolution No. 1280, dated April 3, 1989

Resolution No. 1333, dated February 3, 1992

Resolution No. 1715, dated November 24, 2009

# City of Oakwood City Administration

<b>Name</b>	<b>Title</b>
Norbert S. Klopsch	City Manager
Jay A. Weiskircher	Deputy City Manager / Director of Personnel / Zoning Official
Cindy S. Stafford, CPA	Director of Finance
Alexander P. Bebris	Director of Public Safety
Carol D. Collins	Director of Leisure Services
Kevin W. Weaver, P.E., P.S.	Director of Engineering & Public Works
Robert F. Jacques, Esq.	Director of Law
Richard T. Garrison, M.D.	Health Commissioner
Linda M. Merker	Income Tax Administrator



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Vision Statement

## **CITY OF OAKWOOD VISION STATEMENT**

IN 1997, CITY COUNCIL APPROVED A VISION STATEMENT. THE STATEMENT WAS AMENDED IN 2000. IN 2003/04 THE 25-MEMBER COMPREHENSIVE PLANNING COMMITTEE (CPC) REVIEWED THE STATEMENT – THIS IN CONJUNCTION WITH DEVELOPMENT OF THE CITY'S 2004 COMPREHENSIVE PLAN. THE CPC FOUND THE 2000 VERSION APPROPRIATE AS WRITTEN. THAT VERSION REMAINS IN AFFECT AND IS PRESENTED BELOW.

***IT IS CITY COUNCIL'S VISION OF THE CITY OF OAKWOOD TO CONTINUE ITS HERITAGE AS A PREMIER RESIDENTIAL COMMUNITY:***

- ***WHERE CITIZENS KNOW AND RESPECT ONE ANOTHER.***
- ***WHERE PRINCIPAL EMPHASIS IS PLACED ON NEIGHBORHOOD, SCHOOLS, RESPONSIVE CITY SERVICES AND PARKS.***
- ***WHERE CITIZENS CONTRIBUTE TO AND BENEFIT FROM STRONG, RESPONSIBLE STEWARDSHIP OF COMMUNITY RESOURCES.***
- ***WHERE A RESPONSIBLE CITIZENRY HELPS ESTABLISH AND FOLLOWS COMMUNITY STANDARDS THAT PRESERVE THE QUALITY OF INDIVIDUAL AND COMMUNITY PROPERTY.***
- ***WHERE RESIDENTS FEEL COMFORTABLE AND SECURE IN THEIR HOMES AND AS THEY MOVE ABOUT THE COMMUNITY.***
- ***WHERE EDUCATION IS A VITAL COMMUNITY TRADITION.***
- ***WHERE VIABLE BUSINESS AND PROFESSIONAL ENTERPRISES ARE CLEARLY COMPATIBLE WITH RESIDENTIAL LIVING AND NOT IN CONFLICT WITH THE RESIDENTIAL INTEGRITY OF THE COMMUNITY.***
- ***WHERE CITIZEN PARTICIPATION IS VALUED AND ENCOURAGED TO GIVE DEFINITION TO THE HIGH EXPECTATIONS OF THE COMMUNITY AND ITS RESIDENTS.***
- ***WHERE OAKWOOD BENEFITS FROM THE INVOLVEMENT OF ITS RESIDENTS AND EMPLOYEES IN A VARIETY OF REGIONAL, BUSINESS, CULTURAL AND GOVERNMENTAL ACTIVITIES.***

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**Budget Message**

December 10, 2012

Dear Members of City Council:

I present to you our 2013 City Budget. This is my 11<sup>th</sup> budget as your city manager. As in previous years, many people assisted in the preparation of this document, most notably our department heads and our finance department, led by Finance Director Cindy Stafford, CPA. The budget also reflects input and advice from our 34-member citizen Budget Review Committee (BRC). The BRC met four times during 2012.

The 2013 budgeted expenses are about \$500,000 less than 2012 Budget. Our expenses have gone down in each of the last four years and are budgeted to go down further in 2013.

Following are the budget highlights.

### **NON-ENTERPRISE FUNDS**

The “Non-Enterprise Funds” account for all city services and operations except the Water and Sewer utilities, and the new Stormwater utility. Our non-enterprise funds have sufficient dollars through 2013, but only because they include the transfer of \$2,775,000 from the “Special Projects Fund” to the General Fund. When this transfer of funds is completed, the “Special Projects Fund”, which in effect has become our rainy day fund, will be reduced to approximately \$330,000.

The Ohio Estate/Inheritance Tax: The Ohio estate/inheritance tax had been a source of revenue to pay for local government services for well over a century. The tax was first enacted in 1893. On June 30, 2011, Governor John Kasich signed H.B. 153: The 2012/2013 Ohio Biennial Budget Bill. Within that bill was a provision to totally eliminate the estate tax effective January 1, 2013. This action drastically reduces financial resources for hundreds of Ohio cities, villages and townships. Elimination of the estate tax, continuing cuts in the Local Government Fund (a portion of state sales tax receipts returned to local governments to pay for local public services) and other state funding cuts creates a \$3 million shortfall for our city.

To address this shortfall, we will need to: 1) significantly raise taxes and fees for service; 2) cut services; or 3) some combination of the raising revenues and cutting services. We have already reduced expenses in many ways, most notably by eliminating nine fulltime positions.

Addressing the Lost Revenue: Between January and June of 2012, we conducted 28 neighborhood meetings and three town hall meetings. The purpose of the meetings was to discuss how the repeal of Ohio’s estate tax and other state funding cuts affect our community. Elimination of these funding sources created a \$3 million shortfall for our city, about 20% of the money we need to pay for the public services we provide.

About 500 Oakwood residents participated in extensive dialogue on this topic. That dialogue included discussing numerous ideas and options for addressing the shortfall. We heard several common themes, most notably:

- Oakwood residents said repeatedly that they live in this community for a good reason and they truly value and want to continue the comprehensive and high quality city services already in place.
- While recognizing that new taxes and fees must be part of the solution, our residents demand that the city do everything feasible to find ways to continue cutting expenses and become as cost efficient as possible.
- In considering options for raising fees or taxes, our citizens generally prefer a fee approach. To the extent that services can be paid for through specific fees, that is a preference over general taxing.

The city has reduced expenses by about \$1.3 million over the past five years. In addition to numerous operating efficiencies, and cuts in capital expenses, we have eliminated nine staff positions through attrition. Since 2004, we dropped our full-time staff from 95 to 86 and plan to reduce staff to 81 by 2015. When considering total salaries and benefit costs, the staff reduction is saving us about \$500,000 annually.

With extensive citizen input, we developed a comprehensive plan for addressing the \$3 million shortfall. The plan includes about \$1.5 million in fee increases and cost cuts and \$1.5 million in new taxes. This 2013 Budget includes most of the costs cuts and fee increases. What remains are the tax increases. Our options are limited to property tax and/or income tax. I believe that the best approach is a combination of the two.

We discussed the plan with our 34-member citizen Budget Review Committee in September and shared it with all Oakwood citizens and businesses through a newsletter mailed to every property in October. While no one welcomes higher taxes and fees, we cannot retain our first-class services without replacement dollars.

Refuse Fees and Program Changes: This budget includes \$550,000 of new revenue as a result of raising our monthly refuse fee from \$12.50 to \$25. It also includes some changes to our refuse program, most notably: 1) a change in pickup schedule for yard debris collection from bi-weekly to monthly; 2) deployment of a new “grapple” truck for yard debris collection; and 3) requirement that the 485 or so properties abutting alleys begin using a single, 96 gallon city provided refuse container, rather than standard small trash cans. Implementing these changes, coupled with collecting the additional \$12.50 per month per property, makes the city’s entire refuse operation self-supporting. This was discussed as a conceptual proposal at each of the 31 citizen meetings and was widely embraced as an acceptable component to address the budget shortfall.

Income Tax: Our local income tax continues to provide the single largest amount of money to pay for city services. In 2013 we are budgeting to receive \$6.2 million. The city of Oakwood retains all of the local tax paid on income earned in Oakwood. However, it is important to remember that we continue to give full credit for local income

taxes paid to other jurisdictions. As such, in the case of an Oakwood resident working in Dayton or Kettering, for example, where the tax rates are 2.25%, Oakwood only receives 0.25% of the 2.5% total taxes paid. The last time we raised our income tax rate was 1984.

Ohio House Bill 601: There is presently a bill introduced in the Ohio House (HB 601) that completely rewrites Ohio law as it relates to local income taxes and the power of locally elected leaders to manage and control their principal source of revenue... revenue used to pay for the public services provided to the citizens of their community (e.g., police, fire, EMS, roadway maintenance, parks, etc.). While we are still studying the 129 page bill, it is clear that, if passed in its current form, it will cost Oakwood at least \$400,000 annually. This is on top of the existing \$3 million shortfall. HB 601 is touted by advocates as being good for Ohio and revenue neutral to Ohio cities. It is neither and should be soundly rejected.

Property Taxes: Since allowing a 5.5 mill property tax issue to expire in 2008, we now have only one voted (outside millage) property tax issue that generates money to pay for city services. In 2011, Oakwood residents approved a five year renewal of the 2.72 mill property tax issue by a 74% yes vote. This issue generates about \$460,000 annually in support city services. The city has not raised property taxes in 20 years and presently receives only 6% of the total real estate taxes paid by Oakwood property owners. Nearly 70% of Oakwood property taxes go to our excellent Oakwood Schools.

Major 2013 Expenses: The 2013 Budget includes about \$995,000 for capital improvements and capital equipment. This is about \$200,000 less than average annual capital expenses over the past 10 years. A major portion of the money (\$670,000) is for street and sidewalk improvements. Each year we continue to make significant investments in our public infrastructure and replace capital equipment as needed. With those investments, we maintain our infrastructure and equipment required to provide the comprehensive and high quality services that our citizens expect. The "Capital Improvement Fund" and "Capital Improvement Program" tabs herein provide details on our budgeted 2013 investments and on our long range capital program.

## **WATER UTILITY FUNDS**

The 2013 Budget shows that our projected annual Water Utility revenue will be about \$75,000 less than budgeted expenses but receipts can increase significantly depending on summer weather and irrigation usage. We have adequate fund reserves to cover the shortfall if it in fact materializes. This is particularly noteworthy since we have not raised water rates since 1994 and the 2012 regional rate survey showed Oakwood as having the 5<sup>th</sup> lowest water rate out of 66 jurisdictions in the greater Miami Valley area. This 2013 Budget does not include a water rate increase, nor do I expect to need a rate increase for at least another year.

## SEWER UTILITY FUNDS

The 2013 Budget reflects expenses of about \$85,000 more than revenues. Our Sanitary Sewer Funds also have adequate fund reserves to cover the shortfall if it materializes. About 75% of our sewer utility costs pay charges from the city of Dayton and Montgomery County for sewage treatment. Our last sewer rate increase was imposed in July, 2009. This 2012 Budget does not include a sewer rate increase, nor do I expect to need a rate increase for at least one more year. The 2012 regional rate survey showed us as having the 47<sup>th</sup> lowest rate out of 63 jurisdictions.

## STORMWATER UTILITY FUNDS

This 2013 Budget includes the creation of a Stormwater Utility and two new funds, the Stormwater Operating Fund and the Stormwater Capital Improvement/Equipment Replacement Fund. The utility was established through Ordinance No. 4758 adopted on November 5, 2012. It will be used to pay for all costs associated with stormwater management, including the maintenance and operation of the public storm sewer system. The utility will be funded through monthly stormwater fees. The fees will be included as an additional line item on the monthly Water/Sewer/Refuse bill. The initial monthly fee will be \$6 for 1, 2 or 3 unit residential properties. 4-unit and larger residential properties and commercial and institutional properties will be billed at rates based on their respective impervious land areas.

\* \* \* \* \*

These are the highlights. I thank the BRC members and my department heads for their assistance in preparing this budget.

As done each year, we have included in this document the description of a few major goals and objectives. These are projects that go beyond the normal day-to-day operations and are important to continuing our efforts in providing the finest possible service to our Oakwood community.

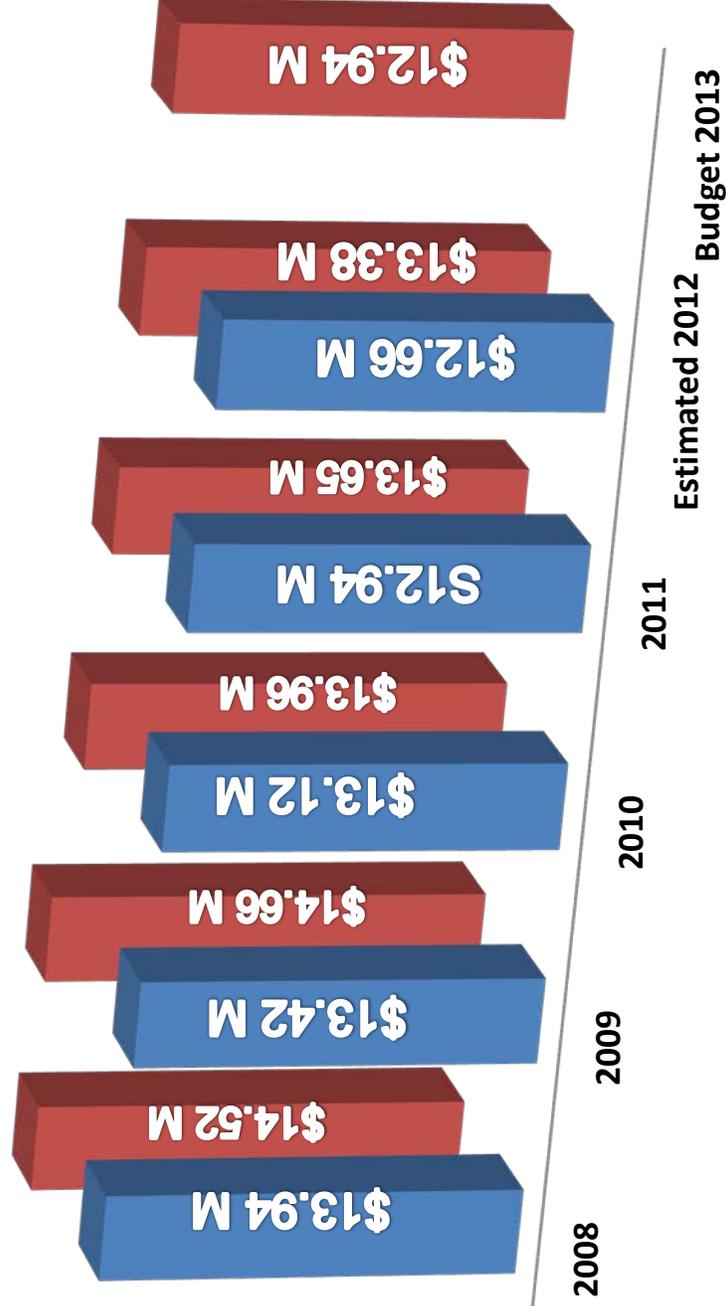
Thank you for the guidance and direction you provided as we developed this budget. I look forward to continuing my work with you in the upcoming year and beyond.

Respectfully,



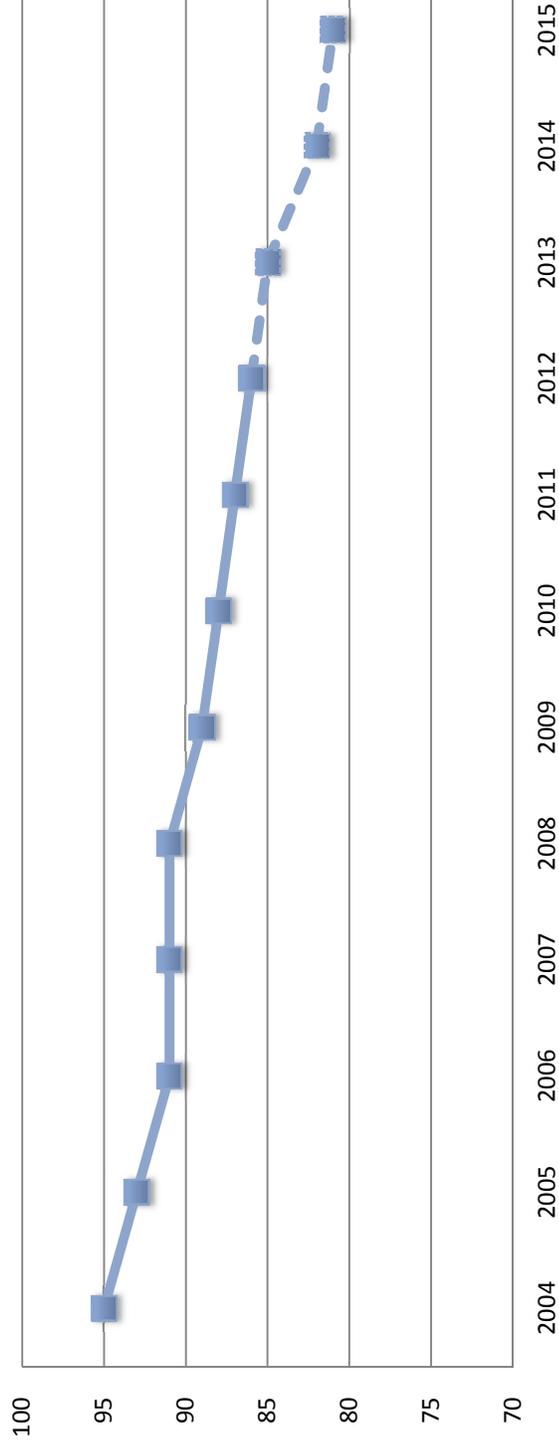
Norbert S. Klopsch  
City Manager

## Actual Expenditures vs. Budgeted



The 2013 budgeted expenses are about \$500,000 less than the 2012 budget. Our expenses have gone down in each of the last four years and are budgeted to go down further in 2013.

## City of Oakwood Fulltime Employees



Staff levels have been reduced from 95 in 2004 to 86 in 2012...and are projected to drop to 81 by 2015. This is a 15% cut in personnel.

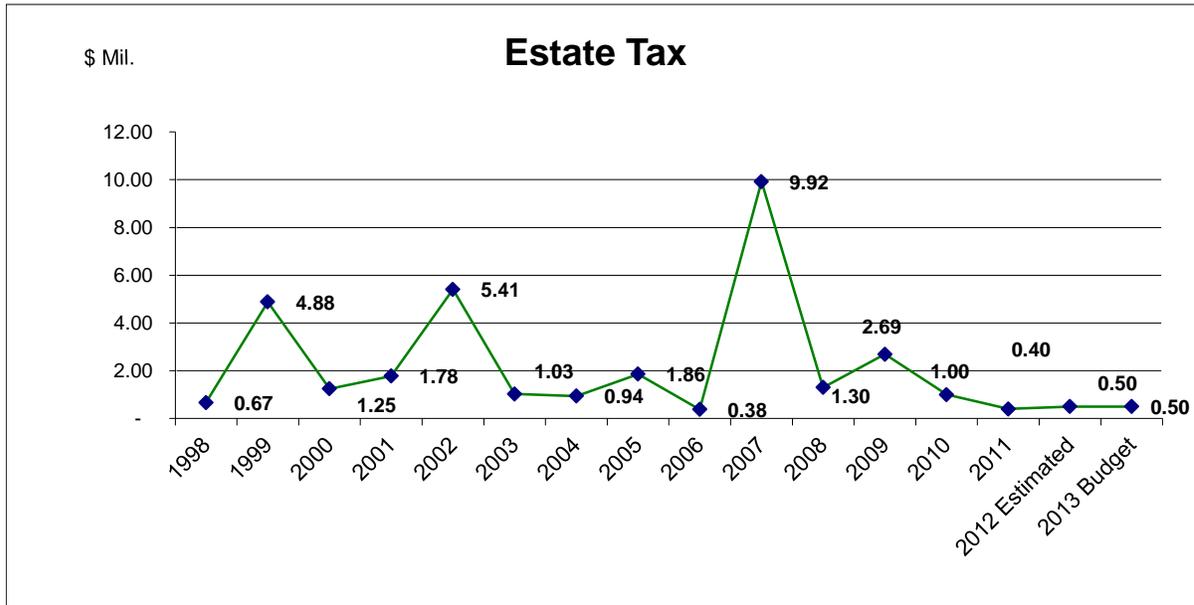
# City of Oakwood Staffing Level Comparison

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
<b><u>Full-time</u></b>											
Administration / Finance	14.0	14.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0
Public Safety	38.0	38.0	38.0	38.0	38.0	39.0	39.0	37.0	36.0	36.0	35.0
Public Works	35.0	35.0	35.0	35.0	33.0	32.0	32.0	32.0	32.0	31.0	31.0
Leisure Services	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Municipal Court	2.0	2.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
<b>Total Full-time</b>	<b><u>95.0</u></b>	<b><u>95.0</u></b>	<b><u>94.0</u></b>	<b><u>93.0</u></b>	<b><u>91.0</u></b>	<b><u>91.0</u></b>	<b><u>91.0</u></b>	<b><u>89.0</u></b>	<b><u>88.0</u></b>	<b><u>87.0</u></b>	<b><u>86.0</u></b>
<b><u>Part-time</u></b>											
Administration / Finance	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.9	1.9
Public Safety	1.3	1.3	1.3	1.3	1.3	1.5	1.5	2.0	2.5	2.4	1.9
Public Works	-	-	-	-	-	-	-	-	-	-	-
Leisure Services	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.6	2.6
Municipal Court	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.4	1.4
<b>Total Part-time</b>	<b><u>7.2</u></b>	<b><u>7.2</u></b>	<b><u>7.2</u></b>	<b><u>7.2</u></b>	<b><u>7.2</u></b>	<b><u>7.4</u></b>	<b><u>7.4</u></b>	<b><u>7.9</u></b>	<b><u>8.4</u></b>	<b><u>8.3</u></b>	<b><u>7.8</u></b>

The staff levels shown above reflect the number of full-time positions and full-time equivalent positions (for part-time) during each respective year that were used to provide all city of Oakwood public services, including services within the water and sewer utilities. This page explains the changes to staffing levels between 2002 and 2012.

# Estate Taxes

As shown on the graph below, annual estate tax revenue varies dramatically from year to year.

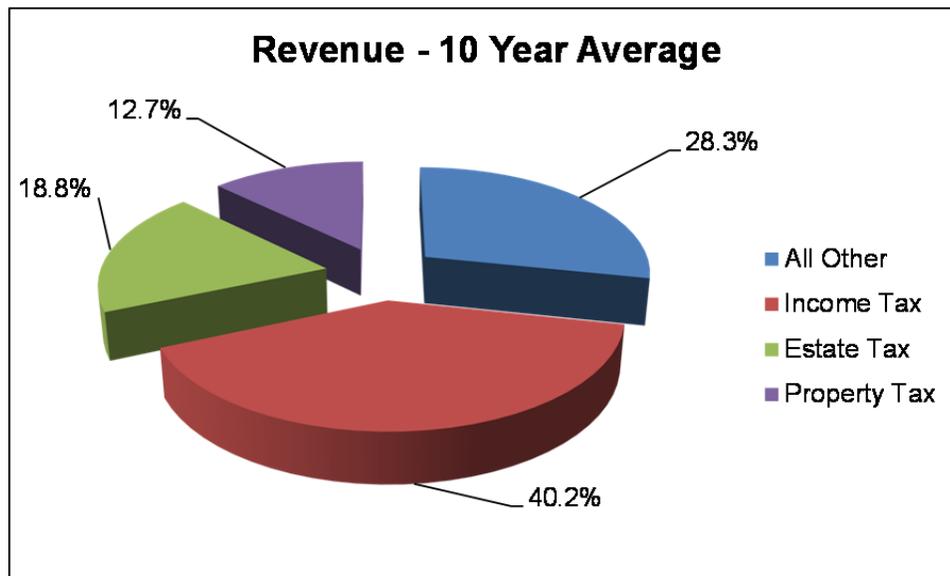
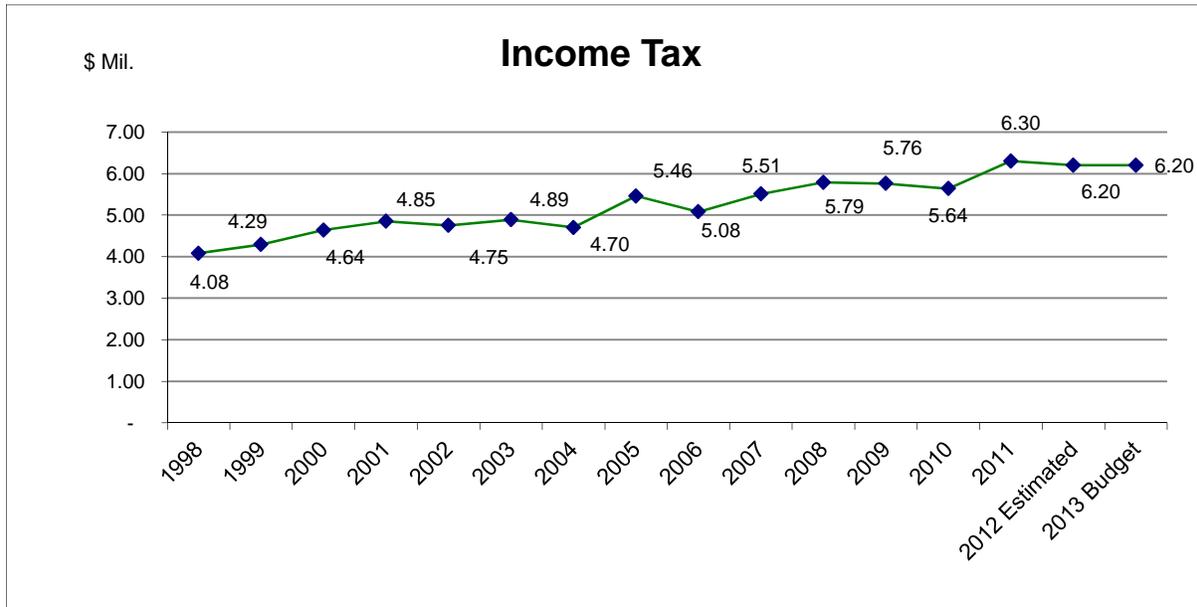


Over the past 16 years, we have relied on significant annual estate tax revenue to balance our budget. Ohio estate taxes are imposed and collected by our state and 80% of those taxes are distributed to the local governments in which a person resided at their time of death.

This 2013 budget includes \$500,000 in estate tax receipts. Ohio's estate tax is eliminated effective January 1, 2013, but some revenue will still be received as 2012 estates are settled.

# Income Taxes

Shown below are our income tax collections since 1998. Looking at a 10 year history, the income tax represents 40% of our revenue. The growth would have been larger had several communities throughout the Miami Valley region not increased their tax rates. Oakwood gives full credit for local taxes paid to another jurisdiction so we lose money each time another taxing jurisdiction raises their rate.



# Property Taxes

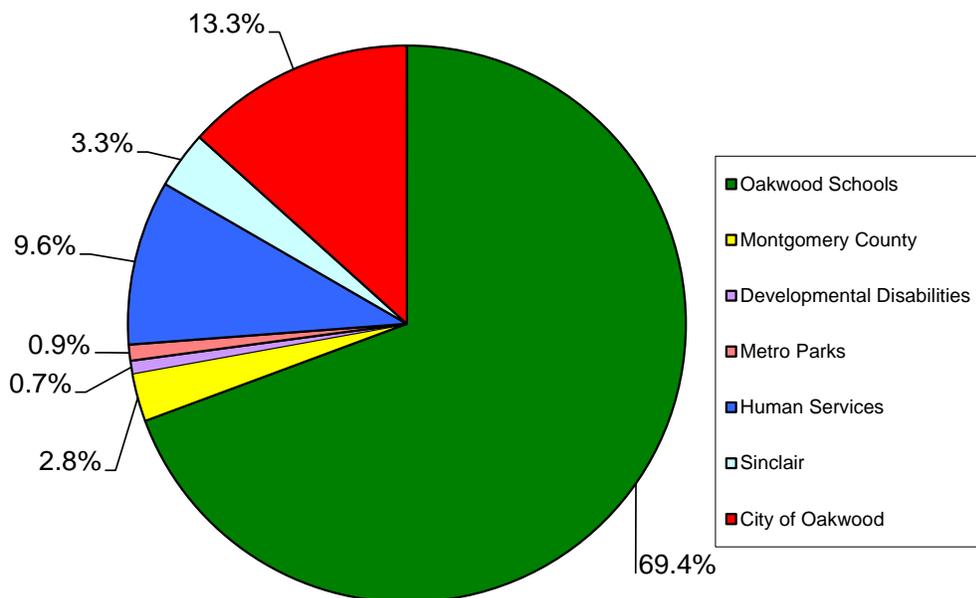
It is important to recognize and acknowledge that the biggest concern amongst our citizens regarding tax levels in Oakwood relates to the real estate tax. One can clearly understand the concern when comparing the property tax bill for a \$200,000 home in 1992 with the tax on that same home in 2012.

1992 Property Tax: \$3,707  
 2012 Property Tax: \$8,965

Shown below is the 1992 tax calculation for a residential property with an assessed value of \$200,000:

<u>1992</u>	<u>Effective Rate</u>	
Oakwood Schools	41.97	\$2,571
Montgomery County	1.70	104
Developmental Disabilities	0.44	27
Metro Parks	0.56	34
Human Services	5.79	355
Sinclair	2.01	123
City of Oakwood	8.06	493
Wright Library	-	-
<b>Total</b>	<b>60.53</b>	<b>\$3,707</b>

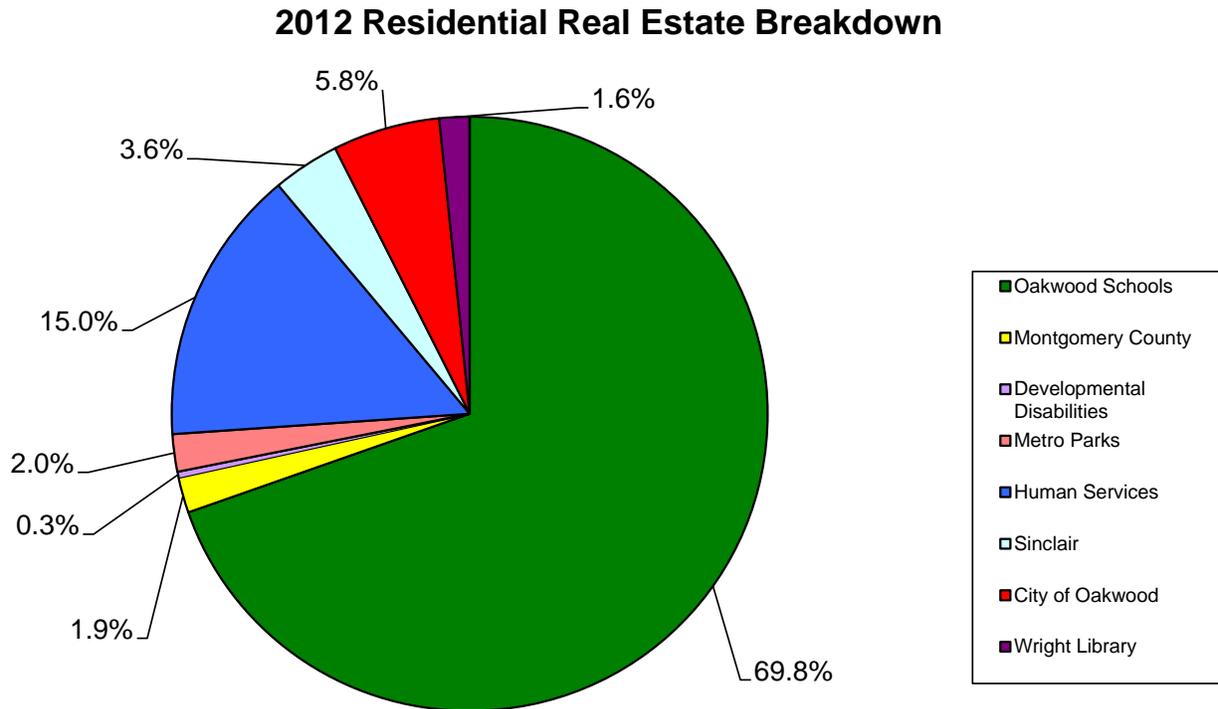
**1992 Residential Real Estate Breakdown**



Based on home sales information provided by the Dayton Area Board of Realtors, Oakwood home value appreciation during the 20 years from 1992 to 2012 was 65.66%. Using this appreciation, a \$200,000 home in 1992 would have a value of \$332,000 in 2012.

The 2012 real estate tax calculation for a residential property with an assessed value of \$332,000 is:

<u>2012</u>	<u>Effective Rate</u>	
Oakwood Schools	61.39	\$6,242
Montgomery County	1.70	173
Developmental Disabilities	0.29	29
Metro Parks	1.80	183
Human Services	13.24	1,346
Sinclair	3.20	325
City of Oakwood	5.12	521
Wright Library	1.44	146
<b>Total</b>	<b>88.18</b>	<b>\$8,965</b>



Note the following key points regarding the 1992 versus 2012 comparison:

- 1) Over the 20 year period, annual property taxes collected to pay for city services is nearly unchanged.
- 2) The city's portion of the total real estate tax collected has dropped from 13.3% to 5.8%.
- 3) A significantly larger percentage of our total tax bill now supports agencies outside of Oakwood: 22.9% in 2012 versus 17.3% in 1992. In 1992 \$643 supported outside agencies. In 2012 that figure is \$2,056.

Sugar Camp and Pointe Oakwood: When these two development projects are completed, our total city-wide appraised property value will increase significantly. This increase will allow us to spread the total tax burden (including taxes for our schools, county, library, etc.) across a larger tax-paying base. Because we paid the new public roadway costs with unexpected 2007 estate tax dollars, as opposed to borrowing money, our businesses and citizens will realize the financial benefit of this new tax base as the development is built.

( Insert Tab Page Here )

## Financial Summary

# Financial Summary

The following series of tables, charts and graphs reflect the financial condition of the city of Oakwood as forecasted for 2013. Funds are separated into groups by function showing estimated financial activity for 2013.

# ***Non-Enterprise Funds***

## ***Budget Summary for 2013***

Fund Classification	Estimated Balance 01/01/13	Estimated Revenue	Proposed Appropriation	Estimated Balance 12/31/13
General Fund	302,142	11,540,070	10,950,437	891,775
Special Revenue	5,356,799	4,527,728	6,782,892	3,101,635
Capital Improvement	2,901,998	993,702	3,295,700	600,000
Debt Service	0	0	0	0
Internal Service	91,000	765,795	765,795	91,000
Trust & Agency	5,879	6,700	8,700	3,879
<hr/>				
Total	<u>8,657,818</u>	<u>17,833,995</u>	<u>21,803,524</u>	<u>4,688,289</u>

Note: The estimated revenues and proposed appropriations reflected above include money transfers between funds and short-term debt payoff.

### SUMMARY OF OPERATING EXPENSES

	Estimated Revenue	Proposed Appropriation	Net Difference
<b>Total</b>	<b>17,833,995</b>	<b>21,803,524</b>	
<b>Less Borrowed Funds</b>	-	-	
<b>Less Debt Payment</b>	-	<b>(2,402,000)</b> <sup>(1)</sup>	
<b>Less Transfers</b>	<b>(6,466,784)</b> <sup>(2)</sup>	<b>(6,466,784)</b> <sup>(2)</sup>	
<b>Net Total</b>	<u><b>11,367,211</b></u>	<u><b>12,934,740</b></u>	<u><b>(1,567,529)</b></u> <sup>(3)</sup>

See next page for footnotes.

# ***Non-Enterprise Funds***

## ***Budget Summary for 2013***

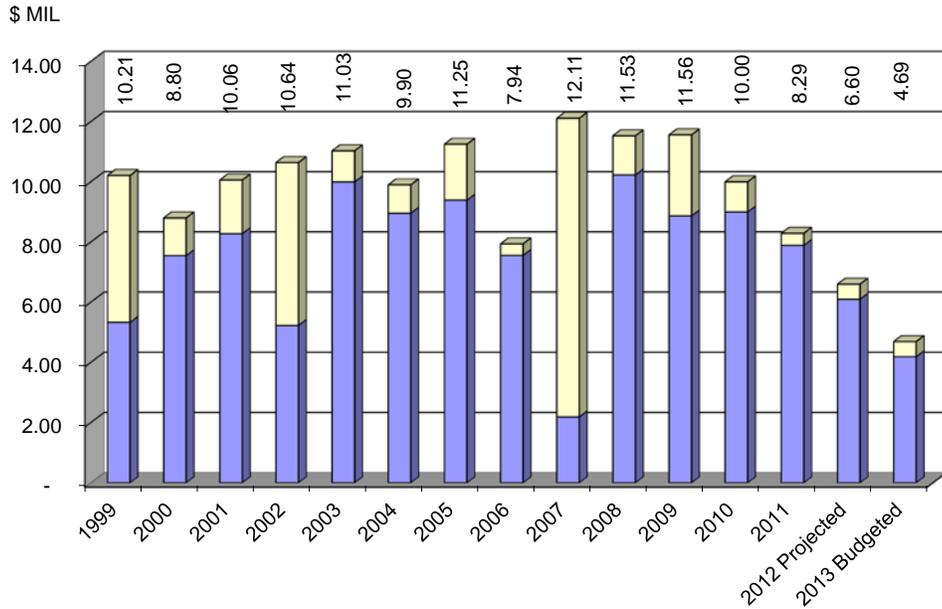
### ***footnotes***

- (1) The City will pay off short-term debt from the following non-operations funding sources in March, 2013:

\$ 693,000	from Public Facilities Fund (Foell Center)
250,000	from Public Facilities Fund (City Admin / Safety Bldg)
<u>1,459,000</u>	from Public Facilities Fund (Old River Athletic Fields)
\$ 2,402,000	TOTAL

- (2) This \$6,466,784 is the total sum of all money budgeted in 2013 for transfers between the non-enterprise funds.
- (3) Amount of 2013 operating expenses that exceed estimated 2013 revenues. These funds will come from unbudgeted receipts or from existing cash reserves.

## History of Dec. 31 Year-End Balances Non-Enterprise Funds (Excl. Public Facilities)

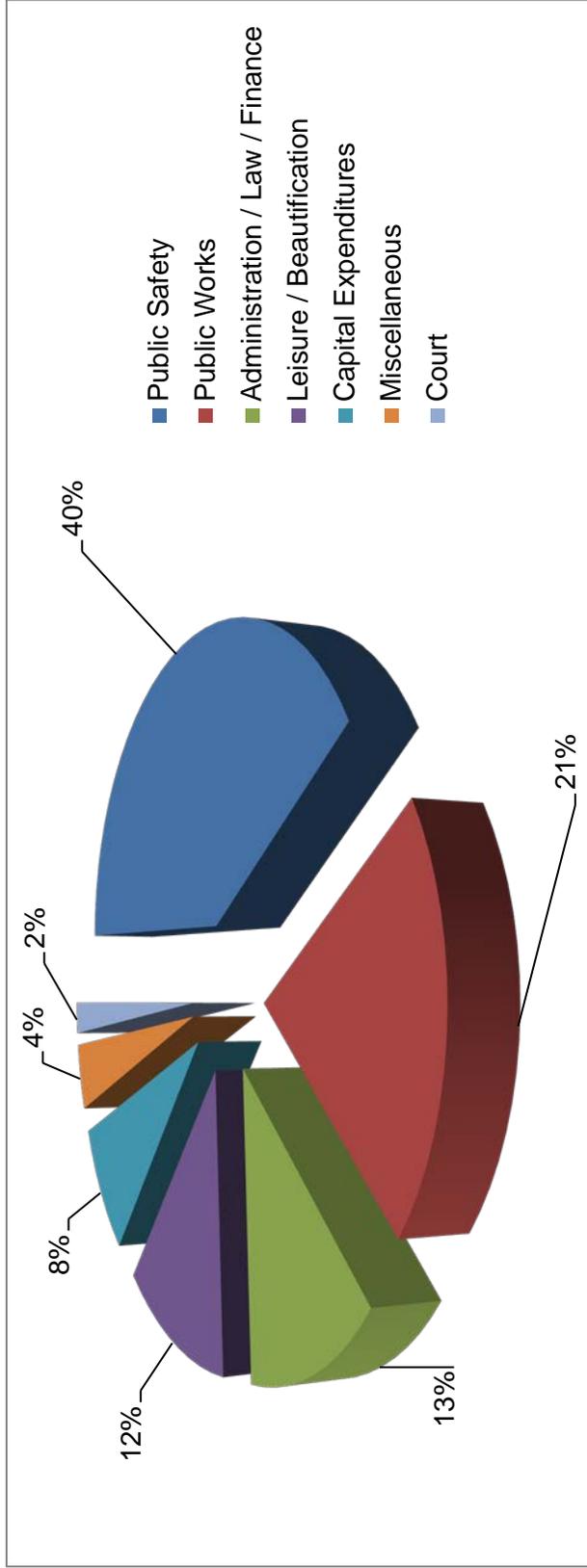


The value at the top of each two-tone bar represents the total money available at the end of each year – this is money free of any outstanding debt or encumbrance.

The light-colored band at the top of each bar represents the amount of estate tax receipts collected during that calendar year. We show this estate tax separately to highlight the significance of this revenue source.

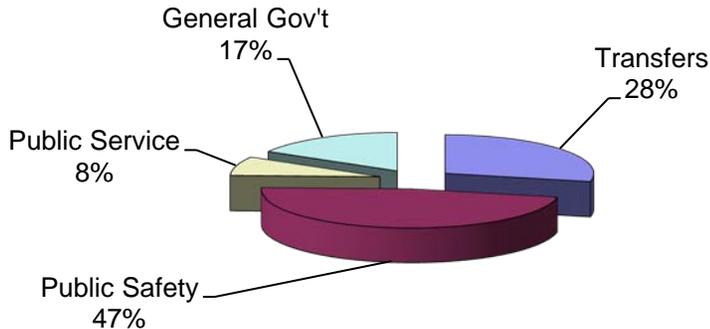
# Non-Enterprise Funds - Budgeted Expenditures

The graph below depicts the distribution of total budgeted expenditures by department and functional area for 2013.



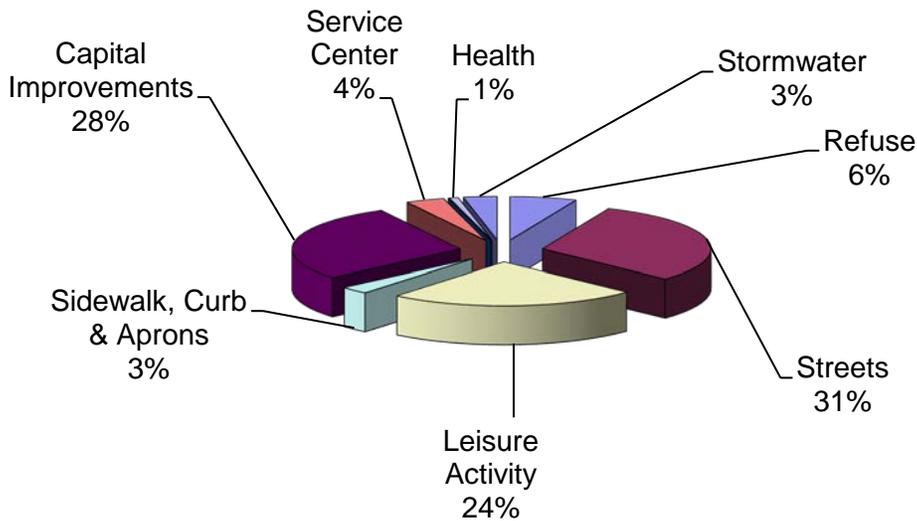
# General Fund

## General Fund Expenditures 2013 Budget



More than any other fund, the General Fund supports overall operations and direct governmental services to the community. In order to better track certain services, additional funds have been created and are supported by transfers from the General Fund.

## General Fund Transfers 2013 Budget



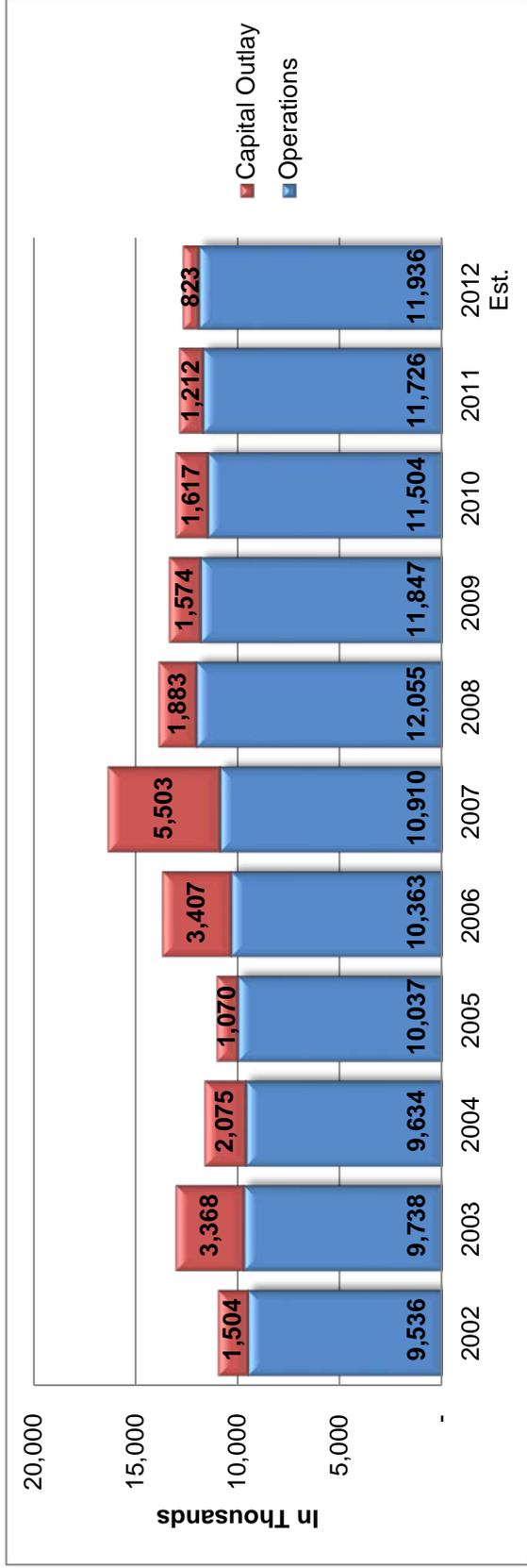
The transfer account of the General Fund supports other important service activities, particularly those relating to public works. Those activities are also supplemented by user fees, various grants and endowments.

# Non-Enterprise Funds

	Budget			Actual		
	<u>Operations Appropriations</u>	<u>Capital Appropriations</u>	<u>Total Appropriations</u>	<u>Operations Expenditures</u>	<u>Capital Expenditures</u>	<u>Total Expenditures</u>
<b>2013</b>	11,907,240	1,027,500	12,934,740	2013	TBD	TBD
<b>2012</b>	12,548,683	837,200	13,385,883	<b>2012 Estimated</b>	823,265	12,759,227
<b>2011</b>	12,570,728	1,080,700	13,651,428	<b>2011</b>	1,211,846	12,938,241
<b>2010</b>	12,790,124	1,176,809	13,966,933	<b>2010</b>	1,617,130	13,120,643
<b>2009</b>	13,197,547	1,468,500	14,666,047	<b>2009</b>	1,574,187	13,420,708
<b>2008</b>	13,113,749	1,407,156	14,520,905	<b>2008</b>	1,883,632	13,938,232

These numbers demonstrate the degree to which our city has controlled costs over the past five years. From 2008 to 2013, we reduced our budgeted expenses by 10.9%. From 2008 to 2011, we reduced actual spending by \$999,991... a 7.2% drop.

# Non-Enterprise Funds - Total Expenditures



The large capital expense in 2003 relates to the city / public safety building improvements. The large capital expenses in 2006 and 2007 are attributed to the purchase of Old River Field and public infrastructure investments at Sugar Camp and Pointe Oakwood.

# City of Oakwood

## Changes in Cash Balances - Non-Enterprise

In thousands of dollars

	Actual 2003 (\$)	Actual 2004 (\$)	Actual 2005 (\$)	Actual 2006 (\$)	Actual 2007 (\$)	Actual 2008 (\$)	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)
<b>Revenue</b>										
General Revenue:										
Property Tax	1,985	1,870	1,927	2,012	2,037	2,032	1,715	1,726	1,728	1,680
Income Tax	4,887	4,700	5,455	5,079	5,510	5,786	5,736	5,636	6,283	6,200
Estate Tax	1,030	940	1,856	376	9,922	1,302	2,689	997	396	500
Fines and Forfeitures	179	127	124	125	139	158	154	171	144	139
Intergovernmental	594	676	649	904	758	1,011	989	718	681	626
Investment Earnings	783	530	457	577	812	1,086	541	292	52	38
Other	324	322	324	323	349	453	240	234	375	441
Program Revenue:										
Charges for Services	1,035	936	1,072	1,118	1,078	1,130	1,093	1,353	1,228	1,267
Grants and Contributions	15	10	39	16	21	194	18	206	14	14
Other	63	39	59	39	65	41	35	55	34	34
<b>Total Revenue</b>	<b>10,894</b>	<b>10,149</b>	<b>11,962</b>	<b>10,570</b>	<b>20,692</b>	<b>13,192</b>	<b>13,208</b>	<b>11,387</b>	<b>10,934</b>	<b>10,940</b>
<b>Expenditures:</b>										
Personnel Services	6,762	7,048	7,371	7,429	7,868	8,387	8,672	8,684	8,989	9,271
Contractual Services	1,805	1,648	1,776	1,899	1,877	2,080	2,180	1,810	1,792	1,657
Materials and Supplies	647	532	588	682	717	821	720	740	735	749
Interest	88	44	40	73	210	116	62	71	29	28
Miscellaneous	436	363	262	281	238	650	212	199	181	230
	9,738	9,634	10,037	10,363	10,910	12,055	11,847	11,504	11,726	11,936
Capital Expenditures:										
Capital Outlay	3,368	2,075	1,070	3,407	5,503	1,884	1,574	1,617	1,212	823
<b>Total Expenditures</b>	<b>13,106</b>	<b>11,709</b>	<b>11,107</b>	<b>13,771</b>	<b>16,413</b>	<b>13,938</b>	<b>13,421</b>	<b>13,121</b>	<b>12,938</b>	<b>12,759</b>
<b>Excess (Deficiency) of Revenue over Expenditures</b>	<b>(2,212)</b>	<b>(1,560)</b>	<b>855</b>	<b>(3,201)</b>	<b>4,279</b>	<b>(746)</b>	<b>(212)</b>	<b>(1,733)</b>	<b>(2,004)</b>	<b>(1,820)</b>
<b>Total Other Financing Sources and Uses</b>	<b>(148)</b>	<b>(122)</b>	<b>(138)</b>	<b>2,337</b>	<b>(318)</b>	<b>(305)</b>	<b>(308)</b>	<b>(446)</b>	<b>31</b>	<b>(13)</b>
<b>Net Change in Fund Balance</b>	<b>(2,360)</b>	<b>(1,682)</b>	<b>717</b>	<b>(864)</b>	<b>3,961</b>	<b>(1,051)</b>	<b>(521)</b>	<b>(2,180)</b>	<b>(1,974)</b>	<b>(1,833)</b>
<b>Cash Balance, Jan. 1</b>	<b>15,788</b>	<b>13,768</b>	<b>12,339</b>	<b>13,908</b>	<b>12,969</b>	<b>21,040</b>	<b>17,661</b>	<b>16,273</b>	<b>12,898</b>	<b>10,981</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>340</b>	<b>252</b>	<b>852</b>	<b>(76)</b>	<b>4,110</b>	<b>(2,329)</b>	<b>(867)</b>	<b>(1,195)</b>	<b>57</b>	<b>110</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 13,768</b>	<b>\$ 12,339</b>	<b>\$ 13,908</b>	<b>\$ 12,969</b>	<b>\$ 21,040</b>	<b>\$ 17,661</b>	<b>\$ 16,273</b>	<b>\$ 12,898</b>	<b>\$ 10,981</b>	<b>\$ 9,258</b>

# City of Oakwood

## Changes in Cash Balances – Non-Enterprise

The following explain the significant changes in the end of year cash balance for the Non-Enterprise funds:

- 2003 and 2004: Construction began in late 2002 on the new Administration and Safety Building at 30 Park Avenue. The Project was completed in 2004 at a cost of about \$6.2M. \$1.5M was borrowed for the project. The remaining \$4.7M was paid from cash reserves in 2003 and 2004.
- 2006: Estate tax collections were only \$376,000 resulting in a lower cash balance in 2006. Capital outlay includes the acquisition of the NCR Sports Fields of \$2.3M; however, this expenditure is offset by the borrowing of \$2.3M which is included in total other financing sources and uses.
- 2007: The cash balance increased significantly primarily as a result of estate tax collections of \$9.9M in 2007.
- 2008: The cash balance decreased \$3.4M from 2007 as a result of cash payments of \$2.3M on the Sugar Camp / Pointe Oakwood Project and current year expenditures over revenues of \$1.1M.
- 2009: The cash balance decreased by \$1.4M primarily as a result of cash payments of \$1.2M on the Sugar Camp / Pointe Oakwood Project.
- 2010: The cash balance decreased by \$2.7M primarily as a result of current year expenditures over revenues of \$2.2M.
- 2011: The cash balance decreased by \$1.9M primarily as a result of very low estate tax receipts. The actual receipt of \$396,387 is significantly below the \$2.6M 10 year average.
- Estimated 2012: The cash balance is anticipated to decrease by \$1.7M as a result of low estate tax receipts and current year expenditures over revenues.

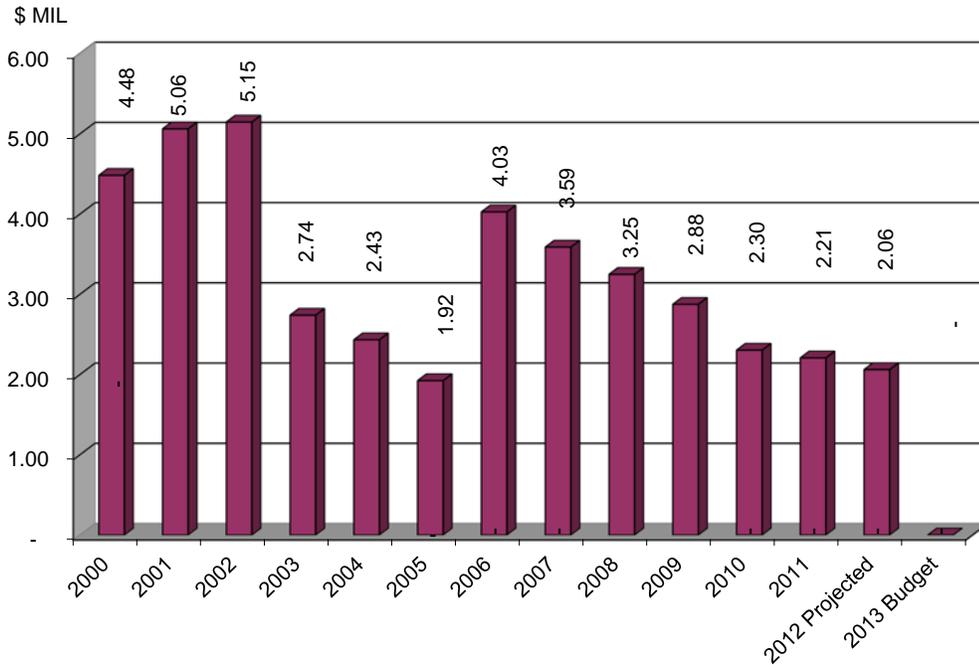
Note:

**Personnel Services** includes wages, salaries, life and health insurance benefits, retirement benefits, workers' compensation, unemployment, social security and Medicare taxes.

**Contractual Services** includes expenditures that the city outsources such as audit services, investment services, certain types of housing inspections, consultants, legal services, crime lab services, utilities, continuing education and training, tree trimming and removal, trash fees to the county, and the maintenance related to street lights.

**Total Other Financing Sources and Uses** includes the net of transfers in and out of the various funds and the net of short-term payments and short-term borrowings.

## History of Dec. 31 Year-End Balances Public Facilities Fund



We established our Public Facilities Fund in 1991. The fund serves as a reserve account in which we accumulate capital to be used for major public building or facility improvements and purchases. Our three major projects were: 1) construction of the J. David Foell Public Works Center completed in 2000; 2) the Safety/Administration Building addition and improvements completed in 2004; and 3) acquisition of the Old River athletic fields from NCR in 2006.

The Public Facilities Fund is also used to hold in reserve those monies intended to be used to service the outstanding short-term debt associated with the above projects / purchase. As of January 1, 2013, we owe \$2,402,000 on debt.

\$ 693,000	Foell Public Works Center
250,000	Admin / Safety Building
<u>1,459,000</u>	Old River Athletic Fields
\$2,402,000	

The 2013 budget anticipates paying off this debt with the accumulated funds and a \$376,479 transfer from the general fund.

# *Water Funds*

## *Budget Summary for 2013*

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Waterworks	1,324,300	997,800	1,074,448	1,247,652
Water Improvement and Equipment Replacement	158,026	0	0	158,026
<b>Sub-Total</b>	<b>1,482,326</b>	<b>997,800</b>	<b>1,074,448</b>	<b>1,405,678</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>                    -</u>	<u>                    -</u>	<u>                    </u>
<b>Net Total</b>	<u><u>1,482,326</u></u>	<u><u>997,800</u></u>	<u><u>1,074,448</u></u>	<u><u>1,405,678</u></u>

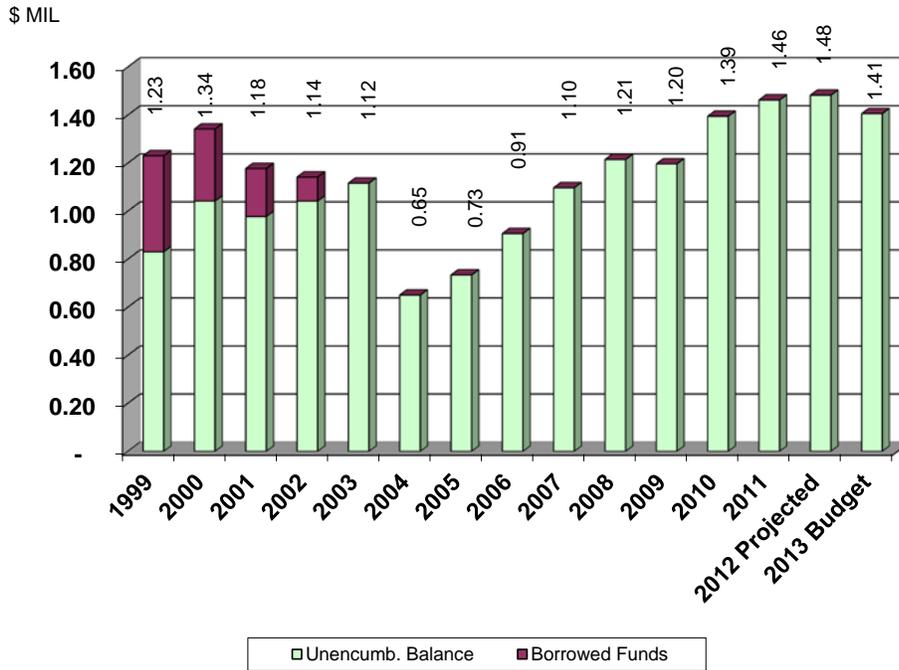
# City of Oakwood

## Changes in Cash Balances - Water

In thousands of dollars

	Actual 2003 (\$)	Actual 2004 (\$)	Actual 2005 (\$)	Actual 2006 (\$)	Actual 2007 (\$)	Actual 2008 (\$)	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)
Revenue										
General Revenue:										
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax	-	-	-	-	-	-	-	-	-	-
Estate Tax	-	-	-	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Investment Earnings	\$ 45	\$ 44	\$ 30	\$ 44	\$ 51	\$ 70	\$ 44	\$ 26	\$ 10	\$ 7
Other	-	-	-	-	-	-	-	-	-	-
Program Revenue:										
Charges for Services	878	870	895	861	996	899	870	1,017	905	995
Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Other	55	62	41	165	22	39	41	28	41	28
<b>Total Revenue</b>	<b>978</b>	<b>977</b>	<b>967</b>	<b>1,070</b>	<b>1,068</b>	<b>1,007</b>	<b>955</b>	<b>1,070</b>	<b>957</b>	<b>1,031</b>
Expenditures:										
Personnel Services	400	387	384	390	375	388	409	427	425	439
Contractual Services	263	187	246	198	229	210	248	208	250	260
Materials and Supplies	81	87	83	82	130	124	107	122	126	117
Interest	-	-	-	-	-	-	-	-	-	-
Miscellaneous	12	17	21	7	3	5	2	14	0	-
	756	678	733	678	736	727	766	771	801	816
Capital Expenditures:										
Capital Outlay	156	655	5	74	20	41	94	40	16	120
<b>Total Expenditures</b>	<b>912</b>	<b>1,333</b>	<b>738</b>	<b>752</b>	<b>756</b>	<b>768</b>	<b>860</b>	<b>811</b>	<b>818</b>	<b>936</b>
Excess (Deficiency) of Revenue over Expenditures	65	(356)	228	318	312	240	95	259	139	94
<b>Total Other Financing Sources and Uses</b>	<b>(127)</b>	<b>(142)</b>	<b>(153)</b>	<b>(157)</b>	<b>(149)</b>	<b>(158)</b>	<b>(154)</b>	<b>(70)</b>	<b>(72)</b>	<b>(74)</b>
<b>Net Change in Fund Balance</b>	<b>(62)</b>	<b>(498)</b>	<b>76</b>	<b>162</b>	<b>163</b>	<b>82</b>	<b>(60)</b>	<b>189</b>	<b>67</b>	<b>20</b>
<b>Cash Balance, Jan. 1</b>	<b>1,142</b>	<b>1,116</b>	<b>651</b>	<b>847</b>	<b>1,049</b>	<b>1,154</b>	<b>1,274</b>	<b>1,258</b>	<b>1,515</b>	<b>1,546</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>36</b>	<b>32</b>	<b>121</b>	<b>40</b>	<b>(58)</b>	<b>39</b>	<b>43</b>	<b>69</b>	<b>(36)</b>	<b>(59)</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 1,116</b>	<b>\$ 651</b>	<b>\$ 847</b>	<b>\$ 1,049</b>	<b>\$ 1,154</b>	<b>\$ 1,274</b>	<b>\$ 1,258</b>	<b>\$ 1,515</b>	<b>\$ 1,546</b>	<b>\$ 1,507</b>

## History of Dec. 31 Year-End Balances Water Funds



Our 2012 Projected and 2013 Budgeted year-end Water Fund balances are above the \$500,000 minimum level that allows us to safely respond to emergencies or other unexpected events. The borrowed funds reflected from 1999 through 2002 were for the construction of our water plant at 120 Springhouse Road – construction on that project was completed in 1993. We currently do not have any Water Fund debt.

We have not raised our water rates since 1994. Based on the last survey of water suppliers throughout the Miami Valley area, we rank 5<sup>th</sup> lowest of 66 suppliers. Our average quarterly water cost was \$40 lower than the 66-jurisdiction average.

# **Sanitary Sewer Funds**

## **Budget Summary for 2013**

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Sanitary Sewer Disposal	412,340	1,584,500	1,587,199	409,641
Sewer Improvement and Equipment Replacement	124,770	0	80,000	44,770
<b>Sub-Total</b>	<b>537,110</b>	<b>1,584,500</b>	<b>1,667,199</b>	<b>454,411</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>                    -</u>	<u>                    -</u>	<u>                    </u>
<b>Net Total</b>	<u><u>537,110</u></u>	<u><u>1,584,500</u></u>	<u><u>1,667,199</u></u>	<u><u>454,411</u></u>

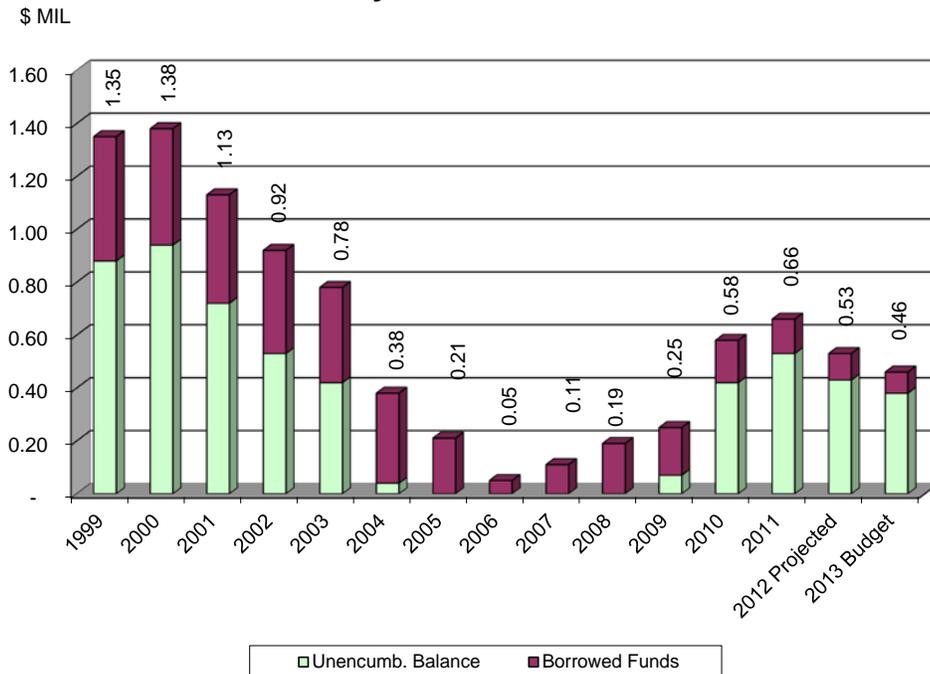
# City of Oakwood

## Changes in Cash Balances - Sewer

In thousands of dollars

	Actual 2003 (\$)	Actual 2004 (\$)	Actual 2005 (\$)	Actual 2006 (\$)	Actual 2007 (\$)	Actual 2008 (\$)	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)
Revenue										
General Revenue:										
Property Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Income Tax	-	-	-	-	-	-	-	-	-	-
Estate Tax	-	-	-	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Investment Earnings	\$ 31	\$ 24	\$ 15	\$ 12	\$ 8	\$ 10	\$ 10	\$ 15	\$ 7	\$ 4
Other	-	-	-	-	-	-	-	-	-	-
Program Revenue:										
Charges for Services	958	966	1,170	1,146	1,377	1,362	1,400	1,650	1,514	1,564
Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Other	20	20	25	28	13	26	35	35	54	34
<b>Total Revenue</b>	<b>1,008</b>	<b>1,010</b>	<b>1,210</b>	<b>1,186</b>	<b>1,398</b>	<b>1,399</b>	<b>1,445</b>	<b>1,700</b>	<b>1,574</b>	<b>1,602</b>
Expenditures:										
Personnel Services	284	273	202	205	216	225	234	224	241	253
Contractual Services	831	828	925	923	1,021	975	1,000	1,079	1,074	1,293
Materials and Supplies	6	7	7	6	5	7	12	4	5	5
Interest	-	-	-	-	-	-	-	-	-	-
Miscellaneous	2	3	8	6	1	3	5	2	1	4
	1,124	1,111	1,142	1,140	1,244	1,210	1,252	1,308	1,321	1,555
Capital Expenditures:										
Capital Outlay	7	202	155	2	-	-	25	11	115	105
<b>Total Expenditures</b>	<b>1,131</b>	<b>1,313</b>	<b>1,297</b>	<b>1,141</b>	<b>1,244</b>	<b>1,210</b>	<b>1,277</b>	<b>1,319</b>	<b>1,436</b>	<b>1,660</b>
<b>Excess (Deficiency) of Revenue over Expenditures</b>	<b>(123)</b>	<b>(303)</b>	<b>(87)</b>	<b>45</b>	<b>154</b>	<b>189</b>	<b>169</b>	<b>382</b>	<b>138</b>	<b>(59)</b>
<b>Total Other Financing Sources and Uses</b>	<b>(99)</b>	<b>(106)</b>	<b>(85)</b>	<b>(216)</b>	<b>(109)</b>	<b>(113)</b>	<b>(113)</b>	<b>(59)</b>	<b>(60)</b>	<b>(60)</b>
<b>Net Change in Fund Balance</b>	<b>(222)</b>	<b>(409)</b>	<b>(172)</b>	<b>(171)</b>	<b>45</b>	<b>76</b>	<b>56</b>	<b>322</b>	<b>78</b>	<b>(119)</b>
<b>Cash Balance, Jan. 1</b>	<b>920</b>	<b>785</b>	<b>584</b>	<b>474</b>	<b>78</b>	<b>120</b>	<b>202</b>	<b>281</b>	<b>584</b>	<b>797</b>
<b>Prior Year Encumbrances and Expenditures</b>	<b>87</b>	<b>207</b>	<b>63</b>	<b>(224)</b>	<b>(4)</b>	<b>6</b>	<b>24</b>	<b>(19)</b>	<b>134</b>	<b>(106)</b>
<b>Cash Balance, Dec. 31</b>	<b>\$ 785</b>	<b>\$ 584</b>	<b>\$ 474</b>	<b>\$ 78</b>	<b>\$ 120</b>	<b>\$ 202</b>	<b>\$ 281</b>	<b>\$ 584</b>	<b>\$ 797</b>	<b>\$ 572</b>

## History of Dec. 31 Year-End Balances Sanitary Sewer Funds



Our 2012 Projected and 2013 Budgeted year-end Sanitary Sewer Fund balances are at the \$500,000 minimum level. We raised our sewer rates in July 2009 to address the previous shortfall. We are not planning to raise sewer rates in 2013.

We do not treat sanitary wastewater within our city and must rely on external sources for this service. The cost for this wastewater treatment service has increased significantly over the past decade. We did not raise sanitary sewer rates during a 13-year period between 1992 and 2005. However, during that period the sewage disposal fees we paid to the city of Dayton and to Montgomery County increased by over \$200,000 per year. In January 2005, we raised our rates by \$4.87 per month to begin catching up with expenses. We raised our rates by \$7.61 per month in January 2007 and an additional \$10.28 per month in July 2009 to further catch up with these escalating costs. Our current sewer rates rank 47<sup>th</sup> of 63 jurisdictions. We pay \$11 per quarter more than the area average.

We are currently carrying \$103,435 of Sanitary Sewer fund debt. This debt was incurred in 1997 when we completed construction of a major sewer improvement project in the northwest corner of the city. The debt is a zero-interest loan from the State of Ohio and is being paid off at a rate of approximately \$26,000 per year. The debt will be retired in 2016.

The dark colored band on the above bars represents the amount of Sanitary Sewer Fund debt outstanding at the end of a given year.

# ***Stormwater Funds***

## ***Budget Summary for 2013***

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Stormwater Operating	0	370,000	270,000	100,000
Stormwater Capital Improvement	0	19,280	0	19,280
<b>Sub-Total</b>	<b>0</b>	<b>389,280</b>	<b>270,000</b>	<b>119,280</b>
<b>Less: Internal Transfers</b>	<u>                    </u>	<u>(19,280)</u>	<u>(19,280)</u>	<u>                    </u>
<b>Net Total</b>	<u><u>0</u></u>	<u><u>370,000</u></u>	<u><u>250,720</u></u>	<u><u>119,280</u></u>

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**Goals & Objectives**

# **2013 Goals & Objectives**

Each year, city staff identifies goals and objectives for the upcoming year. In most cases, these goals and objectives are specific onetime projects or events. However, sometimes they reflect ongoing programs or operational requirements. In some cases, they include large capital expenditures; in others they simply involve in-house labor.

## 2013 GOALS & OBJECTIVES

**SUGAR CAMP / POINTE OAKWOOD DEVELOPMENT:** During 2012, City Council approved plans for an 88 unit, 86,000+ square foot assisted living facility to be built at the northwest corner of Old River Trail and Far Hills Avenue. Council also approved plans for an upscale condominium development to be built at the northwest corner of Far Hills Avenue and West Schantz Avenue to include four separate condominium buildings – two 2-story and two 3-story buildings – with a total of twenty units.

Construction on both the assisted living facility and two of the four condominium buildings is slated to begin in the spring of 2013. Construction of single-family homes at Pointe Oakwood will also continue during 2013.

Budget: In-house labor.

Issues/Elements:

- Continue to work cooperatively with all parties involved in the project to ensure coordinated development consistent with approved plans that are compatible with the surrounding neighborhood.
- Continue to require that all improvements be characterized by high quality design, building materials and construction methods that exemplify a first-class mixed-use development.
- Continue to work towards the goal of developing this last large parcel of land in a forward-thinking manner that enhances community value and addresses previously unmet housing options and quality of life issues.

**REFUSE PROGRAM MODIFICATION:** Implement changes to refuse program.

Budget: Staff time, equipment purchase and refuse booklet printing and distribution.

Issues/Elements:

- Change brush and branch collection from bi-weekly to monthly.
- Use grapple truck to reduce the number of employees on brush and branch collection.
- Apply for Montgomery County Solid Waste District grant to purchase 96-gallon wheeled refuse containers for alleys.
- Complete retrofitting of backup packer truck with a tipper system.
- Consider options for opening the public works yard on selected Saturdays to give citizens opportunities to self-dump green waste and recyclables.
- Update and distribute new refuse program booklet.
- Perform further evaluation of leaf collection to ensure that we are collecting as efficiently as possible and purchase equipment as necessary.
- Educate public on program changes.
- Continue to improve consistency of service.

**FINANCE DEPARTMENT SOFTWARE:** Continue to work with our finance software vender to upgrade to their new accounting and utility products. This is a multi-year project that began in 2010 and is expected to be completed in 2013.

Budget: In-house labor.

Issues/Elements:

- Install the remaining software during 2013.
- Update finance procedures for the new software and cross train staff on each major function.
- Update the procedure documentation by major job function.
- Review the documentation in order to streamline processes while maintaining adequate internal controls.

**FINANCE DEPARTMENT PAYMENT OPTIONS:** Review the current customer payment options for tax and utility.

Budget: In-house labor

Issues/Elements:

- Currently we offer only one ACH payment once a month on or before the 15<sup>th</sup> of the month. We will explore the option of a link on the City's website that would allow payment amounts and payment dates based on the customer's choice.
- Review our current credit card payment option and make changes, if possible, to reduce the cost to our customers/citizens.

**SAFETY DEPARTMENT PROCEDURES:** As part of a consistent improvement process utilizing the Lexipol product, the Safety Department will continue to review and update policies and procedures to reflect legal issues and other changes as needed. The Safety Department will continue to make traffic enforcement and traffic safety one of the cornerstones of law enforcement services provided to the community. This will be reflected in our statistics as an increase in overall written warnings and citations issued to observed traffic violators. The Safety Department will endeavor to train more closely with surrounding fire and rescue departments and conduct at least 2 mutual / joint training exercises with the Kettering Fire Department. The Safety Department will examine further automation efforts and the integration of technology designed to improve the efficiency and effectiveness of delivering police services to the community.

Budget: In-house labor.

Issues/Elements:

- Provide appropriate training.
- Continuously update policies and procedures using Lexipol.

**LAW DEPARTMENT PROCEDURES:** In 2011, the City hired its first in-house Law Director and established the city's Law Department. This action consolidated general counsel legal services with the areas of criminal and traffic prosecution and income tax collection. This action has proven to be cost neutral, or even saves some expenses, yet provides much more extensive and comprehensive legal service. Since inception, the Law Department has been developing, implementing, and refining policies and procedures for the successful operation of an in-house Law Department. This will continue in 2013.

In addition, the Clerk of Council's retirement in October of 2012, after 31+ years of service, will create specific demands on the Law Department in 2013. The Law Department will function in an advisory capacity with the transition to a new Clerk, particularly in regard to training, oversight, and legal compliance issues. This will likely include refinements to the existing procedures for maintaining the City's Codified Ordinances, which will require direct involvement of the Law Department.

As an off-shoot of that process, the Law Department will undertake a comprehensive review of the Codified Ordinances (the "Code Review Project"). The dual goal of that Project is to (1) improve the overall structure and efficiency of Oakwood's Code, and (2) create a comprehensive index to the Code. It is anticipated that the Code Review Project will start in 2013 and continue thereafter as needed.

Budget: In-house labor.

Issues/Elements:

- Continue to create and revise policies and procedures to maximize efficient legal administration.
- Work with new Clerk to assure familiarity with procedures and legal technicalities.
- Review and assess existing codification process; recommend changes as needed.
- Review and assess existing Codified Ordinances; recommend structural and other changes as needed.
- Index Codified Ordinances.

**LEISURE SERVICES DEPARTMENT:** Enhance the Old River Sports Complex through establishing a method of irrigation. The system would include use of a water wheel requiring minimal manpower. Existing staff will operate the system, hence there will be no additional personnel costs.

**Budget:**

- \$12,000 for retractable Water Wheel and hose.
- \$ 65,000 for the installation of the water service line.

**Issues/Elements:**

- Allows the City to be more self-sufficient as it currently relies on the University of Dayton to supply water to the restrooms and drinking fountain.
- Would allow irrigation of sports complex which would improve soil and turf conditions enhancing the use of the fields for OCC programs, school activities, Oakwood United Soccer, tournaments and other outside rentals.

( Insert Tab Page Here )

General Fund

# General Fund

The General Fund functions as the central depository and provides primary financial support for many of the city's services. Taxes deposited into this fund are also transferred to other funds to support various operating functions.

# **General Governmental Budget Summary for 2013**

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
General Operating	302,142	11,540,070	10,950,437	891,775
<b>Total</b>	<b>302,142</b>	<b>11,540,070</b>	<b>10,950,437</b>	<b>891,775</b>

# General Fund

The General Fund functions as the central depository and provides primary financial support for many of the city's services. Taxes deposited into this fund are also transferred to other funds to support various operating functions.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Property Tax	1,491,142	1,502,042	1,504,125	1,477,430	1,435,000
Income Tax	5,735,819	5,636,236	6,282,658	6,200,000	6,200,000
Estate Tax	2,689,035	997,264	396,387	500,000	500,000
Fines and Forfeitures	135,760	124,405	120,666	121,522	150,300
Intergovernmental	596,718	317,133	278,575	221,379	191,645
Other	677,018	501,580	346,085	308,257	288,125
<b>Total Revenue</b>	<b>11,325,492</b>	<b>9,078,660</b>	<b>8,928,496</b>	<b>8,828,588</b>	<b>8,765,070</b>
<b>Expenditures</b>					
<b>Personnel Services</b>					
Council	5,431	3,642	3,596	12,453	12,375
Administration	867,554	893,586	880,463	951,172	906,660
Law Dept	34,764	37,626	50,207	111,771	94,245
Municipal Court	170,017	163,807	186,112	208,254	210,585
Buildings and Grounds	46,975	47,162	48,221	50,849	51,475
Police & Fire	4,605,196	4,552,946	4,832,588	4,793,120	4,730,230
Engineering	72,099	76,041	81,000	85,665	78,505
Beautification / Parks and Gardens	231,333	237,101	255,213	255,744	250,690
<b>Total Personnel Services</b>	<b>6,033,369</b>	<b>6,011,911</b>	<b>6,337,400</b>	<b>6,469,028</b>	<b>6,334,765</b>
<b>Contractual Services</b>					
Council	75,799	48,095	35,438	38,073	52,201
Administration	356,088	230,315	217,279	179,158	222,600
Law Dept	192,536	162,817	147,547	42,312	65,200
Municipal Court	11,387	10,543	10,009	11,308	14,600
Regional Co-Op Endeavors	47,657	37,800	40,700	44,889	54,250
Citizens Advisory	490	629	560	1,094	2,500
Buildings and Grounds	220,929	181,894	210,314	188,716	209,925
Police	127,142	133,082	140,437	137,058	169,130
Fire	47,443	46,980	46,511	51,964	59,850
Engineering	21,201	2,138	4,750	11,909	16,450
Beautification / Parks and Gardens	162,802	156,822	160,703	114,848	141,600
Contingency	-	-	-	-	-
<b>Total Contractual Services</b>	<b>1,263,474</b>	<b>1,011,115</b>	<b>1,014,248</b>	<b>821,329</b>	<b>1,008,306</b>
<b>Materials and Supplies</b>					
Council	-	601	3,953	324	500
Administration	13,378	13,463	13,281	8,787	14,000
Law Dept	-	57	2,708	259	500
Municipal Court	1,230	820	586	532	1,750
Regional Co-Op Endeavors	-	-	-	-	-
Citizens Advisory	77	1,962	1,000	1,000	3,000
Buildings and Grounds	13,482	14,530	12,255	17,098	19,000
Police	50,778	49,252	52,178	49,420	56,300
Fire	20,231	19,813	23,667	15,415	18,100
Engineering	1,988	1,421	930	1,538	3,250
Beautification / Parks and Gardens	60,266	61,322	61,634	47,762	53,400
Contingency	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>161,430</b>	<b>163,241</b>	<b>172,192</b>	<b>142,135</b>	<b>169,800</b>

# General Fund

The General Fund functions as the central depository and provides primary financial support for many of the city's services. Taxes deposited into this fund are also transferred to other funds to support various operating functions.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
Capital Outlay					
Buildings and Grounds	40,865	32,932	19,800	15,567	16,000
<b>Total Capital Outlay</b>	<b>40,865</b>	<b>32,932</b>	<b>19,800</b>	<b>15,567</b>	<b>16,000</b>
Miscellaneous					
Council	3,450	236	3,386	5,627	5,000
Administration	125,230	144,918	127,180	173,143	127,850
Municipal Court	-	6,162	-	1,264	100
Buildings and Grounds	36	-	-	-	100
Police	413	3,134	354	702	1,400
Fire	-	110	-	355	500
Engineering	597	97	603	285	1,000
Beautification / Parks and Gardens	51,069	8,950	5,760	5,041	9,500
Contingency	-	-	-	-	25,000
<b>Total Miscellaneous</b>	<b>180,795</b>	<b>163,607</b>	<b>137,283</b>	<b>186,417</b>	<b>170,450</b>
<b>Total Expenditures</b>	<b>7,679,933</b>	<b>7,382,806</b>	<b>7,680,923</b>	<b>7,634,476</b>	<b>7,699,321</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>3,645,559</b>	<b>1,695,854</b>	<b>1,247,573</b>	<b>1,194,112</b>	<b>1,065,749</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Special Projects Fund	-	-	-	-	2,775,000
Police Transfers Out					
To Motor Pool	(86,033)	(98,077)	(104,083)	(114,348)	(115,170)
Fire Transfers Out					
To General Equipment	-	-	-	-	-
To Motor Pool	(2,606)	(2,970)	(3,156)	(3,465)	(3,490)
Engineering Transfers Out					
To Motor Pool	(2,606)	(2,970)	(3,156)	(3,465)	(3,490)
Beautification Transfers Out					
To Motor Pool	(10,428)	(11,888)	(12,617)	(13,860)	(13,960)
General Fund Transfers Out (to various funds - see summary)	(2,860,752)	(3,430,665)	(1,658,323)	(2,349,398)	(3,115,006)
<b>Total Other Financing Sources and Uses</b>	<b>(2,962,425)</b>	<b>(3,546,570)</b>	<b>(1,781,335)</b>	<b>(2,484,536)</b>	<b>(476,116)</b>
<b>Net Change in Fund Balance</b>	<b>683,134</b>	<b>(1,850,716)</b>	<b>(533,762)</b>	<b>(1,290,424)</b>	<b>589,633</b>
<b>Cash Balance, Jan. 1</b>	<b>3,402,409</b>	<b>4,074,112</b>	<b>2,181,249</b>	<b>1,682,013</b>	<b>392,142</b>
<b>Add: Receipts</b>	11,325,492	9,078,660	8,928,496	8,828,588	11,540,070
<b>Less: Disbursements</b>	(10,653,789)	(10,971,523)	(9,427,732)	(10,118,459)	(10,950,437)
<b>Cash Balance, Dec. 31</b>	<b>4,074,112</b>	<b>2,181,249</b>	<b>1,682,013</b>	<b>392,142</b>	<b>981,775</b>
<b>Less: Outstanding Encumbrances</b>	<b>(118,345)</b>	<b>(65,177)</b>	<b>(89,447)</b>	<b>(90,000)</b>	<b>(90,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>3,955,767</b>	<b>2,116,072</b>	<b>1,592,566</b>	<b>302,142</b>	<b>891,775</b>

# Council

Council's mission is to provide a policy framework through legislation and guidance to the city manager so services are in keeping with community needs. Council consists of five citizens, elected at large and serving four-year, staggered terms.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	3,255	3,317	3,288	11,509	11,265
Workers Compensation	-	123	106	115	300
Health Insurance	1,763	-	-	-	-
Medicare	202	202	202	829	810
Other	211	-	-	-	-
<b>Total Personnel Services</b>	<b>5,431</b>	<b>3,642</b>	<b>3,596</b>	<b>12,453</b>	<b>12,375</b>
Contractual Services					
Election Expense	1,317	3,816	244	5,137	5,000
Consultants	13,769	970	5,000	-	5,000
Conferences	9,669	9,306	1,610	5,424	5,000
Community Service Promotion	19,489	22,316	16,686	18,364	20,600
Historical Preservation	-	5,000	5,000	-	5,000
Comprehensive Plan Update	71	-	-	-	-
Marketing and Promotion	-	3,375	2,758	5,000	5,000
Other	31,484	3,312	4,140	4,148	6,601
<b>Total Contractual Services</b>	<b>75,799</b>	<b>48,095</b>	<b>35,438</b>	<b>38,073</b>	<b>52,201</b>
Materials and Supplies					
Office Supplies	-	601	3,953	324	500
<b>Total Materials and Supplies</b>	<b>-</b>	<b>601</b>	<b>3,953</b>	<b>324</b>	<b>500</b>
Miscellaneous					
Sister City Expenses	-	-	3,313	5,627	4,500
2008 Centennial Celebration	-	-	-	-	-
Other	3,450	236	73	-	500
<b>Total Miscellaneous</b>	<b>3,450</b>	<b>236</b>	<b>3,386</b>	<b>5,627</b>	<b>5,000</b>
<b>Total Expenditures</b>	<b>84,680</b>	<b>52,574</b>	<b>46,373</b>	<b>56,477</b>	<b>70,076</b>

# Administration, Finance, Tax and Personnel

This work center's purpose is to provide individual and collective leadership to the various city departments by challenging them to operate cost effectively in accordance with established city policy and consistent with Oakwood's proud heritage of service delivery. This account covers the operation of the city manager's office, the finance department, the personnel office and income tax collections.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	670,227	702,774	688,761	761,360	713,110
Retirement	92,678	94,289	94,275	99,351	101,620
Workers Compensation	30,288	22,680	19,962	16,113	22,730
Health Insurance	60,048	60,721	64,406	61,015	55,300
Medicare	6,378	6,769	6,536	6,893	6,800
Other	7,935	6,353	6,523	6,440	7,100
<b>Total Personnel Services</b>	<b>867,554</b>	<b>893,586</b>	<b>880,463</b>	<b>951,172</b>	<b>906,660</b>
Contractual Services					
Audit Fees	20,598	22,065	23,761	23,756	26,000
Postage	17,432	17,022	15,544	15,231	20,000
Oakwood Training Academy	22,052	19,165	17,615	12,055	12,000
Inspections - Kettering	27,115	28,192	29,320	29,131	31,800
Investment Advisor	21,035	14,380	9,255	5,979	15,000
ED/GE Contribution	49,356	26,537	-	-	-
Consultants	38,603	37,364	49,005	27,326	35,000
County Auditor Fees	16,438	13,435	15,944	18,807	20,000
Memberships & Subscriptions	10,007	11,751	8,904	7,562	10,000
Conferences	3,445	3,137	2,164	1,065	3,000
Legal Advertising	3,858	10,506	10,076	1,844	5,000
Financial Software Upgrade	80,000	-	-	-	-
Other	46,149	26,761	35,691	36,402	44,800
<b>Total Contractual Services</b>	<b>356,088</b>	<b>230,315</b>	<b>217,279</b>	<b>179,158</b>	<b>222,600</b>
Materials and Supplies					
Office Supplies	12,175	9,614	9,728	6,313	10,000
General Equipment / Tools	1,203	3,601	3,311	2,344	3,000
Uniforms	-	248	242	130	1,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>13,378</b>	<b>13,463</b>	<b>13,281</b>	<b>8,787</b>	<b>14,000</b>
Miscellaneous					
Income Tax Refunds	114,043	133,624	112,956	166,637	120,000
Employee Recognition	13,297	7,770	13,637	5,541	7,250
Cafeteria Benefit	(2,235)	3,440	428	892	-
Other	125	84	159	73	600
<b>Total Miscellaneous</b>	<b>125,230</b>	<b>144,918</b>	<b>127,180</b>	<b>173,143</b>	<b>127,850</b>
<b>Total Expenditures</b>	<b>1,362,250</b>	<b>1,282,282</b>	<b>1,238,203</b>	<b>1,312,260</b>	<b>1,271,110</b>

# Law Department

The law director is charged with providing legal advice to both the city manager and city council and is also the city's prosecutor. He is responsible for drafting legislation, advising staff on important new laws and rendering timely legal opinions. The law director is appointed by the city manager and his account includes all consultant legal services and expenditures for assistant prosecutors. The law director also provides legal advice in litigation matters and reviews charges for services billed by outside legal experts.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	28,934	31,652	37,670	82,754	68,600
Retirement	4,001	4,420	4,958	11,306	9,600
Workers Compensation	1,410	1,095	1,009	978	2,600
Health Insurance	-	-	5,737	14,452	11,600
Medicare	419	459	541	1,146	1,000
Other	-	-	292	1,135	845
<b>Total Personnel Services</b>	<b>34,764</b>	<b>37,626</b>	<b>50,207</b>	<b>111,771</b>	<b>94,245</b>
Contractual Services					
Legal Services	190,653	160,716	143,253	32,256	50,000
Conferences	430	600	428	768	2,500
Court Filing Fees	-	-	-	5,319	6,000
Other	1,453	1,501	3,866	3,969	6,700
<b>Total Contractual Services</b>	<b>192,536</b>	<b>162,817</b>	<b>147,547</b>	<b>42,312</b>	<b>65,200</b>
Materials and Supplies					
Office Supplies	-	57	970	259	500
General Equipment / Tools	-	-	1,738	-	-
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>57</b>	<b>2,708</b>	<b>259</b>	<b>500</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>227,300</b>	<b>200,500</b>	<b>200,462</b>	<b>154,342</b>	<b>159,945</b>

# Municipal Court

A municipal court is established under the laws of Ohio and is operated as part of the county court system. The court staff currently consists of a part-time judge, a portion of the law director's salary as the city prosecutor, one full-time clerk, one part-time assistant clerk and a part-time bailiff. The city is required to maintain office space and pay all expenses for this function and pay three-fifths (60%) of the salaries of the judge, the clerk and the bailiff. The remaining two-fifths (40%) is paid by Montgomery County. The court has both civil and criminal jurisdiction.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	126,073	121,134	141,128	152,444	153,200
Retirement	18,186	17,454	20,011	21,998	22,880
Workers Compensation	6,288	4,412	3,706	3,593	4,330
Health Insurance	16,563	18,187	18,185	26,699	26,400
Medicare	1,589	1,616	1,921	2,095	2,100
Other	1,318	1,004	1,161	1,425	1,675
<b>Total Personnel Services</b>	<b>170,017</b>	<b>163,807</b>	<b>186,112</b>	<b>208,254</b>	<b>210,585</b>
Contractual Services					
Service Contracts	494	181	535	797	1,000
Telephone Equipment Lease	1,585	1,189	1,189	1,189	1,300
Telephone	1,435	1,561	450	1,659	2,300
Law Library	2,361	2,477	1,096	2,881	3,000
Other	5,512	5,135	6,739	4,782	7,000
<b>Total Contractual Services</b>	<b>11,387</b>	<b>10,543</b>	<b>10,009</b>	<b>11,308</b>	<b>14,600</b>
Materials and Supplies					
Office Supplies	1,185	799	83	532	1,000
General Equipment / Tools	45	21	83	-	500
Other	-	-	420	-	250
<b>Total Materials and Supplies</b>	<b>1,230</b>	<b>820</b>	<b>586</b>	<b>532</b>	<b>1,750</b>
Miscellaneous					
Other	-	6,162	-	1,264	100
<b>Total Miscellaneous</b>	<b>-</b>	<b>6,162</b>	<b>-</b>	<b>1,264</b>	<b>100</b>
<b>Total Expenditures</b>	<b>182,634</b>	<b>181,332</b>	<b>196,707</b>	<b>221,358</b>	<b>227,035</b>

# Regional Co-operative Endeavors

Oakwood has a rich history of participating in various regional efforts. A primary purpose behind our active participation is the realization of cost savings and operating efficiencies that come from working cooperatively.

The **Miami Valley Communications Council (MVCC)** is a cooperative venture established as a Council of Governments to support activities that affect the communities of Centerville, Germantown, Kettering, Miamisburg, Moraine, Oakwood, Springboro and West Carrollton. This collaborative is funded by cable franchise fees. 80% of the cable franchise fees paid by Oakwood residents are committed to the MVCC.

The City of Oakwood contributes money to the following regional organizations:

- The **Miami Valley Regional Planning Commission (MVRPC)** is the area's primary planning organization for transportation and water resource issues. This is a multi-county organization that touches most municipalities in the six county Miami Valley area.
- The **Montgomery County Office of Emergency Management** assumes responsibility for the coordination of responses to disasters that may occur within Montgomery County. It is also the umbrella agency for the Regional Hazardous Materials Team.
- The **Miami Valley Regional Crime Lab** is the area's forensic crime facility supported by Montgomery County and most of the incorporated areas.
- The **Haz Mat (Hazardous Materials) Response Team** is a regional task force comprised of regional fire department personnel who are specifically trained in the proper method of containing and neutralizing a chemical or hazardous materials disaster.
- The **Bureau of Alcoholism and Drug Abuse** supports the Regional Alcoholic Rehabilitation Center and receives a subsidy of ten percent of liquor permit fees received by the city.
- The **Tactical Crime Suppression Unit (TCSU)** is a cooperative group consisting of representatives from member cities of Miami Valley Communications Council. TCSU investigates crimes that cross jurisdictional lines.
- The **Montgomery County Public Defender Commission** provides legal counsel to indigent persons charged with violating the city's municipal ordinances.
- The **Ombudsman Program** acts as a citizen's advocate in areas of consumer complaints.
- The **Miami Valley USAR (Urban Search and Rescue) Task Force** consists of regional fire department personnel who are specially trained to respond to incidents that would overwhelm a local department.
- The **Fire/EMS Alliance** is a venture supported by the Montgomery County Mayors and Managers Association. It is designed to bring cost efficiencies to the fire/EMS service through regional cooperation.
- **Montgomery County GIS (Geographical Information Systems)** is a property, buildings, and infrastructure database compiled and maintained by Montgomery County as a resource for local jurisdictions within the county.
- The **First Suburbs Consortium** was established in 2005 to address issues concerning first ring suburb communities.
- The **Dayton Development Coalition** is an organization charged with promoting the Miami Valley area to private business and industry.
- The **South Suburban Coalition** is an organization of school and governmental leaders in seven communities formed in response to citizen concern over widespread use and accessibility of alcohol and drugs among the youth in their communities.

# Regional Co-operative Endeavors

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Contractual Services					
Miami Valley Reg. Planning Comm.	4,239	4,239	4,239	4,240	4,300
Montgomery County Emergency Mgmt.	1,843	1,843	1,840	1,840	1,900
Miami Valley Regional Crime Lab	16,700	16,700	16,700	16,700	18,000
Haz Mat Response Team Allocation	1,790	1,790	1,790	1,788	1,800
Bureau of Alcoholism & Drug Abuse	252	266	278	300	300
Tactical Crime Suppression Unit	10,903	-	6,522	11,052	14,500
Mont. Co. Public Defender Comm.	468	1,500	869	511	1,500
Ombudsman Program	-	-	-	-	450
Miami Valley USAR Task Force	500	500	500	500	500
Fire / EMS Alliance	2,212	2,212	2,212	2,208	2,250
Montgomery County GIS	-	-	-	-	-
First Suburbs Consortium	250	250	250	250	250
Dayton Development Coalition	5,500	5,500	5,500	5,500	5,500
South Suburban Coalition	3,000	3,000	-	-	3,000
<b>Total Contractual Services</b>	<b>47,657</b>	<b>37,800</b>	<b>40,700</b>	<b>44,889</b>	<b>54,250</b>
<b>Total Expenditures</b>	<b>47,657</b>	<b>37,800</b>	<b>40,700</b>	<b>44,889</b>	<b>54,250</b>

# Citizen's Advisory

Oakwood has always prided itself on the degree of volunteerism offered by its citizens. This account, while projecting only very modest expenditures, primarily recognizes the contributions of the environmental committee.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Contractual Services					
Environmental Committee	490	629	560	1,094	2,500
Other					
<b>Total Contractual Services</b>	<b>490</b>	<b>629</b>	<b>560</b>	<b>1,094</b>	<b>2,500</b>
Materials and Supplies					
Environmental Committee	77	1,962	1,000	1,000	3,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>77</b>	<b>1,962</b>	<b>1,000</b>	<b>1,000</b>	<b>3,000</b>
Miscellaneous					
Citizens' Advisory	-	-	-	-	-
Youth Commission	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
 <b>Total Expenditures</b>	 <b>567</b>	 <b>2,591</b>	 <b>1,560</b>	 <b>2,094</b>	 <b>5,500</b>

# Government Buildings and Grounds

The function of this account is to provide the financial support necessary for the upkeep of municipally-owned buildings and grounds. Activities not accounted for in other areas and which are generally concerned with facility maintenance and overhead are charged to this account.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	38,881	39,444	40,371	42,775	42,500
Retirement	5,047	5,198	5,309	5,550	6,000
Workers Compensation	1,516	1,209	1,143	988	1,300
Health Insurance	-	-	-	-	-
Medicare	538	556	564	598	615
Other	993	755	834	938	1,060
<b>Total Personnel Services</b>	<b>46,975</b>	<b>47,162</b>	<b>48,221</b>	<b>50,849</b>	<b>51,475</b>
Contractual Services					
Telephone Equipment Lease	7,027	5,304	5,304	5,304	5,500
Telephone Service	4,555	4,538	6,644	5,218	6,600
Service Contracts	14,606	14,037	15,777	15,234	16,000
Postage	3,161	4,065	778	1,247	2,500
Utilities	76,595	81,799	72,810	73,595	85,000
Newsletter, Annual Reports	17,872	14,927	10,878	12,343	18,000
Buildings & Grounds Maintenance	65,891	25,564	70,090	47,575	43,000
Property Tax Assessments	1,464	1,415	2,129	1,325	1,325
Multi-Peril Insurance	16,448	16,408	16,076	16,498	18,000
Other	13,310	13,837	9,828	10,377	14,000
<b>Total Contractual Services</b>	<b>220,929</b>	<b>181,894</b>	<b>210,314</b>	<b>188,716</b>	<b>209,925</b>
Materials and Supplies					
Office Supplies	4,131	4,006	2,898	3,079	4,000
Janitorial Supplies	1,758	1,557	916	1,310	1,500
Building Supplies	7,551	7,368	7,964	7,556	8,000
General Equipment / Tools	42	1,192	95	5,153	5,000
Other	-	407	382	-	500
<b>Total Materials and Supplies</b>	<b>13,482</b>	<b>14,530</b>	<b>12,255</b>	<b>17,098</b>	<b>19,000</b>
Capital Outlay					
Wonderly Avenue Apartment Bldg	40,865	32,932	19,800	15,567	16,000
<b>Total Capital Outlay</b>	<b>40,865</b>	<b>32,932</b>	<b>19,800</b>	<b>15,567</b>	<b>16,000</b>
Miscellaneous					
Other	36	-	-	-	100
<b>Total Miscellaneous</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100</b>
<b>Total Expenditures</b>	<b>322,287</b>	<b>276,518</b>	<b>290,590</b>	<b>272,230</b>	<b>296,500</b>

# Police

The Police function is provided to preserve and protect life and property by preventing crime, apprehending criminals, recovering lost and stolen property and by the fair and impartial enforcement of the ordinances of the city of Oakwood, and the laws of Ohio and the United States.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	3,441,325	3,414,324	3,613,707	3,521,238	3,437,000
Retirement	574,769	566,342	590,777	593,569	605,500
Police Liability	-	-	-	-	-
Workers Compensation	165,935	122,487	100,880	85,975	98,270
Health Insurance	344,183	378,280	446,136	512,597	499,230
Medicare	43,766	45,091	49,106	46,462	50,500
Other	35,218	26,422	31,982	33,279	39,730
<b>Total Personnel Services</b>	<b>4,605,196</b>	<b>4,552,946</b>	<b>4,832,588</b>	<b>4,793,120</b>	<b>4,730,230</b>
Contractual Services					
Service Contracts	40,842	43,784	52,398	46,426	57,000
Telephone Service	15,635	13,012	13,686	14,402	15,000
Telephone Equipment Lease	14,758	11,029	11,029	11,029	12,000
Radio Systems Maint. & LEADS	15,046	13,668	13,292	15,456	20,000
Uniform Cleaning and Repair	441	308	423	1,007	2,000
Consultants	3,000	3,619	-	-	1,000
Pre-Employment Exams, Tests	2,545	3,560	4,020	992	2,000
Conferences	3,117	232	99	68	2,500
Basic Certification	-	6,265	6,773	10,813	10,000
Multi-Peril Insurance	23,439	25,956	25,007	25,663	28,000
Other	8,319	11,649	13,710	11,202	19,630
<b>Total Contractual Services</b>	<b>127,142</b>	<b>133,082</b>	<b>140,437</b>	<b>137,058</b>	<b>169,130</b>
Materials and Supplies					
Youth Service, Volunteer Programs	237	-	2,147	2,000	5,000
Bicycle Program	2,040	-	-	579	2,000
Office Supplies	13,775	12,059	12,162	8,403	12,000
Police Equipment, Ammunition	13,209	10,240	9,758	12,499	12,500
General Equipment / Tools	7,447	10,311	7,863	10,477	8,000
Uniforms	201	14,876	19,212	14,495	15,000
Other	13,869	1,766	1,036	967	1,800
<b>Total Materials and Supplies</b>	<b>50,778</b>	<b>49,252</b>	<b>52,178</b>	<b>49,420</b>	<b>56,300</b>
Miscellaneous					
Other	413	3,134	354	702	1,400
<b>Total Miscellaneous</b>	<b>413</b>	<b>3,134</b>	<b>354</b>	<b>702</b>	<b>1,400</b>
<b>Total Expenditures</b>	<b>4,783,529</b>	<b>4,738,414</b>	<b>5,025,557</b>	<b>4,980,300</b>	<b>4,957,060</b>
<b>Other Financing Uses:</b>					
Police Transfers Out					
To General Equipment	-	-	-	-	-
To Motor Pool	86,033	98,077	104,083	114,348	115,170
<b>Total Transfers Out</b>	<b>86,033</b>	<b>98,077</b>	<b>104,083</b>	<b>114,348</b>	<b>115,170</b>
<b>Total Expenditures and Transfers</b>	<b>4,869,562</b>	<b>4,836,491</b>	<b>5,129,640</b>	<b>5,094,648</b>	<b>5,072,230</b>

# Fire

The fire function is provided to preserve and protect life and property by the prevention and extinguishing of fires and the rapid treatment and removal of sick and injured persons.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Contractual Services					
Service Contracts	5,905	4,405	3,715	6,392	6,000
EMS Billing Services	14,038	12,000	9,936	11,486	14,000
Preventive Maint. - Engine, Medic	4,702	7,430	3,802	9,884	6,000
Bunker Gear Cleaning and Repair	532	480	1,237	3,868	6,000
Consultants	-	-	-	-	-
Training	1,231	5,676	6,853	840	1,750
Multi-Peril Insurance	12,131	13,442	13,218	13,565	15,000
Other	8,904	3,547	7,750	5,929	11,100
<b>Total Contractual Services</b>	<b>47,443</b>	<b>46,980</b>	<b>46,511</b>	<b>51,964</b>	<b>59,850</b>
Materials and Supplies					
Ambulance Equipment	5,198	3,981	1,930	2,915	4,500
General Equipment / Tools	7,080	4,642	12,576	3,500	5,000
Uniforms	-	7,920	-	5,985	5,000
Other	7,953	3,270	9,161	3,015	3,600
<b>Total Materials and Supplies</b>	<b>20,231</b>	<b>19,813</b>	<b>23,667</b>	<b>15,415</b>	<b>18,100</b>
Miscellaneous					
Other	-	110	-	355	500
<b>Total Miscellaneous</b>	<b>-</b>	<b>110</b>	<b>-</b>	<b>355</b>	<b>500</b>
<b>Total Expenditures</b>	<b>67,674</b>	<b>66,903</b>	<b>70,178</b>	<b>67,734</b>	<b>78,450</b>
<b>Other Financing Uses:</b>					
Fire Transfers Out					
To General Equipment	-	-	-	-	-
To Motor Pool	2,606	2,970	3,156	3,465	3,490
<b>Total Transfers Out</b>	<b>2,606</b>	<b>2,970</b>	<b>3,156</b>	<b>3,465</b>	<b>3,490</b>
<b>Total Expenditures and Transfers</b>	<b>70,280</b>	<b>69,873</b>	<b>73,334</b>	<b>71,199</b>	<b>81,940</b>

# Engineering

The Engineering account provides professional engineering services that include the management of city projects through design, plan preparation, administration and construction engineering, and inspection. It also includes developing and maintaining a capital improvement plan, including infrastructure inventory and assessment, maintenance plan and long range project schedule.

Engineering staff also spends considerable time managing water and sewer projects. Accordingly, a percentage of engineer costs are charged to the water and sewer funds.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	52,212	55,405	57,378	60,027	54,200
Retirement	7,366	7,859	8,021	8,387	7,600
Workers Compensation	2,532	1,878	1,683	1,428	1,840
Health Insurance	8,357	9,413	12,296	14,050	13,000
Medicare	748	781	807	835	945
Other	884	705	815	938	920
<b>Total Personnel Services</b>	<b>72,099</b>	<b>76,041</b>	<b>81,000</b>	<b>85,665</b>	<b>78,505</b>
Contractual Services					
Telephone	313	-	408	412	450
Consultants	15,024	504	2,000	9,361	10,000
GIS Implementation	2,000	-	-	-	1,000
Conferences	1,025	97	6	40	2,000
Other	2,839	1,537	2,336	2,096	3,000
<b>Total Contractual Services</b>	<b>21,201</b>	<b>2,138</b>	<b>4,750</b>	<b>11,909</b>	<b>16,450</b>
Materials and Supplies					
Office Supplies	895	400	69	562	750
General Equipment / Tools	622	537	523	511	2,000
Uniforms	471	484	338	465	500
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>1,988</b>	<b>1,421</b>	<b>930</b>	<b>1,538</b>	<b>3,250</b>
Miscellaneous					
Other	597	97	603	285	1,000
<b>Total Miscellaneous</b>	<b>597</b>	<b>97</b>	<b>603</b>	<b>285</b>	<b>1,000</b>
<b>Total Expenditures</b>	<b>95,885</b>	<b>79,697</b>	<b>87,283</b>	<b>99,397</b>	<b>99,205</b>
<b>Other Financing Uses:</b>					
Engineering Transfers Out					
To General Equipment	-	-	-	-	-
To Motor Pool	2,606	2,970	3,156	3,465	3,490
<b>Total Transfers Out</b>	<b>2,606</b>	<b>2,970</b>	<b>3,156</b>	<b>3,465</b>	<b>3,490</b>
<b>Total Expenditures and Transfers</b>	<b>98,491</b>	<b>82,667</b>	<b>90,439</b>	<b>102,862</b>	<b>102,695</b>

# Beautification / Parks / Gardens

This account is provided to support the care and enhancement of community ambiance by offering a variety of trees, shrubs, flowers and other plant material in the city's various boulevards, islands and other public areas. Tree maintenance is also a part of the beautification mission.

This special account is available for designated distributions from such sources as the Oakwood Parks and Gardens Fund of the Dayton Foundation. Expenditures from donations to the Mary R. Huffman Park are assigned to this account.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Personnel Services					
Salaries	165,743	171,408	186,861	176,915	173,100
Retirement	23,103	23,787	25,934	26,082	24,300
Workers Compensation	8,599	6,136	5,346	4,788	5,890
Health Insurance	29,452	31,830	29,303	33,809	33,200
Medicare	2,021	2,080	2,121	2,158	2,000
Other	2,415	1,860	5,648	11,992	12,200
<b>Total Personnel Services</b>	<b>231,333</b>	<b>237,101</b>	<b>255,213</b>	<b>255,744</b>	<b>250,690</b>
Contractual Services					
Tree Removing, Trimming	46,488	44,829	35,931	35,079	40,000
Irrigation System Maintenance	4,450	6,077	5,629	4,459	6,000
Tree Pruning	26,828	14,493	30,000	11,047	25,000
Stump Removal	10,978	12,082	9,944	2,795	10,000
Fertilizing and Spraying Trees	54,169	59,773	57,850	40,320	36,000
Parks, Blvd. - Weed / Feed	4,112	13,532	15,480	13,466	16,000
Equipment Maintenance & Repair	-	469	575	619	1,500
Multi-Peril Insurance	-	3,986	3,930	5,377	4,400
Other	15,777	1,581	1,364	1,686	2,700
<b>Total Contractual Services</b>	<b>162,802</b>	<b>156,822</b>	<b>160,703</b>	<b>114,848</b>	<b>141,600</b>
Materials and Supplies					
Fertilizer, Top Soil, Sod, Seed	6,014	4,877	4,949	8,176	8,000
General Equipment / Tools	2,140	3,095	4,568	1,539	3,450
Community Decorations	-	-	-	-	1,000
Decorative Holiday Lighting	21,998	21,998	21,998	3,000	3,000
Blvd. and Basket Planting	17,080	15,043	17,715	15,596	15,000
Johnny Appleseed Program	11,500	15,611	11,625	15,000	15,000
Plant Material Replaced on Blvds.	-	-	-	2,667	5,000
Other	1,534	698	779	1,784	2,950
<b>Total Materials and Supplies</b>	<b>60,266</b>	<b>61,322</b>	<b>61,634</b>	<b>47,762</b>	<b>53,400</b>
Miscellaneous					
Beautification Awards	1,987	1,812	945	-	1,500
Park Maint. - Loy, Houk, Eliz.	44,095	5,777	2,736	3,853	5,000
Mary R. Huffman Park	4,987	961	1,681	782	1,500
Other	-	400	398	406	1,500
<b>Total Miscellaneous</b>	<b>51,069</b>	<b>8,950</b>	<b>5,760</b>	<b>5,041</b>	<b>9,500</b>
<b>Total Expenditures</b>	<b>505,470</b>	<b>464,195</b>	<b>483,310</b>	<b>423,395</b>	<b>455,190</b>
<b>Other Financing Uses:</b>					
Beautification Transfers Out					
To Motor Pool	10,428	11,888	12,617	13,860	13,960
<b>Total Transfers Out</b>	<b>10,428</b>	<b>11,888</b>	<b>12,617</b>	<b>13,860</b>	<b>13,960</b>
<b>Total Expenditures and Transfers</b>	<b>515,898</b>	<b>476,083</b>	<b>495,927</b>	<b>437,255</b>	<b>469,150</b>

# Contingency

The purpose of this account is to set aside money for dealing with completely unanticipated emergencies and events. Throughout the budget, we have made efforts to avoid projecting expenditures we do not intend to pursue. We have maintained this account beginning with the 1993 budget to better protect against unanticipated costs. We will only access this account when obvious and significant events demand it.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Miscellaneous					
Contingency	-	-	-	-	25,000
<b>Total Miscellaneous</b>	-	-	-	-	<b>25,000</b>
<b>Total Expenditures</b>	-	-	-	-	<b>25,000</b>

# Transfers

The transfer account is used to facilitate the transfer of money from the General Fund to other separate funds that support specific departmental operations and important city functions.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Expenditures</b>					
Transfers					
Refuse	1,047,618	752,558	612,795	837,605	199,654
Smith Memorial Gardens	4,642	33,872	36,300	38,811	32,430
Court Clerk Computerization	-	-	-	-	-
Street Maintenance & Repair	595,327	567,779	495,584	339,203	949,153
State Highway	-	-	-	-	-
Leisure Activity	549,334	448,073	279,559	335,839	707,763
Health	-	4,500	9,531	21,282	26,522
Special Projects	-	-	-	-	-
General Equipment Replacement	-	-	-	58,419	56,515
Capital Improvement	560,000	1,300,000	-	543,052	450,708
Issue 2	-	-	-	-	-
Public Facilities	-	-	-	-	376,479
Electric Street Lighting	-	18,500	-	-	-
Sidewalk, Curb & Apron	-	200,000	121,800	69,192	84,667
Stormwater Operating	-	-	-	-	100,000
Self-Funded Insurance	14,400	13,538	10,081	14,645	16,000
Service Center Operating	89,431	91,845	92,673	91,350	115,115
<b>Total Transfers</b>	<b>2,860,752</b>	<b>3,430,665</b>	<b>1,658,323</b>	<b>2,349,398</b>	<b>3,115,006</b>

( Insert Tab Page Here )

Special Revenue

# Special Revenue

Special Revenue Funds receive money that is designated to be used for a specific purpose. Special revenue funds are supported to a great degree by the General Fund.

# *Special Revenue Funds*

## *Budget Summary for 2013*

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Refuse	500,000	1,333,754	1,349,687	484,067
Bullock Endowment Trust	51,092	350	0	51,442
Smith Memorial Gardens	395,450	91,630	101,454	385,626
Indigent Drivers Alcohol	18,730	200	1,500	17,430
Enforcement and Education	10,278	0	1,500	8,778
Law Enforcement	9,628	0	0	9,628
Drug Law Enforcement	0	0	0	0
Police Pension	8,536	90,000	92,225	6,311
Court Clerk Computerization	17,352	7,500	7,500	17,352
Court Computerization	25,658	4,500	2,000	28,158
Court Special Projects	24,239	4,500	5,000	23,739
Street Maintenance and Repair	293,187	1,317,653	1,007,652	603,188
State Highway Improvement	32,471	30,300	35,100	27,671
Leisure Activity	287,504	1,240,204	990,204	537,504
Health	23,112	121,270	121,270	23,112
Public Safety Endowment	249,683	1,200	15,000	235,883
Special Projects	3,100,942	5,000	2,775,000	330,942
Electric Street Lighting	116,904	130,000	136,100	110,804
Sidewalk, Curb & Apron	192,033	149,667	141,700	200,000
<b>Total</b>	<b>5,356,799</b>	<b>4,527,728</b>	<b>6,782,892</b>	<b>3,101,635</b>

# Refuse

The purpose of this fund is to provide the finest and most comprehensive refuse collection and disposal program including back door residential trash and recycling pick-up programs.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Annual Disposal Fees	256,308	509,639	542,938	551,530	1,100,000
Dumpster Disposal Fees	3,501	5,084	4,361	4,260	4,000
Dumpster Use Fees	3,550	4,000	3,500	2,900	4,000
Special Assessments	7,330	5,994	14,403	12,936	15,000
Other	11,256	16,325	18,583	22,246	11,100
<b>Total Revenue</b>	<b>281,945</b>	<b>541,042</b>	<b>583,785</b>	<b>593,872</b>	<b>1,134,100</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	658,761	660,692	691,408	711,166	572,500
Retirement	90,144	91,369	95,783	98,739	80,200
Workers Compensation	34,144	23,907	20,103	17,231	22,500
Health Insurance	124,516	132,956	153,500	191,186	148,000
Medicare	9,140	9,142	8,940	8,817	7,863
Other	8,799	9,122	10,058	11,053	9,250
<b>Total Personnel Services</b>	<b>925,504</b>	<b>927,188</b>	<b>979,792</b>	<b>1,038,192</b>	<b>840,313</b>
Contractual Services					
Landfill Contract	11,025	14,045	8,442	17,420	20,000
County Tipping Fee	141,802	141,046	141,187	157,399	170,000
County Disposal - Property Owner	-	-	-	-	-
Recycling Program	16,273	15,585	16,332	14,180	15,000
Leaf Disposal	53,188	55,570	55,260	42,665	35,000
Other	5,026	8,596	8,978	13,822	18,300
<b>Total Contractual Services</b>	<b>227,314</b>	<b>234,842</b>	<b>230,199</b>	<b>245,486</b>	<b>258,300</b>
Materials and Supplies					
Office Supplies	2,975	1,676	1,590	1,517	3,000
General Equipment / Tools	10,266	2,502	2,350	1,339	2,750
Uniforms	-	2,612	2,802	10,337	6,000
Other	5,085	-	-	-	-
<b>Total Materials and Supplies</b>	<b>18,326</b>	<b>6,790</b>	<b>6,742</b>	<b>13,193</b>	<b>11,750</b>
Miscellaneous					
Reserve for Damages	-	351	2,716	1,005	800
Other	837	2,496	155	234	1,000
<b>Total Miscellaneous</b>	<b>837</b>	<b>2,847</b>	<b>2,871</b>	<b>1,239</b>	<b>1,800</b>
<b>Total Expenditures</b>	<b>1,171,981</b>	<b>1,171,667</b>	<b>1,219,604</b>	<b>1,298,110</b>	<b>1,112,163</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(890,036)</b>	<b>(630,625)</b>	<b>(635,819)</b>	<b>(704,238)</b>	<b>21,937</b>

# Refuse

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	1,047,618	752,558	612,795	837,605	199,654
Transfers Out					
To Capital Equipment	-	-	-	-	(110,000)
To Service Center	(59,330)	(60,923)	(61,483)	(60,600)	(61,214)
To Motor Pool	(54,749)	(62,411)	(66,235)	(72,767)	(66,310)
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>933,539</b>	<b>629,224</b>	<b>485,077</b>	<b>704,238</b>	<b>(37,870)</b>
<b>Net Change in Fund Balance</b>	<b>43,503</b>	<b>(1,401)</b>	<b>(150,742)</b>	<b>-</b>	<b>(15,933)</b>
<b>Cash Balance, Jan. 1</b>	<b>624,714</b>	<b>665,460</b>	<b>666,862</b>	<b>515,933</b>	<b>515,000</b>
<b>Add: Receipts</b>	1,329,563	1,293,600	1,196,580	1,431,477	1,333,754
<b>Less: Disbursements</b>	(1,288,817)	(1,292,198)	(1,347,509)	(1,432,410)	(1,349,687)
<b>Cash Balance, Dec. 31</b>	<b>665,460</b>	<b>666,862</b>	<b>515,933</b>	<b>515,000</b>	<b>499,067</b>
<b>Less: Outstanding Encumbrances</b>	<b>(15,460)</b>	<b>(16,862)</b>	<b>(15,933)</b>	<b>(15,000)</b>	<b>(15,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>650,000</b>	<b>650,000</b>	<b>500,000</b>	<b>500,000</b>	<b>484,067</b>

# Bullock Endowment Trust Fund

This fund was established by Ordinance No. 1552 on May 6, 2002 to hold in safekeeping the original donation of \$50,000 from former Mayor Gretchen Bullock which may not be expended. Only the interest earned is to be expended for trees and / or plant materials that contribute to the ambiance of the City. This fund was subsequently amended by Resolution No. 1580 dated October 20, 2003, to permit other purchases that enhance the community ambiance as may be specifically approved by Gretchen Bullock.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Donation	-	-	-	-	-
Interest	1,933	969	358	243	350
<b>Total Revenue</b>	<b>1,933</b>	<b>969</b>	<b>358</b>	<b>243</b>	<b>350</b>
<b>Expenditures</b>					
Contractual Services					
Community Improvements					
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Materials and Supplies					
Plant Material Replacement	12,000	967	553	-	-
<b>Total Materials and Supplies</b>	<b>12,000</b>	<b>967</b>	<b>553</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>12,000</b>	<b>967</b>	<b>553</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(10,067)</b>	<b>2</b>	<b>(195)</b>	<b>243</b>	<b>350</b>
<b>Net Change in Fund Balance</b>	<b>(10,067)</b>	<b>2</b>	<b>(195)</b>	<b>243</b>	<b>350</b>
<b>Cash Balance, Jan. 1</b>	<b>61,109</b>	<b>51,042</b>	<b>51,044</b>	<b>50,849</b>	<b>51,092</b>
<b>Add: Receipts</b>	<b>1,933</b>	<b>969</b>	<b>358</b>	<b>243</b>	<b>350</b>
<b>Less: Disbursements</b>	<b>(12,000)</b>	<b>(967)</b>	<b>(553)</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Dec. 31</b>	<b>51,042</b>	<b>51,044</b>	<b>50,849</b>	<b>51,092</b>	<b>51,442</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>51,042</b>	<b>51,044</b>	<b>50,849</b>	<b>51,092</b>	<b>51,442</b>

# Smith Memorial Gardens

Smith Memorial Gardens was donated to the citizens of Oakwood by the late Carlton N. and Jeannette H. Smith. The garden was officially accepted by the Oakwood City Council in 1975 and has since been maintained by the city. The purpose of Smith Gardens is to provide a quiet area with a variety of plant life to be enjoyed by residents and friends.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Membership	22,994	23,460	21,620	25,000	25,000
Grants	12,145	11,616	10,856	10,142	12,000
Interest	15,811	11,979	7,190	4,816	4,200
Other	17,956	16,188	14,044	10,568	18,000
<b>Total Revenue</b>	<b>68,906</b>	<b>63,243</b>	<b>53,710</b>	<b>50,526</b>	<b>59,200</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	42,737	50,543	41,918	39,252	41,000
Retirement	5,857	6,995	5,813	5,500	5,748
Workers Compensation	2,136	1,575	1,571	1,069	1,300
Health Insurance	10,651	11,513	7,299	8,459	8,300
Medicare	269	381	388	377	411
Other	871	671	1,735	3,008	3,200
<b>Total Personnel Services</b>	<b>62,521</b>	<b>71,678</b>	<b>58,724</b>	<b>57,665</b>	<b>59,959</b>
Contractual Services					
Postage	1,400	-	-	1,867	1,500
Utilities	2,951	2,946	2,552	2,040	3,000
Tree Trimming and Pruning	3,057	72	1,770	1,500	2,000
Promotional Expenses - Concerts	6,882	2,870	3,768	2,493	3,200
Buildings and Grounds Maint.	1,084	1,359	7,854	2,424	1,950
Vendor Sales Tax	-	-	-	-	-
Other	2,413	1,913	2,100	2,599	2,745
<b>Total Contractual Services</b>	<b>17,787</b>	<b>9,160</b>	<b>18,044</b>	<b>12,923</b>	<b>14,395</b>
Materials and Supplies					
Annuals, Perennials, Bulbs	8,105	7,299	8,907	7,331	7,500
Plant Material for Resale	8,638	9,148	7,214	6,932	9,000
Landscaping, Trees, Shrubs	-	-	1,556	1,500	500
General Equipment / Tools	539	569	-	1,500	1,500
Other	575	232	916	685	700
<b>Total Materials and Supplies</b>	<b>17,857</b>	<b>17,248</b>	<b>18,593</b>	<b>17,948</b>	<b>19,200</b>
Miscellaneous					
Other	7	65	-	-	400
<b>Total Miscellaneous</b>	<b>7</b>	<b>65</b>	<b>-</b>	<b>-</b>	<b>400</b>
<b>Total Expenditures</b>	<b>98,172</b>	<b>98,151</b>	<b>95,361</b>	<b>88,536</b>	<b>93,954</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(29,266)</b>	<b>(34,908)</b>	<b>(41,651)</b>	<b>(38,010)</b>	<b>(34,754)</b>

# Smith Memorial Gardens

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Budget 2012 (\$)	Budget 2013 (\$)
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	4,642	33,872	36,300	38,811	32,430
Transfers Out					
To Capital Equipment	-	-	-	-	(7,500)
To Capital Improvement	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>4,642</b>	<b>33,872</b>	<b>36,300</b>	<b>38,811</b>	<b>24,930</b>
<b>Net Change in Fund Balance</b>	<b>(24,624)</b>	<b>(1,036)</b>	<b>(5,351)</b>	<b>801</b>	<b>(9,824)</b>
<b>Cash Balance, Jan. 1</b>	<b>424,763</b>	<b>401,548</b>	<b>400,103</b>	<b>403,523</b>	<b>396,450</b>
<b>Add: Receipts</b>	73,547	97,115	90,010	89,337	91,630
<b>Less: Disbursements</b>	(96,762)	(98,560)	(86,590)	(96,410)	(101,454)
<b>Cash Balance, Dec. 31</b>	<b>401,548</b>	<b>400,103</b>	<b>403,523</b>	<b>396,450</b>	<b>386,626</b>
<b>Less: Outstanding Encumbrances</b>	<b>(1,548)</b>	<b>(103)</b>	<b>(8,874)</b>	<b>(1,000)</b>	<b>(1,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>400,000</b>	<b>400,000</b>	<b>394,649</b>	<b>395,450</b>	<b>385,626</b>

# Indigent Drivers Alcohol Treatment

This fund was established by Ordinance No. 4001 on September 17, 1990 to comply with Section 4511.191 (M) of the Ohio Revised Code. If ordered by the Judge, payment of the cost for treatment to an accredited program is supported by this fund. Any such program must be approved by the Board of Alcohol, Drug Addiction and Mental Health Services Board.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Court Fees	138	-	-	-	-
State Receipts	225	869	257	412	200
<b>Total Revenue</b>	<b>412</b>	<b>869</b>	<b>257</b>	<b>412</b>	<b>200</b>
<b>Expenditures</b>					
Contractual Services					
Treatment Expenses	-	-	-	-	1,500
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>412</b>	<b>869</b>	<b>257</b>	<b>412</b>	<b>(1,300)</b>
<b>Net Change in Fund Balance</b>	<b>412</b>	<b>869</b>	<b>257</b>	<b>412</b>	<b>(1,300)</b>
<b>Cash Balance, Jan. 1</b>	<b>16,781</b>	<b>17,192</b>	<b>18,061</b>	<b>18,318</b>	<b>18,730</b>
<b>Add: Receipts</b>	<b>411</b>	<b>869</b>	<b>257</b>	<b>412</b>	<b>200</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>
<b>Cash Balance, Dec. 31</b>	<b>17,192</b>	<b>18,061</b>	<b>18,318</b>	<b>18,730</b>	<b>17,430</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>17,192</b>	<b>18,061</b>	<b>18,318</b>	<b>18,730</b>	<b>17,430</b>

# Enforcement and Education

Each municipality receiving part of a fine imposed under Section 4511.99 of the Ohio Revised Code must establish a separate Enforcement and Education fund. This fund was established by Ordinance No. 4001 on September 17, 1990.

This fund is used only to pay those costs incurred by the city in enforcing Ohio Revised Code Section 4511.19 or similar ordinances of this city, and in educating the public as to laws and dangers of operating motor vehicles while under the influence of alcohol. A portion of the fine money paid into this fund may be disbursed to the city for housing offenders during terms of incarceration.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Court Fees	-	-	-	-	-
State Mandated Fines / Forfeit.	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Miscellaneous					
Other	-	-	-	-	1,500
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>
<b>Cash Balance, Jan. 1</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>
<b>Cash Balance, Dec. 31</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>	<b>8,778</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>	<b>10,278</b>	<b>8,778</b>

# Law Enforcement

This fund is a state mandated fund established by Ordinance No. 3634 on March 9, 1987. This fund receives deposits of proceeds from the sale of contraband.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Forfeitures / Contraband Revenue	-	31,134	7,495	-	-
<b>Total Revenue</b>	<b>-</b>	<b>31,134</b>	<b>7,495</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
Technical Training	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Materials and Supplies					
Youth Services - DARE Program	4,241	2,937	-	-	-
Technical Equipment	5,000	25,629	18,383	-	-
<b>Total Materials and Supplies</b>	<b>9,241</b>	<b>28,566</b>	<b>18,383</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>9,241</b>	<b>28,566</b>	<b>18,383</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(9,241)</b>	<b>2,568</b>	<b>(10,888)</b>	<b>-</b>	<b>-</b>
<b>Other Financing Sources/Uses:</b>					
Transfers Out					
To Capital Equipment	-	(19,000)	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>(19,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>(9,241)</b>	<b>(16,432)</b>	<b>(10,888)</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>46,189</b>	<b>36,948</b>	<b>20,516</b>	<b>13,156</b>	<b>9,628</b>
<b>Add: Receipts</b>	<b>-</b>	<b>31,134</b>	<b>7,495</b>	<b>-</b>	<b>-</b>
<b>Less: Disbursements</b>	<b>(9,241)</b>	<b>(47,566)</b>	<b>(14,855)</b>	<b>(3,528)</b>	<b>-</b>
<b>Cash Balance, Dec. 31</b>	<b>36,948</b>	<b>20,516</b>	<b>13,156</b>	<b>9,628</b>	<b>9,628</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>(3,528)</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>36,948</b>	<b>20,516</b>	<b>9,628</b>	<b>9,628</b>	<b>9,628</b>

# Drug Law Enforcement

This fund was established by Ordinance No. 3635 on March 9, 1987 pursuant to Section 2925.03 of the Ohio Revised Code. All drug offense fines and bond forfeitures from drug related offenses of the offender must be deposited into this fund.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Forfeitures	-	-	-	-	-
Transfers	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Operations & Maintenance					
Other	-	-	-	-	-
<b>Total Operation &amp; Maintenance</b>	-	-	-	-	-
<b>Transfers</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Police Pension

This fund is required by law. The State requires that we account for the expenditures under the terms of the police pension system. This money amounts to 3/10ths of a mill of our taxable valuation.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Property Tax	94,429	94,587	94,492	86,419	89,500
Other	1,632	1,630	1,388	825	500
<b>Total Revenue</b>	<b>96,061</b>	<b>96,217</b>	<b>95,880</b>	<b>87,244</b>	<b>90,000</b>
<b>Expenditures</b>					
Personnel Services					
Police / Fire Pension	92,000	100,325	94,000	94,000	91,000
<b>Total Personnel Services</b>	<b>92,000</b>	<b>100,325</b>	<b>94,000</b>	<b>94,000</b>	<b>91,000</b>
Contractual Services					
County Auditor Fees	1,006	824	967	1,142	1,200
State Admin. Fees - Prop. Tax	-	-	-	-	25
<b>Total Contractual Services</b>	<b>1,006</b>	<b>824</b>	<b>967</b>	<b>1,142</b>	<b>1,225</b>
<b>Total Expenditures</b>	<b>93,006</b>	<b>101,149</b>	<b>94,967</b>	<b>95,142</b>	<b>92,225</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>3,055</b>	<b>(4,932)</b>	<b>913</b>	<b>(7,898)</b>	<b>(2,225)</b>
<b>Net Change in Fund Balance</b>	<b>3,055</b>	<b>(4,932)</b>	<b>913</b>	<b>(7,898)</b>	<b>(2,225)</b>
<b>Cash Balance, Jan. 1</b>	<b>17,398</b>	<b>20,453</b>	<b>15,521</b>	<b>16,434</b>	<b>8,536</b>
<b>Add: Receipts</b>	<b>96,061</b>	<b>96,217</b>	<b>95,880</b>	<b>87,244</b>	<b>90,000</b>
<b>Less: Disbursements</b>	<b>(93,006)</b>	<b>(101,149)</b>	<b>(94,967)</b>	<b>(95,142)</b>	<b>(92,225)</b>
<b>Cash Balance, Dec. 31</b>	<b>20,453</b>	<b>15,521</b>	<b>16,434</b>	<b>8,536</b>	<b>6,311</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>20,453</b>	<b>15,521</b>	<b>16,434</b>	<b>8,536</b>	<b>6,311</b>

# Court Clerk Computerization Fund

This fund was established by Resolution No. 1538 on November 5, 2001, pursuant to Ohio Revised Code Section 1901.26.1, to account for Court Clerk Computerization Fees imposed by the Oakwood Municipal Court, effective November 1, 2001. The monies in this fund shall be used exclusively for the purpose of procuring and maintaining computer systems for the office of the clerk of the municipal court.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Fees	8,599	7,396	7,227	8,376	7,500
<b>Total Revenue</b>	<b>8,599</b>	<b>7,396</b>	<b>7,227</b>	<b>8,376</b>	<b>7,500</b>
<b>Expenditures</b>					
Contractual Services					
Service Contracts	4,640	5,209	3,521	4,400	5,000
Consultants	1,049	1,738	1,196	520	2,000
Equipment Maint. and Repair	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>5,689</b>	<b>6,947</b>	<b>4,717</b>	<b>4,920</b>	<b>7,000</b>
Materials and Supplies					
Office Supplies	438	433	101	589	500
General Equipment / Tools	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>438</b>	<b>433</b>	<b>101</b>	<b>589</b>	<b>500</b>
Capital Outlay					
Capital Equipment	-	2,500	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Transfers					
-	-	-	-	-	-
<b>Total Expenditures</b>	<b>6,127</b>	<b>9,880</b>	<b>4,818</b>	<b>5,509</b>	<b>7,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>2,472</b>	<b>(2,484)</b>	<b>2,409</b>	<b>2,867</b>	<b>-</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To Capital Equipment	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>2,472</b>	<b>(2,484)</b>	<b>2,409</b>	<b>2,867</b>	<b>-</b>

# Court Clerk Computerization Fund

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Cash Balance, Jan. 1</b>	12,089	14,597	13,488	14,558	17,352
<b>Add: Receipts</b>	8,599	7,396	7,227	8,376	7,500
<b>Less: Disbursements</b>	(6,091)	(8,505)	(6,157)	(5,582)	(7,500)
<b>Cash Balance, Dec. 31</b>	14,597	13,488	14,558	17,352	17,352
<b>Less: Outstanding Encumbrances</b>	(36)	(1,412)	(73)	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	14,561	12,076	14,485	17,352	17,352

# Court Computerization Fund

This fund was established by Resolution No. 1539 on November 5, 2001, pursuant to Ohio Revised Code Section 1901.26.1, to account for Court Computerization Fees imposed by the Oakwood Municipal Court, effective November 1, 2001. The monies in this fund shall be used exclusively for the purpose of computerizing the court, making available legal research services, or both.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Fees	4,603	3,953	4,127	4,572	4,500
<b>Total Revenue</b>	<b>4,603</b>	<b>3,953</b>	<b>4,127</b>	<b>4,572</b>	<b>4,500</b>
<b>Expenditures</b>					
Contractual Services					
Service Contracts	-	-	-	-	-
Consultants	-	-	-	-	-
Equipment Maint. and Repair	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Materials and Supplies					
Office Supplies	-	-	-	-	-
General Equipment / Tools	-	2,000	1,000	1,000	2,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>2,000</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>
Capital Outlay					
Capital Equipment	-	12,500	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>12,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>	<b>14,500</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>4,603</b>	<b>(10,547)</b>	<b>3,127</b>	<b>3,572</b>	<b>2,500</b>
<b>Net Change in Fund Balance</b>	<b>4,603</b>	<b>(10,547)</b>	<b>3,127</b>	<b>3,572</b>	<b>2,500</b>
<b>Cash Balance, Jan. 1</b>	<b>24,903</b>	<b>29,506</b>	<b>22,261</b>	<b>22,086</b>	<b>25,658</b>
<b>Add: Receipts</b>	4,603	3,953	4,127	4,572	4,500
<b>Less: Disbursements</b>	-	(11,198)	(4,302)	(1,000)	(2,000)
<b>Cash Balance, Dec. 31</b>	<b>29,506</b>	<b>22,261</b>	<b>22,086</b>	<b>25,658</b>	<b>28,158</b>
<b>Less: Outstanding Encumbrances</b>	-	(3,302)	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>29,506</b>	<b>18,959</b>	<b>22,086</b>	<b>25,658</b>	<b>28,158</b>

# Court Special Projects Fund

This fund was established by Resolution No. 1540 on November 5, 2001, pursuant to Ohio Revised Code Section 1901.26, to account for Court Special Project Fees imposed by the Oakwood Municipal Court, effective November 1, 2001. The monies in this fund shall be used exclusively for the purpose of funding special projects of the court, including but not limited to the acquisition of additional facilities, the acquisition of equipment, the hiring and training of staff, community service programs, mediation or dispute resolution services, the employment of magistrates, and other related services.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Fees	4,599	3,956	4,130	4,579	4,500
<b>Total Revenue</b>	<b>4,599</b>	<b>3,956</b>	<b>4,130</b>	<b>4,579</b>	<b>4,500</b>
<b>Expenditures</b>					
Contractual Services					
Service Contracts	-	-	-	-	-
Consultants	-	-	-	-	-
Equipment Maint. and Repair	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Materials and Supplies					
Office Supplies	-	-	-	-	-
General Equipment / Tools	-	5,000	1,155	1,500	5,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>5,000</b>	<b>1,155</b>	<b>1,500</b>	<b>5,000</b>
Capital Outlay					
Capital Equipment	-	15,000	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>	<b>20,000</b>	<b>1,155</b>	<b>1,500</b>	<b>5,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>4,599</b>	<b>(16,044)</b>	<b>2,975</b>	<b>3,079</b>	<b>(500)</b>
<b>Net Change in Fund Balance</b>	<b>4,599</b>	<b>(16,044)</b>	<b>2,975</b>	<b>3,079</b>	<b>(500)</b>
<b>Cash Balance, Jan. 1</b>	<b>29,630</b>	<b>34,229</b>	<b>38,185</b>	<b>21,934</b>	<b>24,239</b>
<b>Add: Receipts</b>	4,599	3,956	4,130	4,579	4,500
<b>Less: Disbursements</b>	-	-	(20,381)	(2,274)	(5,000)
<b>Cash Balance, Dec. 31</b>	<b>34,229</b>	<b>38,185</b>	<b>21,934</b>	<b>24,239</b>	<b>23,739</b>
<b>Less: Outstanding Encumbrances</b>	-	(20,000)	(774)	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>34,229</b>	<b>18,185</b>	<b>21,160</b>	<b>24,239</b>	<b>23,739</b>

# Street Maintenance and Repair

The Street Maintenance and Repair Fund is a mandatory fund required by the Ohio Revised Code. The purpose of this fund is to maintain the streets and alleys of the City in all respects. This includes storm sewer drainage, snow removal, leaf pickup, and the like.

Money to operate this fund comes from Gasoline Taxes and Auto Taxes returned to the City on the basis of the auto registrations in the community. The major portion of the money, however, comes through transfers from the General Fund.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Motor Vehicle License Fee	46,280	52,909	47,411	50,518	48,000
Gasoline Tax	261,553	264,897	268,758	265,056	265,000
Permissive Tax	54,875	51,869	55,452	58,040	55,000
Other	1,336	1,829	177	9,275	500
<b>Total Revenue</b>	<b>364,044</b>	<b>371,504</b>	<b>371,798</b>	<b>382,889</b>	<b>368,500</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	459,657	456,813	423,035	443,453	435,000
Retirement	61,749	62,994	59,743	58,535	61,500
Workers Compensation	23,396	16,995	14,266	10,841	13,700
Health Insurance	56,247	57,020	66,913	79,071	72,000
Medicare	5,716	6,117	5,668	5,645	6,088
Other	7,304	5,965	5,934	6,230	7,400
<b>Total Personnel Services</b>	<b>614,069</b>	<b>605,904</b>	<b>575,559</b>	<b>603,775</b>	<b>595,688</b>
Contractual Services					
Traffic Signal Power	3,291	4,753	16,504	3,811	6,000
Consultants	2,854	-	2,000	-	10,000
Pavement Marking	20,507	22,745	1,624	19,851	22,000
Business District Maint. / Imp.	20,982	11,464	15,669	8,002	10,000
Storm Sewer Maintenance	-	-	7,701	2,082	-
Multi-Peril Insurance	25,289	23,175	22,328	22,913	25,000
Other	8,087	9,617	7,442	6,740	14,800
<b>Total Contractual Services</b>	<b>81,010</b>	<b>71,754</b>	<b>73,268</b>	<b>63,399</b>	<b>87,800</b>
Materials and Supplies					
General Equipment / Tools	9,151	4,274	4,794	2,986	4,000
Road Salt	65,388	62,222	72,099	63,012	64,000
Street Repair Materials	32,343	24,168	20,575	35,875	30,000
Roadway Marking Equip. / Signs	7,768	8,780	6,346	24,609	30,000
Banners	5,546	6,165	8,250	8,267	4,500
Other	5,429	1,641	1,377	5,231	-
<b>Total Materials and Supplies</b>	<b>125,625</b>	<b>107,250</b>	<b>113,441</b>	<b>139,980</b>	<b>132,500</b>
Miscellaneous					
Other	1,720	2,732	758	250	3,000
<b>Total Miscellaneous</b>	<b>1,720</b>	<b>2,732</b>	<b>758</b>	<b>250</b>	<b>3,000</b>
<b>Total Expenditures</b>	<b>822,424</b>	<b>787,640</b>	<b>763,026</b>	<b>807,404</b>	<b>818,988</b>

# Street Maintenance and Repair

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(458,380)</b>	<b>(416,136)</b>	<b>(391,228)</b>	<b>(424,515)</b>	<b>(450,488)</b>
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	595,327	567,779	495,584	339,203	949,153
Transfers Out					
To Capital Equipment	-	-	-	-	-
To Capital Improvement	-	-	-	-	-
To Issue 2	-	-	-	-	-
To Service Center	(68,156)	(78,358)	(79,081)	(77,944)	(94,434)
To Motor Pool	(78,541)	(80,240)	(85,159)	(93,558)	(94,230)
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>448,630</b>	<b>409,181</b>	<b>331,344</b>	<b>167,701</b>	<b>760,489</b>
<b>Net Change in Fund Balance</b>	<b>(9,750)</b>	<b>(6,955)</b>	<b>(59,884)</b>	<b>(256,814)</b>	<b>310,001</b>
<b>Cash Balance, Jan. 1</b>	<b>613,112</b>	<b>608,379</b>	<b>610,550</b>	<b>556,813</b>	<b>303,187</b>
<b>Add: Receipts</b>	959,371	939,283	867,382	722,092	1,317,653
<b>Less: Disbursements</b>	(964,104)	(937,112)	(921,119)	(975,718)	(1,007,652)
<b>Cash Balance, Dec. 31</b>	<b>608,379</b>	<b>610,550</b>	<b>556,813</b>	<b>303,187</b>	<b>613,188</b>
<b>Less: Outstanding Encumbrances</b>	<b>(8,379)</b>	<b>(10,550)</b>	<b>(6,813)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>600,000</b>	<b>600,000</b>	<b>550,000</b>	<b>293,187</b>	<b>603,188</b>

# State Highway Improvement

The State Highway Improvement Fund is another fund mandated by the State. The revenue for this fund is derived solely from gasoline and auto taxes and is equal to 7 1/2% of the total amount granted to the community. The money for this fund must be spent on state highways. Because of this stipulation, all monies received must be spent on State Route 48 (Far Hills Avenue).

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Motor Vehicle License Fee	3,752	4,290	3,844	4,096	3,800
Gasoline Tax	21,207	21,478	21,791	21,491	22,000
Permissive Tax	3,972	4,206	4,496	4,706	4,500
Other	-	376	-	-	-
<b>Total Revenue</b>	<b>28,931</b>	<b>30,350</b>	<b>30,131</b>	<b>30,293</b>	<b>30,300</b>
<b>Expenditures</b>					
Contractual Services					
Far Hills Traffic Signal Power	5,322	6,921	5,858	5,803	6,000
Far Hills Traffic Signal Maint.	11,249	12,404	10,709	10,369	11,000
Other	-	-	-	-	2,000
<b>Total Contractual Services</b>	<b>16,571</b>	<b>19,325</b>	<b>16,567</b>	<b>16,172</b>	<b>19,000</b>
Materials and Supplies					
Road Salt	16,298	15,555	15,593	16,253	16,000
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>16,298</b>	<b>15,555</b>	<b>15,593</b>	<b>16,253</b>	<b>16,000</b>
Capital Outlay					
Far Hills Ave Improvement	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	5	67	72	-	100
<b>Total Miscellaneous</b>	<b>5</b>	<b>67</b>	<b>72</b>	<b>-</b>	<b>100</b>
<b>Total Expenditures</b>	<b>32,874</b>	<b>34,947</b>	<b>32,232</b>	<b>32,425</b>	<b>35,100</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(3,943)</b>	<b>(4,597)</b>	<b>(2,101)</b>	<b>(2,132)</b>	<b>(4,800)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To Capital Equipment	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>(3,943)</b>	<b>(4,597)</b>	<b>(2,101)</b>	<b>(2,132)</b>	<b>(4,800)</b>

# State Highway Improvement

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Cash Balance, Jan. 1</b>	45,349	41,434	36,703	35,658	32,471
<b>Add: Receipts</b>	28,931	30,350	30,131	30,293	30,300
<b>Less: Disbursements</b>	(32,846)	(35,081)	(31,176)	(33,480)	(35,100)
<b>Cash Balance, Dec. 31</b>	41,434	36,703	35,658	32,471	27,671
<b>Less: Outstanding Encumbrances</b>	(205)	-	(1,055)	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	41,229	36,703	34,603	32,471	27,671

# Leisure Activity

The purpose of this fund is to enhance the quality of life of Oakwood residents by offering a variety of activities that encourage overall wellness, cultural opportunities and fellowship with neighbors. Its mission also includes building upon the natural beauty of the city through the improvement, care and maintenance of parks, public gardens, boulevards and rights-of-way.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Human Services Levy	54,268	54,268	54,268	48,841	48,841
Fees, Donations, etc.	437,986	459,167	434,579	449,384	483,600
<b>Total Revenue</b>	<b>492,254</b>	<b>513,435</b>	<b>488,847</b>	<b>498,225</b>	<b>532,441</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	485,485	500,523	466,874	495,479	469,200
Retirement	70,112	68,629	64,232	67,298	66,290
Workers Compensation	24,303	18,214	15,752	12,104	14,750
Health Insurance	29,559	32,219	32,714	52,289	51,750
Medicare	5,417	5,665	5,116	5,788	5,379
Other	4,119	3,259	3,927	5,251	5,740
<b>Total Personnel Services</b>	<b>618,995</b>	<b>628,509</b>	<b>588,615</b>	<b>638,209</b>	<b>613,109</b>
Contractual Services					
Utilities	39,634	40,575	34,289	35,159	36,000
Youth Activities - Kids	7,682	5,713	6,774	18,743	15,000
Youth Activities - Teens	5,223	4,997	2,240	3,525	5,500
Youth Activities - Adult & Family	2,050	2,006	4,443	2,896	3,000
Fitness & Dance Instructors	40,012	39,967	42,310	44,761	50,000
Sports & Gym Instructors	18,184	17,514	14,254	17,148	20,500
Art, Music & Drama Instructors	3,366	4,654	3,775	3,312	5,000
Consultants	73,680	-	-	-	-
Maintenance - Old River	3,144	4,162	3,101	3,379	3,000
Printing	9,982	11,393	11,482	12,558	13,000
Buildings & Grounds Maint.	65,497	46,506	48,521	59,164	44,400
Other	70,213	58,967	57,940	70,117	91,355
<b>Total Contractual Services</b>	<b>338,667</b>	<b>236,454</b>	<b>229,129</b>	<b>270,762</b>	<b>286,755</b>
Materials and Supplies					
Office Supplies	9,819	7,290	6,934	6,525	7,700
Youth Activities - Kids	7,161	5,968	4,784	4,587	5,000
Youth Activities - Teens	937	804	1,464	1,179	2,000
Youth Activities - Adult & Family	1,054	664	668	778	1,000
General Equipment / Tools	13,367	7,698	6,009	3,471	13,000
Sports Equipment	2,101	3,112	2,671	610	2,500
Concession Supplies - Pool	18,746	19,814	18,687	17,062	17,000
Other	28,524	38,146	18,361	20,243	37,000
<b>Total Materials and Supplies</b>	<b>81,709</b>	<b>83,496</b>	<b>59,578</b>	<b>54,455</b>	<b>85,200</b>
Miscellaneous					
Other	7,750	10,247	10,462	7,201	1,650
<b>Total Miscellaneous</b>	<b>7,750</b>	<b>10,247</b>	<b>10,462</b>	<b>7,201</b>	<b>1,650</b>
<b>Total Expenditures</b>	<b>1,047,121</b>	<b>958,706</b>	<b>887,784</b>	<b>970,627</b>	<b>986,714</b>

# Leisure Activity

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(554,867)</b>	<b>(445,271)</b>	<b>(398,937)</b>	<b>(472,402)</b>	<b>(454,273)</b>
<b>Other Financing Sources/Uses:</b>					
Transfers In					
From General Fund	549,334	448,073	279,559	335,839	707,763
Transfers Out					
To Capital Equipment	-	-	-	-	-
To Capital Improvement	-	-	-	-	-
To Service Center	-	-	-	-	-
To Motor Pool	(2,606)	(2,970)	(3,090)	(3,465)	(3,490)
Proceeds From Borrowing					
Payment of Borrowed Funds					
<b>Total Other Financing Sources and Uses</b>	<b>546,728</b>	<b>445,103</b>	<b>276,469</b>	<b>332,374</b>	<b>704,273</b>
<b>Net Change in Fund Balance</b>	<b>(8,139)</b>	<b>(168)</b>	<b>(122,468)</b>	<b>(140,028)</b>	<b>250,000</b>
<b>Cash Balance, Jan. 1</b>	<b>564,569</b>	<b>578,559</b>	<b>559,996</b>	<b>440,028</b>	<b>297,504</b>
<b>Add: Receipts</b>	1,041,588	961,508	768,406	834,064	1,240,204
<b>Less: Disbursements</b>	(1,027,598)	(980,071)	(888,374)	(976,588)	(990,204)
<b>Cash Balance, Dec. 31</b>	<b>578,559</b>	<b>559,996</b>	<b>440,028</b>	<b>297,504</b>	<b>547,504</b>
<b>Less: Outstanding Encumbrances</b>	<b>(28,559)</b>	<b>(9,996)</b>	<b>(12,496)</b>	<b>(10,000)</b>	<b>(10,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>550,000</b>	<b>550,000</b>	<b>427,532</b>	<b>287,504</b>	<b>537,504</b>

# Health

The five-member board of health was created by City Charter. The members are qualified electors of the city, appointed by council. The board advises the city manager who serves as health administrator. The City Manager appoints the health commissioner who is in charge of all activities concerning the health of the community.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Human Service Levy	74,942	74,942	74,942	67,448	67,448
Fees	19,411	22,428	21,151	26,372	26,050
Other	2,689	1,696	1,619	771	1,250
<b>Total Revenue</b>	<b>97,042</b>	<b>99,066</b>	<b>97,712</b>	<b>94,591</b>	<b>94,748</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	63,123	65,017	66,317	69,378	69,000
Retirement	8,817	9,082	9,273	9,694	9,800
Workers Compensation	2,960	2,167	1,905	1,644	2,290
Health Insurance	12,545	9,558	10,962	14,065	13,900
Medicare	833	869	911	934	1,035
Other	1,257	4,218	5,896	5,183	5,590
<b>Total Personnel Services</b>	<b>89,535</b>	<b>90,911</b>	<b>95,264</b>	<b>100,898</b>	<b>101,615</b>
Contractual Services					
Environmental Health Service	2,000	3,614	3,690	3,450	2,500
Employee Physical Exams	2,347	2,885	3,100	-	2,750
Memberships and Subscriptions	1,267	1,042	1,428	1,173	1,500
Conferences	426	432	1,306	1,124	1,000
Other	1,252	1,288	1,294	1,424	1,540
<b>Total Contractual Services</b>	<b>7,292</b>	<b>9,261</b>	<b>10,818</b>	<b>7,171</b>	<b>9,290</b>
Materials and Supplies					
Office Supplies	1,085	496	298	503	500
General Equipment / Tools	46	15	-	21	50
Uniforms	-	334	332	-	400
Other	-	-	65	-	-
<b>Total Materials and Supplies</b>	<b>1,131</b>	<b>845</b>	<b>695</b>	<b>524</b>	<b>950</b>
Miscellaneous					
Employee Assistance Program	2,388	2,356	2,381	2,392	2,500
Other	2,821	2,139	3,647	3,311	3,425
<b>Total Miscellaneous</b>	<b>5,209</b>	<b>4,495</b>	<b>6,028</b>	<b>5,703</b>	<b>5,925</b>
<b>Total Expenditures</b>	<b>103,167</b>	<b>105,512</b>	<b>112,805</b>	<b>114,296</b>	<b>117,780</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(6,125)</b>	<b>(6,446)</b>	<b>(15,093)</b>	<b>(19,705)</b>	<b>(23,032)</b>

# Health

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	4,500	9,531	21,282	26,522
Transfers Out					
To Capital Equipment		-	-	-	-
To Service Center	-	-	-	-	-
To Motor Pool	(2,606)	(2,970)	(3,090)	(3,465)	(3,490)
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>(2,606)</b>	<b>1,530</b>	<b>6,441</b>	<b>17,817</b>	<b>23,032</b>
<b>Net Change in Fund Balance</b>	<b>(8,731)</b>	<b>(4,916)</b>	<b>(8,652)</b>	<b>(1,888)</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>49,029</b>	<b>39,808</b>	<b>35,111</b>	<b>26,888</b>	<b>24,112</b>
<b>Add: Receipts</b>	97,042	103,566	107,243	115,873	121,270
<b>Less: Disbursements</b>	(106,263)	(108,263)	(115,466)	(118,649)	(121,270)
<b>Cash Balance, Dec. 31</b>	<b>39,808</b>	<b>35,111</b>	<b>26,888</b>	<b>24,112</b>	<b>24,112</b>
<b>Less: Outstanding Encumbrances</b>	<b>(1,257)</b>	<b>(1,465)</b>	<b>(1,888)</b>	<b>(1,000)</b>	<b>(1,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>38,551</b>	<b>33,646</b>	<b>25,000</b>	<b>23,112</b>	<b>23,112</b>

# Public Safety Endowment

This fund was established by Ordinance No. 4276 dated December 19, 1994, when the city became the beneficiary of a bequest in the will of Elnor C. Ackerman Barton. Funds generated from this bequest are to be used for training and education of the Oakwood safety officers. Funds may also be used to aid and improve the living facilities of the officers. Expenditures must be approved by the city manager. This fund is another potential source of support for any major building renovations that are considered.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Donations	-	-	-	-	-
Interest	8,689	4,885	1,801	1,233	1,200
<b>Total Revenue</b>	<b>8,689</b>	<b>4,885</b>	<b>1,801</b>	<b>1,233</b>	<b>1,200</b>
<b>Contractual Services</b>					
Safety Officer Training	-	-	-	-	-
Facility Improvements	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Outlay</b>					
Training / Equipment	-	5,000	2,536	10,000	15,000
Facility Construction	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>5,000</b>	<b>2,536</b>	<b>10,000</b>	<b>15,000</b>
<b>Miscellaneous</b>					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>	<b>5,000</b>	<b>2,536</b>	<b>10,000</b>	<b>15,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>8,689</b>	<b>(115)</b>	<b>(735)</b>	<b>(8,767)</b>	<b>(13,800)</b>
<b>Net Change in Fund Balance</b>	<b>8,689</b>	<b>(115)</b>	<b>(735)</b>	<b>(8,767)</b>	<b>(13,800)</b>
<b>Cash Balance, Jan. 1</b>	<b>260,258</b>	<b>258,995</b>	<b>260,200</b>	<b>258,450</b>	<b>249,683</b>
<b>Add: Receipts</b>	8,689	4,885	1,801	1,233	1,200
<b>Less: Disbursements</b>	(9,952)	(3,680)	(3,551)	(10,000)	(15,000)
<b>Cash Balance, Dec. 31</b>	<b>258,995</b>	<b>260,200</b>	<b>258,450</b>	<b>249,683</b>	<b>235,883</b>
<b>Less: Outstanding Encumbrances</b>	-	(1,320)	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>258,995</b>	<b>258,880</b>	<b>258,450</b>	<b>249,683</b>	<b>235,883</b>

# Special Projects

This fund was established by Ordinance No. 3175 on January 5, 1981. It contains funds and gifts over which council has full control. Expenditures may be made from this fund for any purpose designated as a "special project" by the council.

Ordinance No. 4016, passed by council on November 12, 1990 provides that "not less than 5% of the annual interest income shall be added to the principal."

Ordinance No. 4519, passed by council on September 16, 2002 increased the amount which may be retained in the Special Projects Fund from \$2,000,000 to \$3,000,000 plus interest accruing thereon, and eliminated the stipulation requiring 5% of the annual interest income to be added to the principal.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Interest	111,367	63,889	21,155	14,867	5,000
Other	-	-	-	100,000	-
<b>Total Revenue</b>	<b>111,367</b>	<b>63,889</b>	<b>21,155</b>	<b>114,867</b>	<b>5,000</b>
<b>Expenditures</b>					
Contractual Services					
Consultants	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Business District Street Lighting	-	-	200,000	-	-
Business District Parking Lot	-	252,000	-	-	-
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>-</b>	<b>252,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>	<b>252,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>111,367</b>	<b>(188,111)</b>	<b>(178,845)</b>	<b>114,867</b>	<b>5,000</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	(2,775,000)
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,775,000)</b>
<b>Net Change in Fund Balance</b>	<b>111,367</b>	<b>(188,111)</b>	<b>(178,845)</b>	<b>114,867</b>	<b>(2,770,000)</b>
<b>Cash Balance, Jan. 1</b>	<b>3,241,664</b>	<b>3,353,031</b>	<b>3,164,920</b>	<b>2,986,075</b>	<b>3,100,942</b>
<b>Add: Receipts</b>	<b>111,367</b>	<b>63,889</b>	<b>21,155</b>	<b>114,867</b>	<b>5,000</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>(252,000)</b>	<b>(200,000)</b>	<b>-</b>	<b>(2,775,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>3,353,031</b>	<b>3,164,920</b>	<b>2,986,075</b>	<b>3,100,942</b>	<b>330,942</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>3,353,031</b>	<b>3,164,920</b>	<b>2,986,075</b>	<b>3,100,942</b>	<b>330,942</b>

# Electric Street Lighting

This fund was established to account for all assessments and expenses related to street lighting.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Assessments	131,039	125,476	128,397	128,410	130,000
Other	-	-	-	-	-
<b>Total Revenue</b>	<b>131,039</b>	<b>125,476</b>	<b>128,397</b>	<b>128,410</b>	<b>130,000</b>
<b>Expenditures</b>					
Contractual Services					
Far Hills Tree Illumination	1,590	1,886	1,927	1,337	2,500
DP&L Contract for Street Lighting	120,367	122,283	105,072	123,788	120,000
County Auditor Fees	6,608	6,004	6,198	6,340	6,800
Other	8,645	3,372	3,679	4,082	6,800
<b>Total Contractual Services</b>	<b>137,210</b>	<b>133,545</b>	<b>116,876</b>	<b>135,547</b>	<b>136,100</b>
Capital Outlay					
New Street Light Installations	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Other	1,011	-	-	-	-
<b>Total Miscellaneous</b>	<b>1,011</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>138,221</b>	<b>133,545</b>	<b>116,876</b>	<b>135,547</b>	<b>136,100</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(7,182)</b>	<b>(8,069)</b>	<b>11,521</b>	<b>(7,137)</b>	<b>(6,100)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	18,500	-	-	-
Transfers Out					
To Capital Equipment	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>18,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>(7,182)</b>	<b>10,431</b>	<b>11,521</b>	<b>(7,137)</b>	<b>(6,100)</b>
<b>Cash Balance, Jan. 1</b>	<b>110,758</b>	<b>102,089</b>	<b>112,520</b>	<b>124,041</b>	<b>116,904</b>
<b>Add: Receipts</b>	<b>131,039</b>	<b>143,976</b>	<b>128,397</b>	<b>128,410</b>	<b>130,000</b>
<b>Less: Disbursements</b>	<b>(139,708)</b>	<b>(133,545)</b>	<b>(116,876)</b>	<b>(135,547)</b>	<b>(136,100)</b>
<b>Cash Balance, Dec. 31</b>	<b>102,089</b>	<b>112,520</b>	<b>124,041</b>	<b>116,904</b>	<b>110,804</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>102,089</b>	<b>112,520</b>	<b>124,041</b>	<b>116,904</b>	<b>110,804</b>

# Sidewalk, Curb and Apron

The purpose of this fund is to provide for the repair of sidewalk, curbs and aprons located within the public rights-of-way and, where appropriate, collect assessments for the repair of these structures. This fund is established in accordance with State law regarding assessments.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Assessments	5,460	4,313	3,206	5,127	5,000
Reimbursements	60,705	62,152	53,126	59,991	60,000
<b>Total Revenue</b>	<b>66,165</b>	<b>66,465</b>	<b>56,332</b>	<b>65,118</b>	<b>65,000</b>
<b>Expenditures</b>					
Contractual Services					
County Auditor Fees	283	212	160	344	600
Legal Advertising	366	381	249	360	600
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>649</b>	<b>593</b>	<b>409</b>	<b>704</b>	<b>1,200</b>
Capital Outlay					
Repairs - Resident Portion	64,648	97,553	41,168	70,000	70,000
Repairs - City Portion	94,109	112,637	98,148	70,000	70,000
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>158,757</b>	<b>210,190</b>	<b>139,316</b>	<b>140,000</b>	<b>140,000</b>
Miscellaneous					
Other	338	100	-	-	500
<b>Total Miscellaneous</b>	<b>338</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>500</b>
<b>Total Expenditures</b>	<b>159,744</b>	<b>210,883</b>	<b>139,725</b>	<b>140,704</b>	<b>141,700</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(93,579)</b>	<b>(144,418)</b>	<b>(83,393)</b>	<b>(75,586)</b>	<b>(76,700)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	200,000	121,800	69,192	84,667
Transfers Out					
To Capital Equipment	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>200,000</b>	<b>121,800</b>	<b>69,192</b>	<b>84,667</b>
<b>Net Change in Fund Balance</b>	<b>(93,579)</b>	<b>55,582</b>	<b>38,407</b>	<b>(6,394)</b>	<b>7,967</b>
<b>Cash Balance, Jan. 1</b>	<b>201,298</b>	<b>108,180</b>	<b>164,663</b>	<b>198,427</b>	<b>195,033</b>
<b>Add: Receipts</b>	<b>66,165</b>	<b>266,465</b>	<b>178,132</b>	<b>134,310</b>	<b>149,667</b>
<b>Less: Disbursements</b>	<b>(159,283)</b>	<b>(209,982)</b>	<b>(144,368)</b>	<b>(137,704)</b>	<b>(141,700)</b>
<b>Cash Balance, Dec. 31</b>	<b>108,180</b>	<b>164,663</b>	<b>198,427</b>	<b>195,033</b>	<b>203,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(3,854)</b>	<b>(4,755)</b>	<b>-</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>104,326</b>	<b>159,908</b>	<b>198,427</b>	<b>192,033</b>	<b>200,000</b>

( Insert Tab Page Here )

Capital Improvement

# Capital Improvement

Capital Improvement Funds are designated for major projects that have a life in excess of one year. Reserves are accumulated in these funds in advance of major project expense.

# ***Capital Improvement Funds***

## ***Budget Summary for 2013***

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Equipment Replacement	320,485	166,515	187,000	300,000
Capital Improvement	518,792	450,708	669,500	300,000
Issue 2 Projects	0	0	0	0
Public Facilities	2,062,721	376,479	2,439,200	0
<b>Total</b>	<b>2,901,998</b>	<b>993,702</b>	<b>3,295,700</b>	<b>600,000</b>

# Equipment Replacement

The primary function of this fund is to establish a reserve for the replacement of capital equipment. A similar fund has been established for the enterprise funds such as water and sanitary sewer. All capital equipment will be purchased by this fund as the fund accumulates revenue.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Sale of Assets	-	-	-	-	-
Grants and Subsidies	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Capital Equipment					
Administrative Equipment	-	-	6,220	-	-
Beautification Equipment	10,180	9,435	7,768	10,000	-
Beautification Vehicles	-	10,271	-	35,000	25,000
Computer Replacement	35,000	32,926	5,954	29,048	30,000
Health Vehicles	-	-	-	-	-
Leisure Services Equipment	10,000	37,230	26,993	19,200	17,000
Leisure Services Vehicles	-	-	-	-	-
Police Vehicles	42,000	48,000	54,800	-	-
Public Works Equipment	22,888	-	-	-	-
Refuse Equipment	-	-	35,000	-	-
Refuse Vehicles	-	51,806	60,000	-	60,000
Safety Equipment	30,230	44,253	77,034	38,328	5,000
Street Equipment	-	-	-	-	50,000
Street Vehicles	89,455	-	62,679	24,623	-
Contingency - Cap. Equip.	16,241	-	-	-	-
<b>Total Capital Equipment</b>	<b>255,994</b>	<b>233,921</b>	<b>336,448</b>	<b>156,199</b>	<b>187,000</b>
<b>Total Expenditures</b>	<b>255,994</b>	<b>233,921</b>	<b>336,448</b>	<b>156,199</b>	<b>187,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(255,994)</b>	<b>(233,921)</b>	<b>(336,448)</b>	<b>(156,199)</b>	<b>(187,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	58,419	56,515
From All Other Funds	-	19,000	-	-	110,000
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>19,000</b>	<b>-</b>	<b>58,419</b>	<b>166,515</b>
<b>Net Change in Fund Balance</b>	<b>(255,994)</b>	<b>(214,921)</b>	<b>(336,448)</b>	<b>(97,780)</b>	<b>(20,485)</b>
<b>Cash Balance, Jan. 1</b>	<b>1,446,039</b>	<b>1,083,516</b>	<b>880,353</b>	<b>537,497</b>	<b>420,485</b>
<b>Add: Receipts</b>	<b>-</b>	<b>19,000</b>	<b>-</b>	<b>58,419</b>	<b>166,515</b>
<b>Less: Disbursements</b>	<b>(362,523)</b>	<b>(222,163)</b>	<b>(342,856)</b>	<b>(175,431)</b>	<b>(187,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>1,083,516</b>	<b>880,353</b>	<b>537,497</b>	<b>420,485</b>	<b>400,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(122,415)</b>	<b>(134,173)</b>	<b>(119,232)</b>	<b>(100,000)</b>	<b>(100,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>961,101</b>	<b>746,180</b>	<b>418,265</b>	<b>320,485</b>	<b>300,000</b>

# Capital Improvement

This fund accounts for the funding of all capital projects which have a useful life of over one year.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
ED/GE Grant	-	-	-	-	-
Grants - Other	-	184,209	824,493	-	-
Other	3,477	20,524	-	-	-
<b>Total Revenue</b>	<b>3,477</b>	<b>204,733</b>	<b>824,493</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Capital Improvements					
Administration Building Repairs	-	-	-	14,761	30,000
Asphalt Pavement Program	393,771	420,134	88,203	350,000	530,000
Centennial Park, Houk Stream	14,797	-	-	-	-
Chain & Bollard Repl. Project	1,892	-	-	-	-
Concrete Street Program	-	93,878	-	125,000	-
Curb and Sidewalk	-	24,095	-	-	-
CVS Left Turn Lane	-	20,524	-	-	-
Dog Park	-	-	22,722	-	-
Far Hills Business District Imp.	-	1,780	1,725	11,738	-
Far Hills Drainage Project	-	40,000	-	-	-
Far Hills Mill and Overlay	-	-	1,070,493	-	-
Far Hills Ramp Project	54,491	-	-	-	-
Handicap Ramp Project	-	188,099	-	-	-
Oakwood Ave. / Forrer Road Brick Repairs	-	45,000	-	-	-
OCC Facility Improvements	40,280	6,975	48,395	-	10,000
OCC Gardner Pool Improvements	18,125	-	20,452	-	-
Old River Field Improvements	-	-	3,997	-	65,000
Orchardy Park Improvements	-	-	-	-	7,000
Park Avenue Streetscape Imp.	18,031	-	-	-	-
Park Road Walking Path	-	-	82,252	-	-
Recreation Master Plan	-	50,726	-	-	-
Runnymede Thruston Intersection	16,219	-	-	-	-
Smith Gardens Improvements	-	-	-	-	7,500
Street Name Sign Replacement	-	-	-	-	20,000
Sugar Camp Development	560,965	(38,124)	-	-	-
<b>Total Capital Improvements</b>	<b>1,118,571</b>	<b>853,087</b>	<b>1,338,239</b>	<b>501,499</b>	<b>669,500</b>
<b>Total Expenditures</b>	<b>1,118,571</b>	<b>853,087</b>	<b>1,338,239</b>	<b>501,499</b>	<b>669,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(1,115,094)</b>	<b>(648,354)</b>	<b>(513,746)</b>	<b>(501,499)</b>	<b>(669,500)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	560,000	1,300,000	-	543,052	450,708
From All Other Funds	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>560,000</b>	<b>1,300,000</b>	<b>-</b>	<b>543,052</b>	<b>450,708</b>

# Capital Improvement

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Net Change in Fund Balance</b>	<b>(555,094)</b>	<b>651,646</b>	<b>(513,746)</b>	<b>41,553</b>	<b>(218,792)</b>
<b>Cash Balance, Jan. 1</b>	<b>2,079,430</b>	<b>748,328</b>	<b>1,157,151</b>	<b>672,274</b>	<b>868,792</b>
<b>Add: Receipts</b>	563,477	1,504,733	824,493	543,052	450,708
<b>Less: Disbursements</b>	<b>(1,894,579)</b>	<b>(1,095,910)</b>	<b>(1,309,370)</b>	<b>(346,534)</b>	<b>(969,500)</b>
<b>Cash Balance, Dec. 31</b>	<b>748,328</b>	<b>1,157,151</b>	<b>672,274</b>	<b>868,792</b>	<b>350,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(547,696)</b>	<b>(289,511)</b>	<b>(195,035)</b>	<b>(350,000)</b>	<b>(50,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>200,632</b>	<b>867,640</b>	<b>477,239</b>	<b>518,792</b>	<b>300,000</b>

# Issue 2 Projects

This fund was established by Ordinance No. 3982 on July 9, 1990. This fund is to account for both State Issue 2 monies and local matching funds.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
State Grant	-	-	-	-	-
Interest	-	-	-	-	-
Reimbursements	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Contractual Services					
County Engineer Fees	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	-	-	-	-	-
Capital Outlay					
Patt-Dixon Sanitary Swr - City	-	-	-	-	-
Patt-Dixon Sanitary Swr - State	-	-	-	-	-
Oakwood Ave Saf. Imp. - City	-	-	-	-	-
Oakwood Ave Saf. Imp. - State	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From All Other Funds	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Public Facilities

The Public Facilities Fund was created by Ordinance No. 4039 on February 4, 1991. This fund functions as a reserve account in order to accumulate capital to be used for public buildings or other infrastructure improvements within the city.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Interest	94,286	49,516	21,087	17,183	-
Other	-	-	-	-	-
<b>Total Revenue</b>	<b>94,286</b>	<b>49,516</b>	<b>21,087</b>	<b>17,183</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
Consulting - Safety / Admin.	-	-	-	-	-
Consulting - Athletic Fields	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Capital Outlay					
Facility Construction	-	-	-	-	-
NCR Athletic Fields Acquisition	-	-	-	-	-
Furniture and Fixtures	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Miscellaneous - Public Works	-	-	-	-	-
Miscellaneous - Safety / Admin.	-	-	-	-	-
Miscellaneous - Athletic Fields	-	-	-	-	-
Other	-	-	12,603	12,281	10,000
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>12,603</b>	<b>12,281</b>	<b>10,000</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>12,603</b>	<b>12,281</b>	<b>10,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>94,286</b>	<b>49,516</b>	<b>8,484</b>	<b>4,902</b>	<b>(10,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	376,479
From Special Projects Fund	-	-	-	-	-
From Water Production	88,582	-	-	-	-
From Sewer Disposal	55,087	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
To Bond Retirement Fund	-	-	-	-	-
Proceeds From Borrowing					
Debt Issue - Public Works	1,000,000	800,000	748,000	693,000	-
Debt Issue - Safety / Admin.	450,000	300,000	276,000	250,000	-
Debt Issue - NCR Sports Fields	1,700,000	1,500,000	1,500,000	1,459,000	-

# Public Facilities

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
Payment of Borrowed Funds					
Public Works Note	(1,200,000)	(1,000,000)	(800,000)	(748,000)	(693,000)
Public Works Interest	(20,075)	(22,500)	(8,975)	(8,392)	(7,800)
Safety / Admin. Note	(600,000)	(450,000)	(300,000)	(276,000)	(250,000)
Safety / Admin. Interest	(10,224)	(10,125)	(3,366)	(3,096)	(2,900)
NCR Sports Fields Note	(1,900,000)	(1,700,000)	(1,500,000)	(1,500,000)	(1,459,000)
NCR Sports Fields Interest	(31,349)	(38,250)	(16,828)	(16,828)	(16,500)
<b>Total Other Financing Sources and Uses</b>	<b>(467,979)</b>	<b>(620,875)</b>	<b>(105,169)</b>	<b>(150,316)</b>	<b>(2,052,721)</b>
<b>Net Change in Fund Balance</b>	<b>(373,693)</b>	<b>(571,359)</b>	<b>(96,685)</b>	<b>(145,414)</b>	<b>(2,062,721)</b>
<b>Cash Balance, Jan. 1</b>	<b>3,249,872</b>	<b>2,876,179</b>	<b>2,304,820</b>	<b>2,208,135</b>	<b>2,062,721</b>
<b>Add: Receipts</b>	3,387,955	2,649,516	2,545,087	2,419,183	376,479
<b>Less: Disbursements</b>	(3,761,648)	(3,220,875)	(2,641,772)	(2,564,597)	(2,439,200)
<b>Cash Balance, Dec. 31</b>	<b>2,876,179</b>	<b>2,304,820</b>	<b>2,208,135</b>	<b>2,062,721</b>	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>2,876,179</b>	<b>2,304,820</b>	<b>2,208,135</b>	<b>2,062,721</b>	-

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Debt Service

# Debt Service

The Debt Service Fund is the place where cost accounting on outstanding debt would be presented. The bond retirement fund is the mechanism used to process long-term debt. The city of Oakwood does not currently carry any long-term debt.

The city of Oakwood does, however, currently carry short-term (i.e. one-year term or less) debt for three items:

1. Foell Public Works Center Construction
2. City Administration / Safety Building Improvements
3. Old River Athletic Fields Acquisition

The following three pages provide information about these three items.

The city of Oakwood carries a zero-interest loan from the State of Ohio Public Works Commission. The money was borrowed in 1997 for completion of a sanitary sewer reconstruction project completed in the northwest corner of Oakwood. The remaining payback schedule on this loan is shown herein.

# ***Debt Service Funds***

## ***Budget Summary for 2013***

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Bond Retirement	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Bond Retirement

This is a holding fund for all bond retirement receipts from special assessments. Annual assessments received from the County Auditor are returned to the fund for whatever period the bond is sold. The City currently does not have any outstanding bond issues.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Transfers In					
From Public Facilities	-	-	-	-	-
From Water Operating	-	-	-	-	-
From Sanitary Sewer	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Note - New Public Works Facility	-	-	-	-	-
Interest on Note - Public Works	-	-	-	-	-
Water Softening Plant #2 Note	-	-	-	-	-
Interest on Note - Water Soft #2	-	-	-	-	-
Note - Hatcher's Plat Sewer	-	-	-	-	-
Other	-	-	-	-	-
Transfer to General Fund	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-



# Amortization Schedule

## City Admin. / Safety Building

Amount:	\$250,000		Interest: 1.125%
Dated:	3/8/2012		Ordinance #4747
Maturity:	3/7/2012		
	<u>Year</u>	<u>Notes</u>	<u>Interest Cost</u>
		<u>Total</u>	
	2013	250,000	2,900
		252,900	
	<b>Total</b>	<u><u>250,000</u></u>	<u><u>2,900</u></u>
		<u><u>252,900</u></u>	

# Amortization Schedule

## Old River Athletic Fields

Amount:	\$1,459,000		Interest: 1.125%
Dated:	3/8/2012		Ordinance #4748
Maturity:	3/7/2012		
<u>Year</u>	<u>Notes</u>	<u>Interest Cost</u>	<u>Total</u>
2013	1,459,000	16,500	1,475,500
<b>Total</b>	<b><u>1,459,000</u></b>	<b><u>16,500</u></b>	<b><u>1,475,500</u></b>

# Amortization Schedule

## Hatcher's Plat Sanitary Sewer

Original Amount: \$387,882.60		Interest: 0%		
Dated: 1/1/1997				
<u>Year</u>	<u>Bonds</u>	<u>Interest Cost</u>	<u>Total</u>	
2013	25,858.84	-	25,858.84	
2014	25,858.84	-	25,858.84	
2015	25,858.84	-	25,858.84	
2016	25,858.84	-	25,858.84	
<b>Total</b>	<b><u><u>103,435.36</u></u></b>	<b><u><u>-</u></u></b>	<b><u><u>103,435.36</u></u></b>	

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**Internal Service Funds**

# Internal Service

Internal Service Funds provide services to other city of Oakwood funds. Transfers are made from various other funds based on usage. The Service Center Operating Fund has been established to consolidate and better track motor pool costs.

# ***Internal Service Funds***

## ***Budget Summary for 2013***

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Self-Funded Health	25,000	16,000	16,000	25,000
Service Center	66,000	749,795	749,795	66,000
<b>Total</b>	<b>91,000</b>	<b>765,795</b>	<b>765,795</b>	<b>91,000</b>

# Self-Funded Health

This fund was established by Ordinance No. 3332 on February 7, 1983. This fund receives disbursements from the various other funds from which employees are charged. At this point only vision health coverage is paid from this fund.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Administrative Reimbursement	-	-	-	-	-
Vision Premium Payments	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Contractual Services					
Vision Insurance Admin. Costs	1,347	1,347	1,569	1,622	1,600
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>1,347</b>	<b>1,347</b>	<b>1,569</b>	<b>1,622</b>	<b>1,600</b>
Materials and Supplies					
Office Supplies	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Miscellaneous					
Vision Claims - Safety Officers	2,979	3,523	2,484	3,477	4,000
Vision Claims - Administration	7,144	6,099	4,289	8,232	8,400
Vision Claims - Service Workers	1,541	2,121	1,739	1,314	2,000
<b>Total Miscellaneous</b>	<b>11,664</b>	<b>11,743</b>	<b>8,512</b>	<b>13,023</b>	<b>14,400</b>
<b>Total Expenditures</b>	<b>13,011</b>	<b>13,090</b>	<b>10,081</b>	<b>14,645</b>	<b>16,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(13,011)</b>	<b>(13,090)</b>	<b>(10,081)</b>	<b>(14,645)</b>	<b>(16,000)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	12,563	13,538	10,081	14,645	16,000
Transfers Out					
To General Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>12,563</b>	<b>13,538</b>	<b>10,081</b>	<b>14,645</b>	<b>16,000</b>
<b>Net Change in Fund Balance</b>	<b>(448)</b>	<b>448</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>25,000</b>	<b>24,552</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Add: Receipts</b>	<b>12,563</b>	<b>13,538</b>	<b>10,081</b>	<b>14,645</b>	<b>16,000</b>
<b>Less: Disbursements</b>	<b>(13,011)</b>	<b>(13,090)</b>	<b>(10,081)</b>	<b>(14,645)</b>	<b>(16,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>24,552</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>24,552</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

# Service Center

This fund operates as an internal service fund. The primary purpose of this fund is to account for expenses related to the operation of a motor pool and other services provided by the service department. This fund is financed with transfers from various other funds based on usage.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Miscellaneous	12,366	19,495	27,155	22,814	22,000
<b>Total Revenue</b>	<b>12,366</b>	<b>19,495</b>	<b>27,155</b>	<b>22,814</b>	<b>22,000</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	170,515	180,368	184,977	190,058	193,000
Retirement	23,313	25,097	25,836	26,560	27,040
Workers Compensation	8,480	6,382	5,681	4,737	5,990
Health Insurance	29,797	31,478	38,659	43,506	42,900
Medicare	1,398	1,510	1,523	1,542	1,635
Other	2,967	2,450	2,757	2,868	3,350
<b>Total Personnel Services</b>	<b>236,470</b>	<b>247,285</b>	<b>259,433</b>	<b>269,271</b>	<b>273,915</b>
Contractual Services					
Service Contracts	10,020	9,295	11,897	9,543	12,000
Utilities	31,848	35,025	31,229	31,765	39,500
Telephone	4,797	4,889	4,985	5,362	7,000
Cleaning Service	450	300	300	808	1,200
Buildings and Grounds Maint.	13,454	7,665	11,291	14,317	15,000
Other	16,868	15,759	11,995	12,280	34,380
<b>Total Contractual Services</b>	<b>77,437</b>	<b>72,933</b>	<b>71,697</b>	<b>74,075</b>	<b>109,080</b>
Materials and Supplies					
Fuel	126,871	162,875	171,877	199,792	200,000
Oil / Lubricants	4,350	6,000	5,511	5,175	8,000
Tires	13,214	15,788	19,344	22,342	16,000
Motor Equipment / Parts / Supplies	115,064	112,528	118,674	119,201	125,000
Office Supplies	1,357	1,348	130	1,299	2,500
Building Supplies	4,648	4,495	4,954	3,893	5,000
General Equipment / Tools	6,248	2,787	4,807	6,234	6,000
Other	2,883	1,646	905	2,635	3,800
<b>Total Materials and Supplies</b>	<b>274,635</b>	<b>307,467</b>	<b>326,202</b>	<b>360,571</b>	<b>366,300</b>
Miscellaneous					
Other	296	715	27	-	500
<b>Total Miscellaneous</b>	<b>296</b>	<b>715</b>	<b>27</b>	<b>-</b>	<b>500</b>
<b>Total Expenditures</b>	<b>588,838</b>	<b>628,400</b>	<b>657,359</b>	<b>703,917</b>	<b>749,795</b>

# Service Center

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(576,472)</b>	<b>(608,905)</b>	<b>(630,204)</b>	<b>(681,103)</b>	<b>(727,795)</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
For Motor Pool	260,701	261,489	280,718	308,393	310,610
For Service Center	296,127	337,899	339,667	338,710	417,185
Transfers Out					
To Equipment Replacement	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>556,828</b>	<b>599,388</b>	<b>620,385</b>	<b>647,103</b>	<b>727,795</b>
<b>Net Change in Fund Balance</b>	<b>(19,644)</b>	<b>(9,517)</b>	<b>(9,819)</b>	<b>(34,000)</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>132,705</b>	<b>124,480</b>	<b>138,611</b>	<b>134,000</b>	<b>86,000</b>
<b>Add: Receipts</b>	569,194	618,883	647,540	669,917	749,795
<b>Less: Disbursements</b>	(577,419)	(604,752)	(652,151)	(717,917)	(749,795)
<b>Cash Balance, Dec. 31</b>	<b>124,480</b>	<b>138,611</b>	<b>134,000</b>	<b>86,000</b>	<b>86,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>(24,480)</b>	<b>(38,611)</b>	<b>(34,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>66,000</b>	<b>66,000</b>

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Trust & Agency Funds

# Trust & Agency Funds

Trust & Agency Funds are special funds where money is held in trust prior to being turned over for a specific purpose.

# ***Trust & Agency Funds***

## ***Budget Summary for 2013***

<b>Governmental Funds</b>	<b>Estimated Balance 01/01/13</b>	<b>Estimated Revenue</b>	<b>Proposed Appropriation</b>	<b>Estimated Balance 12/31/13</b>
Fire Insurance Trust	0	0	0	0
Contractor's Permit Fee	0	1,500	1,500	0
MLK Community Recognition	5,879	5,200	7,200	3,879
<b>Total</b>	<b>5,879</b>	<b>6,700</b>	<b>8,700</b>	<b>3,879</b>

# Fire Insurance Trust

This fund was established by Ordinance No. 3210 on June 15, 1981. Section 3929.86 of the Ohio Revised Code provides for the payment of a portion of the proceeds from fire insurance policies to the city as insurance for the removal or repair of any structure sustaining damage by fire. The funds are returned to the insured when repairs or removals have been completed.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Security Deposit	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Contractual Services					
Inspection and Title Search	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	-	-	-	-	-
Miscellaneous					
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	-
<b>Net Change in Fund Balance</b>	-	-	-	-	-
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	-
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	-
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	-

# Contractor's Permit Fee

This fund was established by Ordinance No. 3640 on April 20, 1987. Funds may be deposited with the city by a contractor that purchases numerous permits during the year. The fund was established on the condition that any funds remaining on deposit as of December 31 of each year would be transferred into the General Fund for payment of any public expense by the city.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Permits	700	850	925	1,500	1,500
<b>Total Revenue</b>	<b>700</b>	<b>850</b>	<b>925</b>	<b>1,500</b>	<b>1,500</b>
<b>Expenditures</b>					
Miscellaneous					
Prepaid Permits	700	850	925	1,500	1,500
Other	-	-	-	-	-
<b>Total Miscellaneous</b>	<b>700</b>	<b>850</b>	<b>925</b>	<b>1,500</b>	<b>1,500</b>
<b>Total Expenditures</b>	<b>700</b>	<b>850</b>	<b>925</b>	<b>1,500</b>	<b>1,500</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund	-	-	-	-	-
Transfers Out					
To General Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Balance, Jan. 1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Add: Receipts</b>	<b>700</b>	<b>850</b>	<b>925</b>	<b>1,500</b>	<b>1,500</b>
<b>Less: Disbursements</b>	<b>(700)</b>	<b>(850)</b>	<b>(925)</b>	<b>(1,500)</b>	<b>(1,500)</b>
<b>Cash Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# MLK Community Recognition Fund

This fund was established by Ordinance No. 1538 on November 7, 2005, pursuant to Ohio Revised Code Section 5705.12, to account for the revenues and expenditures related to the annual Dr. Martin Luther King Jr. Holiday Celebration event, jointly sponsored by the cities of Oakwood and Kettering.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Donations	4,370	9,250	1,750	3,250	4,000
Ticket Sales	1,190	900	1,235	860	1,200
<b>Total Revenue</b>	<b>5,560</b>	<b>10,150</b>	<b>2,985</b>	<b>4,110</b>	<b>5,200</b>
<b>Expenditures</b>					
Contractual Services					
Website, Venue, Custodial	1,360	880	2,275	856	1,250
Printing Services	1,004	1,270	1,070	1,299	1,400
Community Service Promotion	2,500	-	600	-	-
Other	-	-	-	-	-
<b>Total Contractual Services</b>	<b>4,864</b>	<b>2,150</b>	<b>3,945</b>	<b>2,155</b>	<b>2,650</b>
Materials and Supplies					
Catering, Food, Supplies	1,406	1,000	952	1,123	1,200
Other	-	25	25	66	50
<b>Total Materials and Supplies</b>	<b>1,406</b>	<b>1,025</b>	<b>977</b>	<b>1,189</b>	<b>1,250</b>
Miscellaneous					
Awards, Ribbons, Prizes	890	875	765	2,250	2,500
Other	775	450	475	-	800
<b>Total Miscellaneous</b>	<b>1,665</b>	<b>1,325</b>	<b>1,240</b>	<b>2,250</b>	<b>3,300</b>
<b>Total Expenditures</b>	<b>7,935</b>	<b>4,500</b>	<b>6,162</b>	<b>5,594</b>	<b>7,200</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(2,375)</b>	<b>5,650</b>	<b>(3,177)</b>	<b>(1,484)</b>	<b>(2,000)</b>
<b>Net Change in Fund Balance</b>	<b>(2,375)</b>	<b>5,650</b>	<b>(3,177)</b>	<b>(1,484)</b>	<b>(2,000)</b>
<b>Cash Balance, Jan. 1</b>	<b>5,224</b>	<b>4,092</b>	<b>10,547</b>	<b>8,944</b>	<b>6,379</b>
<b>Add: Receipts</b>	<b>5,560</b>	<b>10,150</b>	<b>2,985</b>	<b>4,110</b>	<b>5,200</b>
<b>Less: Disbursements</b>	<b>(6,692)</b>	<b>(3,695)</b>	<b>(4,588)</b>	<b>(6,675)</b>	<b>(7,200)</b>
<b>Cash Balance, Dec. 31</b>	<b>4,092</b>	<b>10,547</b>	<b>8,944</b>	<b>6,379</b>	<b>4,379</b>
<b>Less: Outstanding Encumbrances</b>	<b>(1,282)</b>	<b>(960)</b>	<b>(1,581)</b>	<b>(500)</b>	<b>(500)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>2,810</b>	<b>9,587</b>	<b>7,363</b>	<b>5,879</b>	<b>3,879</b>

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Enterprise Funds

# Enterprise Funds

Enterprise Funds operate as independent functions. Operating costs are to be covered by fees for service. Capital equipment and improvement funds have been established in order to set aside money for future major projects.

# Waterworks

Personnel supported by this fund are responsible for the production and purchase of water, maintenance and operation of the water filtration plant, softening plants, water production wells, water lines, valves, related buildings and tower necessary to supply potable water to all our citizens and businesses. The fund supports three functions: Administration, Production/Treatment and Storage/Distribution.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Water Service Charges	870,057	1,016,856	904,887	995,331	960,000
Interest	43,615	25,528	10,353	7,251	7,500
Miscellaneous	41,493	27,627	41,285	28,295	30,300
<b>Total Revenue</b>	<b>955,165</b>	<b>1,070,011</b>	<b>956,525</b>	<b>1,030,877</b>	<b>997,800</b>
<b>Expenditures</b>					
Personnel Services					
Salaries	302,024	319,187	312,036	320,121	393,700
Retirement	41,750	44,327	43,705	44,556	55,876
Workers Compensation	14,070	10,802	9,707	7,863	9,690
Health Insurance	44,061	46,698	53,162	59,870	79,100
Medicare	3,043	2,860	3,146	3,233	4,577
Other	4,281	3,483	3,552	3,682	5,535
<b>Total Personnel Services</b>	<b>409,229</b>	<b>427,357</b>	<b>425,308</b>	<b>439,325</b>	<b>548,478</b>
Contractual Services					
Utilities	105,016	126,868	113,477	141,002	115,400
Dayton Water Purchase	10,972	11,375	15,059	12,700	15,000
County Water Purchase	629	630	632	633	1,000
Consultants	17,267	4,840	15,600	11,748	30,000
Other	113,705	64,475	104,732	93,650	143,214
<b>Total Contractual Services</b>	<b>247,589</b>	<b>208,188</b>	<b>249,500</b>	<b>259,733</b>	<b>304,614</b>
Materials and Supplies					
Office Supplies	4,174	1,312	1,555	1,409	2,100
Chemicals / Softening Salt	85,897	101,236	113,250	101,460	102,000
General Equipment / Tools	7,401	4,013	7,341	5,336	7,400
Monitor & Control Equipment	-	437	-	-	2,000
Other	9,966	14,857	3,874	9,229	14,600
<b>Total Materials and Supplies</b>	<b>107,438</b>	<b>121,855</b>	<b>126,020</b>	<b>117,434</b>	<b>128,100</b>
Miscellaneous					
Other	1,915	13,517	457	-	7,300
<b>Total Miscellaneous</b>	<b>1,915</b>	<b>13,517</b>	<b>457</b>	<b>-</b>	<b>7,300</b>
<b>Total Expenditures</b>	<b>766,171</b>	<b>770,917</b>	<b>801,285</b>	<b>816,492</b>	<b>988,492</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>188,994</b>	<b>299,094</b>	<b>155,240</b>	<b>214,385</b>	<b>9,308</b>

# Waterworks

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Water Equip. / Imp. Fund	-	-	-	-	-
Transfers Out					
To Public Facilities Fund	(88,582)	-	-	-	-
To Bond Retirement Fund	-	-	-	-	-
To Water Equip. / Imp. Fund	-	-	-	(147,500)	-
To Service Center Fund	(42,378)	(43,516)	(43,918)	(43,286)	(54,546)
To Motor Pool	(23,464)	(26,746)	(28,388)	(31,186)	(31,410)
Proceeds From Borrowing					
Payment of Borrowed Funds					
Water Softening #2 Note	-	-	-	-	-
Interest	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>(154,424)</b>	<b>(70,262)</b>	<b>(72,306)</b>	<b>(221,972)</b>	<b>(85,956)</b>
<b>Net Change in Fund Balance</b>	<b>34,570</b>	<b>228,832</b>	<b>82,934</b>	<b>(7,587)</b>	<b>(76,648)</b>
<b>Cash Balance, Jan. 1</b>	<b>986,599</b>	<b>1,042,501</b>	<b>1,254,385</b>	<b>1,359,689</b>	<b>1,349,300</b>
<b>Add: Receipts</b>	955,165	1,070,011	956,525	1,030,877	997,800
<b>Less: Disbursements</b>	(899,263)	(858,127)	(851,221)	(1,041,266)	(1,074,448)
<b>Cash Balance, Dec. 31</b>	<b>1,042,501</b>	<b>1,254,385</b>	<b>1,359,689</b>	<b>1,349,300</b>	<b>1,272,652</b>
<b>Less: Outstanding Encumbrances</b>	<b>(32,755)</b>	<b>(6,357)</b>	<b>(27,802)</b>	<b>(25,000)</b>	<b>(25,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>1,009,746</b>	<b>1,248,028</b>	<b>1,331,887</b>	<b>1,324,300</b>	<b>1,247,652</b>

# Water Improvement / Equipment Replacement

The primary function of this fund is to establish a reserve for the replacement of waterworks capital equipment. Similar funds have been set up for all other non-waterworks related capital equipment purchases. All waterworks capital equipment will be purchased by this fund as the fund accumulates revenue.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Miscellaneous	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures</b>					
Capital Equipment					
Water Vehicles	-	-	-	94,952	-
Other	-	-	-	-	-
<b>Total Capital Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>94,952</b>	<b>-</b>
Capital Projects					
Aberdeen Water Main	-	40,000	-	-	-
Transmitter Replacement	15,973	-	-	25,000	-
Old River Trail Water Main Ext	78,332	-	-	-	-
Springhouse-Roof Replacement	-	-	16,345	-	-
Contingency - Water Equip / Imp	-	-	-	-	-
<b>Total Capital Projects</b>	<b>94,305</b>	<b>40,000</b>	<b>16,345</b>	<b>25,000</b>	<b>-</b>
<b>Total Expenditures</b>	<b>94,305</b>	<b>40,000</b>	<b>16,345</b>	<b>119,952</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>(94,305)</b>	<b>(40,000)</b>	<b>(16,345)</b>	<b>(119,952)</b>	<b>-</b>
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Waterworks Fund	-	-	-	147,500	-
Transfers Out					
To Waterworks Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds					
Water Softening #2 Note	-	-	-	-	-
Interest	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>147,500</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>(94,305)</b>	<b>(40,000)</b>	<b>(16,345)</b>	<b>27,548</b>	<b>-</b>

## Water Improvement / Equipment Replacement

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
Cash Balance, Jan. 1	287,328	215,043	202,796	186,451	158,026
Add: Receipts	-	-	-	147,500	-
Less: Disbursements	(72,285)	(12,247)	(16,345)	(175,925)	-
Cash Balance, Dec. 31	215,043	202,796	186,451	158,026	158,026
Less: Outstanding Encumbrances	(28,220)	(55,973)	(55,973)	-	-
Unencumbered Fund Balance, Dec. 31	186,823	146,823	130,478	158,026	158,026

# Sanitary Sewer Disposal

The primary purpose of this fund is to act as a pass through account to pay Montgomery County and city of Dayton for processing sanitary sewage. Additionally, this account provides for the maintenance of underground sanitary sewer lines.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Sewer Service Charges	1,400,455	1,650,304	1,513,503	1,563,704	1,550,000
Interest	10,011	15,221	6,969	3,541	3,500
Other	34,607	34,694	53,759	34,345	31,000
<b>Total Revenue</b>	<b>1,445,073</b>	<b>1,700,219</b>	<b>1,574,231</b>	<b>1,601,590</b>	<b>1,584,500</b>
<b>Expenditures</b>					
<b>Personnel Services</b>					
Salaries	170,617	162,457	172,240	179,136	254,800
Retirement	23,750	22,492	24,047	24,891	36,320
Workers Compensation	7,757	5,947	4,771	4,220	5,650
Health Insurance	27,367	28,700	35,480	40,281	55,800
Medicare	1,700	1,570	1,891	1,960	3,044
Other	3,077	2,417	2,493	2,721	4,400
<b>Total Personnel Services</b>	<b>234,268</b>	<b>223,583</b>	<b>240,922</b>	<b>253,209</b>	<b>360,014</b>
<b>Contractual Services</b>					
Sewer Charges - Dayton	363,447	397,996	450,875	481,437	430,000
Sewer Charges - Moraine	8,790	7,056	10,627	11,464	9,000
Sewer Charges - Carrmonte	132,201	109,940	177,764	180,426	153,000
Sewer Charges - Beaver Creek	478,913	544,349	404,105	590,245	515,000
Sewer Line Maintenance	4,363	2,637	7,700	4,499	6,000
Other	12,428	16,760	23,193	25,271	33,600
<b>Total Contractual Services</b>	<b>1,000,142</b>	<b>1,078,738</b>	<b>1,074,264</b>	<b>1,293,342</b>	<b>1,146,600</b>
<b>Materials and Supplies</b>					
Office Supplies	4,174	1,312	1,555	1,409	3,300
General Equipment / Tools	6,600	2,284	2,582	1,830	5,100
Other	1,316	621	519	1,718	1,550
<b>Total Materials and Supplies</b>	<b>12,090</b>	<b>4,217</b>	<b>4,656</b>	<b>4,957</b>	<b>9,950</b>
<b>Debt Retirement</b>					
Other	-	-	-	-	-
<b>Total Debt Retirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Miscellaneous</b>					
Other	5,008	1,615	1,264	3,924	3,250
<b>Total Miscellaneous</b>	<b>5,008</b>	<b>1,615</b>	<b>1,264</b>	<b>3,924</b>	<b>3,250</b>
<b>Total Expenditures</b>	<b>1,251,508</b>	<b>1,308,153</b>	<b>1,321,106</b>	<b>1,555,432</b>	<b>1,519,814</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>193,565</b>	<b>392,066</b>	<b>253,125</b>	<b>46,158</b>	<b>64,686</b>

# Sanitary Sewer Disposal

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Sewer Equip. / Imp Fund		-	-	-	-
Transfers Out					
To Issue 2 Fund	-	-	-	-	-
To Public Facilities Fund	(55,087)	-	-	-	-
To Bond Retirement Fund	-	-	-	-	-
To Sewer Equip. / Imp. Fund	(25,000)	(15,000)	(115,000)	(200,000)	-
To Service Center Fund	(26,841)	(27,560)	(27,815)	(27,414)	(34,546)
To Motor Pool	(5,216)	(5,944)	(6,309)	(6,930)	(6,980)
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds					
Hatcher's Plat	(25,859)	(25,859)	(25,859)	(25,859)	(25,859)
Interest	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	<b>(138,003)</b>	<b>(74,363)</b>	<b>(174,983)</b>	<b>(260,203)</b>	<b>(67,385)</b>
<b>Net Change in Fund Balance</b>	<b>55,562</b>	<b>317,703</b>	<b>78,142</b>	<b>(214,045)</b>	<b>(2,699)</b>
<b>Cash Balance, Jan. 1</b>	<b>174,492</b>	<b>230,809</b>	<b>867,556</b>	<b>721,027</b>	<b>417,340</b>
<b>Add: Receipts</b>	1,445,073	1,700,219	1,574,231	1,601,590	1,584,500
<b>Less: Disbursements</b>	(1,388,756)	(1,063,472)	(1,720,760)	(1,905,277)	(1,587,199)
<b>Cash Balance, Dec. 31</b>	<b>230,809</b>	<b>867,556</b>	<b>721,027</b>	<b>417,340</b>	<b>414,641</b>
<b>Less: Outstanding Encumbrances</b>	<b>(1,827)</b>	<b>(319,354)</b>	<b>(94,642)</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>228,982</b>	<b>548,202</b>	<b>626,385</b>	<b>412,340</b>	<b>409,641</b>

# Sewer Improvement / Equipment Replacement

The primary function of this fund is to establish a reserve for the replacement of sanitary sewer capital equipment. Similar funds have been set up for all other non-sanitary sewer related capital equipment purchases. All sanitary sewer capital equipment will be purchased by this fund as the fund accumulates revenue.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Reimbursements	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Capital Equipment					
Sewer Vehicles	-	-	-	-	-
Sewer Equipment	-	-	-	-	-
<b>Total Capital Equipment</b>	-	-	-	-	-
Capital Projects					
Water Meter Installation	-	-	-	-	-
Transmitter Replacement	-	-	-	25,000	-
Patt-Dixon Sanitary Sewer Imp.	-	-	-	-	-
Sewer Repair	25,000	10,557	115,000	80,000	80,000
Contingency	-	-	-	-	-
<b>Total Capital Projects</b>	25,000	10,557	115,000	105,000	80,000
<b>Total Expenditures</b>	25,000	10,557	115,000	105,000	80,000
<b>Excess (Deficiency) of Revenues over Expenditures</b>	(25,000)	(10,557)	(115,000)	(105,000)	(80,000)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Sewer Disposal Fund	25,000	15,000	115,000	200,000	-
Transfers Out					
To Sewer Disposal Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
Payment of Borrowed Funds	-	-	-	-	-
Interest	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	25,000	15,000	115,000	200,000	-
<b>Net Change in Fund Balance</b>	-	4,443	-	95,000	(80,000)
<b>Cash Balance, Jan. 1</b>	27,088	50,327	30,477	75,770	154,770
<b>Add: Receipts</b>	25,000	15,000	115,000	200,000	-
<b>Less: Disbursements</b>	(1,761)	(34,850)	(69,707)	(121,000)	(110,000)
<b>Cash Balance, Dec. 31</b>	50,327	30,477	75,770	154,770	44,770
<b>Less: Outstanding Encumbrances</b>	(25,000)	(707)	(46,000)	(30,000)	-
<b>Unencumbered Fund Balance, Dec. 31</b>	25,327	29,770	29,770	124,770	44,770

# Stormwater Operating

This fund accounts for the activities associated with managing stormwater runoff in a manner that is consistent with the EPA's National Pollutant Discharge Elimination System (NPDES) standards. Citizens are charged a stormwater management fee in conjunction with their water and sewer bills to accommodate these expenses. This fund was established by Ordinance No. 4758.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Stormwater Charges	-	-	-	-	270,000
Interest	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>270,000</b>
<b>Expenditures</b>					
<b>Personnel Services</b>					
Salaries	-	-	-	-	127,800
Retirement	-	-	-	-	18,200
Workers Compensation	-	-	-	-	-
Health Insurance	-	-	-	-	23,300
Medicare	-	-	-	-	1,600
Other	-	-	-	-	1,725
<b>Total Personnel Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>172,625</b>
<b>Contractual Services</b>					
Service Contracts	-	-	-	-	1,000
Landfill Contract	-	-	-	-	20,000
Storm Sewer Maintenance	-	-	-	-	7,000
Other	-	-	-	-	7,600
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,600</b>
<b>Materials and Supplies</b>					
Office Supplies	-	-	-	-	1,000
General Equipment / Tools	-	-	-	-	750
Curb and Catch Basin Repair	-	-	-	-	10,000
Other	-	-	-	-	2,000
<b>Total Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,750</b>
<b>Miscellaneous</b>					
Other	-	-	-	-	3,025
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,025</b>
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225,000</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45,000</b>

# Stormwater Operating

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From General Fund		-	-	-	100,000
From Stormwater Equip. / Imp Fund		-	-	-	-
Transfers Out					
To Stormwater Capital Imp.	-	-	-	-	(19,080)
To Service Center Fund	-	-	-	-	(18,940)
To Motor Pool	-	-	-	-	(6,980)
<b>Total Other Financing Sources and Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55,000</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>
<b>Cash Balance, Jan. 1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Add: Receipts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>370,000</b>
<b>Less: Disbursements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(270,000)</b>
<b>Cash Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>
<b>Less: Outstanding Encumbrances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Unencumbered Fund Balance, Dec. 31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>

# Stormwater Improvement / Equipment Replacement

The primary function of this fund is to establish a reserve for the replacement of stormwater capital equipment and long-term capital improvements required to maintain the storm sewer system.

	Actual 2009 (\$)	Actual 2010 (\$)	Actual 2011 (\$)	Estimated 2012 (\$)	Budget 2013 (\$)
<b>Revenue</b>					
Reimbursements	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	-	-
<b>Expenditures</b>					
Capital Equipment					
Stormwater Vehicles	-	-	-	-	-
Stormwater Equipment	-	-	-	-	-
<b>Total Capital Equipment</b>	-	-	-	-	-
Capital Projects					
Storm Sewer Repair	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Capital Projects</b>	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-
<b>Excess (Deficiency) of Revenues over Expenditures</b>	-	-	-	-	-
<b>Other Financing Sources and Uses:</b>					
Transfers In					
From Stormwater Fund	-	-	-	-	19,280
Transfers Out					
To Stormwater Fund	-	-	-	-	-
Proceeds From Borrowing	-	-	-	-	-
<b>Total Other Financing Sources and Uses</b>	-	-	-	-	<b>19,280</b>
<b>Net Change in Fund Balance</b>	-	-	-	-	<b>19,280</b>
<b>Cash Balance, Jan. 1</b>	-	-	-	-	-
<b>Add: Receipts</b>	-	-	-	-	19,280
<b>Less: Disbursements</b>	-	-	-	-	-
<b>Cash Balance, Dec. 31</b>	-	-	-	-	<b>19,280</b>
<b>Less: Outstanding Encumbrances</b>	-	-	-	-	-
<b>Unencumbered Fund Balance, Dec. 31</b>	-	-	-	-	<b>19,280</b>

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## Capital Improvement Program

# **City of Oakwood**

## **2013**

# **Capital Improvement Program**

# 2013 Capital Improvement Program Summary

Improvement Type	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>Non-Enterprise Funds:</b>											
Capital Equipment	102,000	334,500	543,500	458,200	135,500	66,200	133,700	121,000	88,000	157,500	2,140,100
Facilities Improvements	40,000	160,500	93,000	38,000	22,000	7,500	-	-	7,000	-	368,000
Fleet Management	85,000	665,000	505,000	192,000	387,000	592,000	255,000	327,000	152,000	289,000	3,449,000
Infrastructure Improvements	769,500	1,290,000	1,538,000	1,072,500	1,170,000	1,100,000	598,000	750,000	750,000	590,000	9,628,000
<b>Total Non-Enterprise Funds</b>	<b>996,500</b>	<b>2,450,000</b>	<b>2,679,500</b>	<b>1,760,700</b>	<b>1,714,500</b>	<b>1,765,700</b>	<b>986,700</b>	<b>1,198,000</b>	<b>997,000</b>	<b>1,036,500</b>	<b>15,585,100</b>
<b>Water Equip. / Imp.</b>	<b>-</b>	<b>258,000</b>	<b>215,000</b>	<b>235,000</b>	<b>30,000</b>	<b>32,000</b>	<b>45,000</b>	<b>-</b>	<b>-</b>	<b>96,000</b>	<b>911,000</b>
<b>Sewer Equip. / Imp.</b>	<b>80,000</b>	<b>220,000</b>	<b>195,000</b>	<b>-</b>	<b>80,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>575,000</b>
<b>Stormwater Equip. / Imp.</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>125,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225,000</b>

The Capital Improvement Program (CIP) provides Council, the Budget Review Committee and Staff the opportunity to make future financial projections. Expenditures listed under the 2013 column are included in this budget and are expected to be made over the next twelve (12) months. Expenses listed under the 2014-2022 and beyond columns are preliminary considerations only and will be reevaluated again when preparing the 2014 budget.

# Capital Equipment

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>ADMINISTRATION</b>												
•	Computer Equipment	30,000	50,000	30,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	390,000
•	Copy Machine - 30 Park Ave	-	-	15,000	-	-	-	-	-	-	15,000	30,000
•	HP Laser Printer	-	-	-	7,000	-	-	-	-	-	7,500	14,500
•	Shroyer Rd Banner Replacement	-	10,000	-	-	-	-	8,500	-	-	-	18,500
<b>TOTAL ADMINISTRATION</b>		<b>30,000</b>	<b>60,000</b>	<b>45,000</b>	<b>47,000</b>	<b>40,000</b>	<b>40,000</b>	<b>48,500</b>	<b>40,000</b>	<b>40,000</b>	<b>62,500</b>	<b>453,000</b>
<b>PUBLIC SAFETY</b>												
•	Air Cylinder Filling System	-	-	20,000	-	-	-	-	-	-	-	20,000
•	Automatic External Defib. (x 2)	-	-	-	-	7,000	-	-	-	-	-	7,000
•	Automatic Fingerprint Station	-	6,000	-	-	-	-	-	-	-	-	6,000
•	Copy Machine	-	-	-	-	15,000	-	-	-	-	-	15,000
•	Fitness Equipment (30 Park)	-	-	-	35,000	-	-	-	-	-	-	35,000
•	Intoxilyzer - DUI Test Equip.	-	5,000	-	-	-	-	-	-	-	-	5,000
•	Life-Pak 15	-	-	-	-	-	-	30,000	-	-	-	30,000
•	Mobile Terminals (X2)	5,000	5,000	-	5,000	-	5,000	-	5,000	-	5,000	30,000
•	Radio System Upgrade	-	-	100,000	-	-	-	-	-	-	-	100,000
•	SCBA Replacement	-	-	-	150,000	-	-	-	-	-	-	150,000
•	Soft Body Armor Replacement	-	20,000	-	-	20,000	-	-	-	-	-	40,000
•	Taser Weapons	-	-	5,000	5,000	5,000	-	-	-	-	-	15,000
•	Telephone Recording System	-	25,000	-	-	-	-	-	-	-	-	25,000
•	Thermal Imaging Camera	-	-	12,000	-	-	-	-	-	-	-	12,000
•	Weapons Replacement	-	-	-	-	-	10,000	-	-	-	-	10,000
<b>TOTAL PUBLIC SAFETY</b>		<b>5,000</b>	<b>61,000</b>	<b>137,000</b>	<b>195,000</b>	<b>47,000</b>	<b>15,000</b>	<b>30,000</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>500,000</b>
<b>BEAUTIFICATION</b>												
•	16 2003 Bobcat Ransomes Mower ZT 225	-	-	-	10,000	-	-	-	-	-	10,000	20,000
•	19 2002 Bobcat Ransomes Mower ZT 225	-	-	-	-	10,000	-	-	-	-	-	10,000
•	98T 1997 Trailer, 18.5' (for mowers)	-	6,000	-	-	-	-	-	-	-	-	6,000
<b>TOTAL BEAUTIFICATION</b>		<b>-</b>	<b>6,000</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>36,000</b>

# Capital Equipment

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>REFUSE</b>												
• 30	1998 ODB Leaf Vacuum Toter Cart	-	-	-	-	17,000	-	-	-	-	-	17,000
• 64	2000 Kramer Allrad Loader, 620	-	67,000	-	-	-	-	-	-	-	-	67,000
• 68	2000 Bandit Brush Chipper 250 XP	-	-	-	-	-	-	-	28,000	-	-	28,000
• 89	2000 Kramer Allrad Loader, 420	-	-	-	80,000	-	-	-	-	-	-	80,000
<b>TOTAL REFUSE</b>		-	<b>67,000</b>	-	<b>80,000</b>	<b>17,000</b>	-	-	<b>28,000</b>	-	-	<b>192,000</b>
<b>STREET MAINTENANCE &amp; REPAIR</b>												
• 17	2004 Bobcat Ransomes Mower	-	-	-	-	10,000	-	-	-	-	-	10,000
• 22	1994 John Deere Tractor F1145	-	-	17,000	-	-	-	-	-	-	-	17,000
• 25	1994 Daihatsu-Haijet (Scooter), S80	-	-	-	-	-	-	14,000	-	-	-	14,000
• 26	1994 Daihatsu-Haijet (Scooter), S80	-	-	-	-	-	-	14,000	-	-	-	14,000
• 29	2000 Atlas Copco Air Compressor, XAS96-JD	-	-	15,000	-	-	-	-	-	-	-	15,000
• 33	1996 Wacker Pavement Roller, D880V, w/ Trailer	-	15,000	-	-	-	-	-	-	-	-	15,000
• 34	2003 John Deere Tractor (411)	-	-	-	-	-	-	-	-	-	15,000	15,000
• 35	2002 Kubota 7500DT Tractor	-	-	-	-	-	-	-	-	-	15,000	15,000
• 39	1990 Amida Arrow Board	-	5,000	-	-	-	-	-	-	-	-	5,000
• 40	1990 Amida Arrow Board	-	-	5,000	-	-	-	-	-	-	-	5,000
• 52	2000 Stepp Tar Kettle, 75 Gallon	-	-	12,000	-	-	-	-	-	-	-	12,000
• 81	2005 Bobcat Skid Steer Loader	-	-	35,000	-	-	-	-	-	-	-	35,000
• 55T	1998 James Trailer 20' (for Safety Barrels)	-	-	-	-	-	5,000	-	-	-	-	5,000
• 81T	2001 Cronkrite Trailer, 2400 EWA, 18' (for Bobcat)	-	-	-	-	-	-	-	6,000	6,000	-	12,000
• 82S	1994 Henderson V-Box Salt Spreader	-	-	-	25,000	-	-	-	-	-	-	25,000
• 86S	2003 Henderson V-Box Salt Spreader	-	25,000	-	-	-	-	-	-	-	-	25,000
• 91S	1997 Henderson V-Box Salt Spreader	-	25,000	-	-	-	-	-	-	-	-	25,000

# Capital Equipment

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
• 93S	2001 Henderson V-Box Salt Spreader	-	25,000	-	-	-	-	-	-	-	-	25,000
•	Refuse Leaf Equipment	50,000	-	-	-	-	-	-	-	-	-	50,000
<b>TOTAL STREET MAINTENANCE &amp; REPAIR</b>		<b>50,000</b>	<b>95,000</b>	<b>84,000</b>	<b>25,000</b>	<b>10,000</b>	<b>5,000</b>	<b>28,000</b>	<b>6,000</b>	<b>6,000</b>	<b>30,000</b>	<b>339,000</b>
<b>LEISURE SERVICES</b>												
• 18	Scag Turf Tiger Mower	-	-	12,000	-	-	-	-	-	-	-	12,000
• 38	2001 Kubota Tractor, L431	-	-	-	14,000	-	-	-	-	-	-	14,000
• 41	2003 Toro Utility Vehicle	-	-	15,000	-	-	-	-	-	-	-	15,000
• 43	2009 John Deere Mower	-	15,000	-	-	-	-	-	-	-	-	15,000
•	ADA Swing - Orchardly	-	8,500	-	28,000	-	-	-	-	-	-	28,000
•	Adaptive Motion Trainer	-	-	-	-	-	-	-	-	-	-	8,500
•	Automatic Pool Cleaner	-	-	-	5,200	-	-	-	-	-	-	5,200
•	Chairs for OCC	-	-	-	-	-	-	-	-	-	10,000	10,000
•	Color Laser Printer	-	-	-	-	-	-	-	-	-	10,000	10,000
•	Copy Machine - OCC	-	-	15,000	-	-	-	-	15,000	15,000	-	45,000
•	EFX Cross Trainer	-	-	-	-	-	6,200	-	-	-	-	6,200
•	EFX Cross Trainer	-	-	-	-	-	-	6,200	-	-	-	6,200
•	Goals @ Old River Complex	-	-	-	-	-	-	6,000	-	-	-	6,000
•	Pool Filter Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
•	Pool Furniture	-	8,000	-	-	-	-	-	-	-	-	8,000
•	Pool Pass System	-	8,000	-	-	-	-	-	-	-	-	8,000
•	Power Seeder - Old River	-	-	-	8,000	-	-	-	-	-	-	8,000
•	Recumbent & Upright Exercise Bicycles	-	-	-	-	5,500	-	-	-	-	-	5,500
•	Shator Park Play Structure	-	-	150,000	-	-	-	-	-	-	-	150,000
•	Stair climber	-	-	-	6,000	-	-	-	-	-	-	6,000
•	Swing Set Replacement - Shator Park	-	-	65,000	-	-	-	-	-	-	-	65,000
•	Toro Utility Vehicle	-	-	-	-	-	-	-	12,000	12,000	-	24,000
•	Treadmill	-	-	-	-	-	-	-	-	-	5,000	5,000
•	Treadmill	5,000	-	-	-	-	-	-	-	-	-	5,000
•	Universal Machine	-	-	-	-	-	-	-	-	-	25,000	25,000
•	WaterReel	12,000	-	-	-	-	-	-	-	-	-	12,000
•	Water Slide - Pool	-	-	-	10,000	-	-	-	-	-	-	10,000
<b>TOTAL LEISURE SERVICES</b>		<b>17,000</b>	<b>39,500</b>	<b>257,000</b>	<b>71,200</b>	<b>5,500</b>	<b>6,200</b>	<b>22,200</b>	<b>27,000</b>	<b>27,000</b>	<b>50,000</b>	<b>522,600</b>

# Capital Equipment

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>PUBLIC WORKS</b>												
• 1	Hydra Lift Vehicle Hoist	-	-	5,500	-	-	-	-	-	-	-	5,500
• 24	2001 Tennant Sweeper/Scrubber, 8200	-	-	-	30,000	-	-	-	-	-	-	30,000
• 27	1989 Allis-Chalmers Fork Lift, ACE 30	-	6,000	-	-	6,000	-	-	-	-	-	12,000
•	Copy Machine	-	-	15,000	-	-	-	-	15,000	15,000	-	45,000
•	Tire Changer	-	-	-	-	-	-	5,000	-	-	-	5,000
<b>TOTAL PUBLIC WORKS</b>		-	6,000	20,500	30,000	6,000	-	5,000	15,000	15,000	-	97,500
<b>TOTAL CAPITAL EQUIPMENT</b>		102,000	334,500	543,500	458,200	135,500	66,200	133,700	121,000	88,000	157,500	2,140,100

# Facilities Improvements

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>ADMINISTRATION</b>												
•	Carpet Replacement - Foell Center	-	7,000	-	-	-	-	-	-	7,000	-	14,000
•	Foell Center - Seal and Stripe	-	10,000	-	-	-	-	-	-	-	-	10,000
•	Parking Lot	-	-	-	-	-	-	-	-	-	-	-
•	Foell Center & Safety/City Building Projects	30,000	-	-	-	-	-	-	-	-	-	30,000
<b>TOTAL ADMINISTRATION</b>		<b>30,000</b>	<b>17,000</b>	-	-	-	-	-	-	<b>7,000</b>	-	<b>54,000</b>
<b>SAFETY</b>												
•	Safety Dept. Road Room Vinyl Flooring	-	-	-	-	-	7,500	-	-	-	-	7,500
<b>TOTAL SAFETY</b>		-	-	-	-	-	<b>7,500</b>	-	-	-	-	<b>7,500</b>
<b>LEISURE SERVICES</b>												
•	Carpet Replacement OCC (Lower)	-	7,500	-	-	-	-	-	-	-	-	7,500
•	Cabinets & Countertops - Teen Center	-	-	6,000	-	-	-	-	-	-	-	6,000
•	Dri-Deck Pool Dressing Room	-	-	-	8,000	-	-	-	-	-	-	8,000
•	Energy Efficient Lighting - OCC	5,000	3,000	-	-	-	-	-	-	-	-	8,000
•	Floor - Great Room	-	-	19,000	-	-	-	-	-	-	-	19,000
•	Furnace - Smith Gardens	-	8,000	-	-	-	-	-	-	-	-	8,000
•	Gardner Pool - Groundwater Issue	-	-	-	-	22,000	-	-	-	-	-	22,000
•	Health Center Door - Access	-	15,000	-	-	-	-	-	-	-	-	15,000
•	Heating System - OCC	-	-	40,000	-	-	-	-	-	-	-	40,000
•	Pool Heaters	-	-	-	25,000	-	-	-	-	-	-	25,000
•	Roof Replacement - OCC	-	35,000	-	-	-	-	-	-	-	-	35,000
•	Wall Repair - Brick Wall	-	-	20,000	-	-	-	-	-	-	-	20,000
•	Wall Repair - Pool	-	50,000	-	-	-	-	-	-	-	-	50,000
•	Wall Repair (Conference Rm) - OCC	5,000	-	-	-	-	-	-	-	-	-	5,000
•	Wallpaper OCC Great Room	-	-	-	5,000	-	-	-	-	-	-	5,000
•	Wallpaper OCC Lower Level	-	-	8,000	-	-	-	-	-	-	-	8,000
•	Wood Deck Replacement - Pool	-	25,000	-	-	-	-	-	-	-	-	25,000
<b>TOTAL LEISURE SERVICES</b>		<b>10,000</b>	<b>143,500</b>	<b>93,000</b>	<b>38,000</b>	<b>22,000</b>	<b>7,500</b>	-	-	-	-	<b>306,500</b>
<b>TOTAL FACILITIES IMPROVEMENTS</b>		<b>40,000</b>	<b>160,500</b>	<b>93,000</b>	<b>38,000</b>	<b>22,000</b>	<b>7,500</b>	-	-	<b>7,000</b>	-	<b>368,000</b>

# Fleet Management

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>ADMINISTRATION</b>												
● A-2	1999 Ford Taurus, 4-dr	-	22,000	-	-	-	-	-	-	-	-	22,000
● A-1	2003 Ford Explorer	-	-	-	30,000	-	-	-	-	-	-	30,000
<b>TOTAL ADMINISTRATION</b>		-	<b>22,000</b>	-	<b>30,000</b>	-	-	-	-	-	-	<b>52,000</b>
<b>PUBLIC SAFETY</b>												
● 10	2006 Ford Crown Vic, 4dr	-	26,000	-	-	-	-	-	26,000	26,000	-	78,000
● 20	2008 Dodge Dakota	-	-	-	-	-	26,000	-	-	-	-	26,000
● 25	2003 Ford Crown Vic, 4dr	-	-	-	-	26,000	-	-	-	-	-	26,000
● 30	2010 Dodge Charger, 4dr	-	-	26,000	-	-	-	-	26,000	26,000	-	78,000
● 35	2007 Ford Taurus, 4dr	-	15,000	-	-	-	-	-	-	-	-	15,000
● 40	2007 Ford Crown Vic, 4dr	-	-	-	-	-	26,000	-	-	-	-	26,000
● 45	2007 Ford Taurus, 4dr	-	15,000	-	-	-	-	-	-	-	-	15,000
● 50	2000 Ford Crown Vic, 4dr	-	-	-	-	26,000	-	-	-	-	-	26,000
● 55	2005 Ford Crown Vic, 4dr	-	-	-	26,000	-	-	-	-	-	-	26,000
● 60	2010 Dodge Charger, 4dr	-	-	-	26,000	-	-	-	-	-	-	26,000
● 65	2008 Dodge Durango	-	26,000	-	-	-	-	-	-	-	-	26,000
● 70	2008 Dodge Durango	-	-	26,000	-	-	-	-	-	-	-	26,000
● 80	2007 Ford Crown Vic, 4dr	-	26,000	-	-	-	-	-	-	-	-	26,000
● 85	2008 Ford Explorer	-	-	-	-	26,000	-	-	-	-	-	26,000
● Eng-26	2005 Fire Engine	-	-	-	-	-	-	255,000	-	-	-	255,000
● Eng-27	1996 Spartan Fire Truck	-	-	-	-	-	-	-	-	-	-	255,000
● Med-26	2005 Ford Ambulance, F450	-	-	-	-	255,000	-	-	-	-	-	175,000
● Med-27	1996 Ford Ambulance, III	-	-	-	-	-	200,000	-	-	-	-	200,000
<b>TOTAL PUBLIC SAFETY</b>		-	<b>108,000</b>	<b>52,000</b>	<b>52,000</b>	<b>333,000</b>	<b>252,000</b>	<b>255,000</b>	<b>227,000</b>	<b>52,000</b>	-	<b>1,331,000</b>
<b>ENGINEERING</b>												
● A-12	2003 Dodge Pickup, Dakota	-	-	-	20,000	-	-	-	-	-	-	20,000
<b>TOTAL ENGINEERING</b>		-	-	-	<b>20,000</b>	-	-	-	-	-	-	<b>20,000</b>

# Fleet Management

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>BEAUTIFICATION</b>												
● A-9	1997 Ford Taurus, 4-dr	-	-	18,000	-	-	-	-	-	-	-	18,000
● S-61	1997 Chevrolet Pickup S-10	-	-	-	-	-	-	-	-	-	24,000	24,000
● S-62	2000 Chevrolet Pickup, GK2, 4wd w/ Plow and dump	-	35,000	-	-	-	-	-	-	-	-	35,000
● S-67	2001 Dodge Truck, RAM 3500, 4wd, w/ dump	-	-	28,000	-	-	-	-	-	-	-	28,000
● S-70	2004 Ford Pickup, F-150	-	-	25,000	-	-	-	-	-	-	-	25,000
● S-98	1996 Ford Pickup, F150 w/ Plow, 4wd	25,000	-	-	-	-	-	-	-	-	-	25,000
<b>TOTAL BEAUTIFICATION</b>		<b>25,000</b>	<b>35,000</b>	<b>71,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>24,000</b>	<b>155,000</b>
<b>REFUSE</b>												
● 1	2000 Cushman Scooter	-	-	30,000	-	-	-	-	-	-	-	30,000
● 2	2000 Cushman Scooter	-	-	30,000	-	-	-	-	-	-	-	30,000
● 4	2001 Cushman Scooter	-	-	-	30,000	-	-	-	-	-	-	30,000
● 5	2001 Cushman Scooter	-	-	-	30,000	-	-	-	-	-	-	30,000
● 7	1998 Cushman Scooter	-	30,000	-	-	-	-	-	-	-	-	30,000
● 8	1998 Cushman Scooter	-	30,000	-	-	-	-	-	-	-	-	30,000
● 9	1997 Cushman Scooter	-	30,000	-	-	-	-	-	-	-	-	30,000
● 12	1996 Cushman Scooter	-	-	-	-	30,000	-	-	-	-	-	30,000
● 13	1996 Cushman Scooter	30,000	-	-	-	-	-	-	-	-	-	30,000
● 14	1997 Cushman Scooter	30,000	-	-	-	-	-	-	-	-	-	30,000
● S-73	2005 Chevy Silverado Pickup Truck w/ Plow	-	-	32,000	-	-	-	-	-	-	-	32,000
● 77	2000 Crane Refuse Packer, Split Blade Truck	-	-	195,000	-	-	-	-	-	-	-	195,000
● 78	2000 Crane Refuse Packer, Split Blade Truck	-	195,000	-	-	-	-	-	-	-	-	195,000
● 79	2008 GMC Refuse Packer	-	-	-	-	-	200,000	-	-	-	-	200,000
● 82	1993 Ford Multi-Lift Hook Truck F700	-	-	-	-	-	85,000	-	-	-	-	85,000
● 86	2003 International 4400 w/ Multi-lift 4x2 w/ Plow & Box	-	-	95,000	-	-	-	-	-	-	-	95,000
● 93	2001 International 4400 w/ Multi-lift 4x2	-	90,000	-	-	-	-	-	-	-	-	90,000
<b>TOTAL REFUSE</b>		<b>60,000</b>	<b>375,000</b>	<b>382,000</b>	<b>60,000</b>	<b>30,000</b>	<b>285,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,192,000</b>

# Fleet Management

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>STREET MAINTENANCE &amp; REPAIR</b>												
• 55	1995 GMC Truck w/ Altec Bucket, 3500 HD	-	-	-	-	-	-	-	-	-	85,000	85,000
• S-75	2001 Dodge Dakota Pickup w/ Plow (Street Foreman)	-	-	-	-	-	-	-	-	-	-	-
• S-87	2009 International Dump Truck	-	-	-	-	-	-	100,000	100,000	100,000	-	200,000
• 92	2009 Chevrolet Dump Truck w/ Plow	-	-	-	-	-	-	-	-	-	95,000	95,000
• 95	2001 Ford Dump/Maint. Truck	-	85,000	-	-	-	-	-	-	-	65,000	150,000
<b>TOTAL STREET MAINTENANCE &amp; REPAIR</b>		-	<b>85,000</b>	-	-	-	-	-	<b>100,000</b>	<b>100,000</b>	<b>245,000</b>	<b>530,000</b>
<b>LEISURE SERVICES</b>												
• A-7	2008 Ford Escape	-	-	-	-	-	25,000	-	-	-	-	25,000
• S-42	2008 Ford Pickup, Ranger	-	20,000	-	-	-	-	-	-	-	20,000	40,000
• S-71	Ford Pickup, F250	-	-	-	-	24,000	-	-	-	-	-	24,000
<b>TOTAL LEISURE SERVICES</b>		-	<b>20,000</b>	-	-	<b>24,000</b>	<b>25,000</b>	-	-	-	<b>20,000</b>	<b>89,000</b>
<b>HEALTH</b>												
• A-8	2001 Ford Taurus, 4-dr	-	20,000	-	-	-	-	-	-	-	-	20,000
<b>TOTAL HEALTH</b>		-	<b>20,000</b>	-	-	-	-	-	-	-	-	<b>20,000</b>
<b>PUBLIC WORKS</b>												
• A-5	2001 Dodge Durango 4x4	-	-	-	-	-	30,000	-	-	-	-	30,000
• S-53	2002 Ford Maint. Truck, F-250	-	-	-	30,000	-	-	-	-	-	-	30,000
<b>TOTAL PUBLIC WORKS</b>		-	-	-	<b>30,000</b>	-	<b>30,000</b>	-	-	-	-	<b>60,000</b>
<b>TOTAL FLEET MANAGEMENT</b>		<b>85,000</b>	<b>665,000</b>	<b>505,000</b>	<b>192,000</b>	<b>387,000</b>	<b>592,000</b>	<b>255,000</b>	<b>327,000</b>	<b>152,000</b>	<b>289,000</b>	<b>3,449,000</b>

# Infrastructure Improvements

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>ADMINISTRATION</b>												
•	Seal City Building Parking Lot	-	-	-	-	9,000	-	-	-	-	9,000	18,000
•	Street Name Sign Replacement	20,000	20,000	-	-	-	-	-	-	-	-	40,000
	<b>TOTAL ADMINISTRATION</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>
<b>BEAUTIFICATION</b>												
•	Business District-Tree Replacement Program	-	60,000	-	-	-	-	-	-	-	-	60,000
•	Paint Timber Walls - Far Hills Business District	-	-	7,500	-	-	-	-	-	-	-	7,500
•	Shroyer Road Corridor Study	-	-	40,000	-	-	-	-	-	-	-	40,000
	<b>TOTAL BEAUTIFICATION</b>	<b>-</b>	<b>60,000</b>	<b>40,000</b>	<b>7,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>107,500</b>
<b>STREET MAINTENANCE &amp; REPAIR</b>												
•	Annual Asphalt Pavement Prog.	530,000	570,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	4,700,000
•	Bi-Annual Concrete Street Repair	-	160,000	-	160,000	-	160,000	-	160,000	160,000	-	800,000
•	East Drive Rdwy Reconst.	-	-	520,000	-	-	-	-	-	-	-	520,000
•	Orchard Dr. Parking / Green space	-	-	30,000	-	-	-	-	-	-	-	30,000
•	Park Avenue Streetscape - Pedestrian Pavers	-	30,000	-	-	-	-	-	-	-	-	30,000
•	Park Avenue Streetscape	-	-	-	-	150,000	-	-	-	-	-	150,000
•	Park Road Reconstruction	-	-	300,000	-	-	-	-	-	-	-	300,000
•	Sweetwood Road Reconst.	-	-	150,000	-	-	-	-	-	-	-	150,000
•	Traffic Signal Head Replacement	-	-	20,000	-	-	-	-	-	-	-	20,000
•	Woods & Thruston Roadway Reconstruction	-	-	-	-	350,000	-	-	-	-	-	350,000
	<b>TOTAL STREET MAINTENANCE &amp; REPAIR</b>	<b>530,000</b>	<b>760,000</b>	<b>1,170,000</b>	<b>910,000</b>	<b>950,000</b>	<b>610,000</b>	<b>450,000</b>	<b>610,000</b>	<b>610,000</b>	<b>450,000</b>	<b>7,050,000</b>

# Infrastructure Improvements

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>LEISURE SERVICES</b>												
•	Centennial Park in Houk Stream	-	90,000	-	-	-	-	-	-	-	-	90,000
•	Irrigation @ Old River	-	-	75,000	-	-	-	-	-	-	-	75,000
•	Landscape @ Old River	-	-	-	-	-	-	-	-	-	-	-
•	Natural Area Signage Update	-	-	6,000	-	-	-	-	-	-	-	6,000
•	New Softball / Baseball Diamond @ Old River Sports Complex	-	-	17,000	-	-	-	-	-	-	-	17,000
•	Orchardly Park Phase 2 Improvements	-	200,000	-	-	-	-	-	-	-	-	200,000
•	Orchardly Park Tennis Courts	7,000	-	-	-	-	8,000	-	-	-	-	15,000
•	ORSC Irrigation Water Service	65,000	-	-	-	-	-	-	-	-	-	65,000
•	ORSC Parking Lot Improvements	-	-	-	-	80,000	-	-	-	-	-	80,000
•	Shafor Park Splash Pad Ground Fountain	-	-	-	15,000	-	-	-	-	-	-	15,000
•	Shafor Park-Rebuild Tennis Courts	-	-	-	-	-	350,000	-	-	-	-	350,000
•		-	-	90,000	-	-	-	-	-	-	-	90,000
•	Smith Gardens - Driveway Replacement	-	8,000	-	-	-	-	-	-	-	-	8,000
•	Smith Gardens - Paver Repair	-	12,000	-	-	-	-	-	-	-	-	12,000
•	Smith Gardens - Pond Repair	7,500	-	-	-	-	-	-	-	-	-	7,500
<b>TOTAL LEISURE SERVICES</b>		<b>79,500</b>	<b>310,000</b>	<b>188,000</b>	<b>15,000</b>	<b>80,000</b>	<b>350,000</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,050,500</b>
<b>SIDEWALK, CURB &amp; APRON</b>												
•	Sidewalk Program	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	1,400,000
<b>TOTAL SIDEWALK, CURB &amp; APRON</b>		<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>1,400,000</b>
<b>TOTAL INFRASTRUCTURE IMPROVEMENTS</b>		<b>769,500</b>	<b>1,290,000</b>	<b>1,538,000</b>	<b>1,072,500</b>	<b>1,170,000</b>	<b>1,100,000</b>	<b>598,000</b>	<b>750,000</b>	<b>750,000</b>	<b>590,000</b>	<b>9,628,000</b>

# Water Equipment / Improvements

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2121	2022 and beyond	Total
<b>WATER EQUIPMENT</b>												
• W-11	GMC Truck, 6H4, w/ Utility, C6500	-	-	-	-	-	-	-	-	-	-	-
• W-12	Pickup Truck (Water. Prod. Supt.)	-	-	25,000	-	-	-	-	-	-	-	25,000
• W-14	Hydra Stop w/ Trailer	-	-	-	-	-	-	-	-	-	35,000	35,000
• W-14T	Trailer / Hydra Stop Equipment	-	-	-	-	-	-	-	-	-	5,500	5,500
• W-15	Kubota Mini Excavator, KX41-2	-	-	-	-	30,000	-	-	-	-	-	30,000
• W-15T	Cronkwhite Trailer, 2400 EAL, 16' (for Kubota)	-	-	-	-	-	-	-	-	-	5,500	5,500
• 65	Case Backhoe Loader, 580B	-	-	10,000	-	-	-	-	-	-	-	10,000
• S-74	Pickup Truck w/ Plow (Utility Foreman)	-	-	-	-	-	32,000	-	-	-	-	32,000
• 85	International Dump 440	-	95,000	-	-	-	-	-	-	-	-	95,000
•	Transmitter Replacement	-	15,000	-	-	-	-	-	-	-	-	15,000
•	Valve Exercise Machine	-	-	-	-	-	-	45,000	-	-	-	45,000
•	Valve Insertion Machine	-	-	-	-	-	-	-	-	-	-	-
<b>WATER IMPROVEMENTS</b>												
•	Caton/Far Hills Water Main Imp.	-	-	-	130,000	-	-	-	-	-	-	130,000
•	Ion Exchange Media	-	-	-	-	-	-	-	-	-	-	-
•	Plant #1 Replacement	-	-	105,000	-	-	-	-	-	-	-	105,000
•	Ion Exchange Media	-	-	-	105,000	-	-	-	-	-	-	105,000
•	Plant #2 Replacement	-	-	50,000	-	-	-	-	-	-	-	50,000
•	Lookout Ridge Water Main Imp.	-	-	-	-	-	-	-	-	-	-	-
•	Pole Barn Constr. @ Firwood	-	70,000	-	-	-	-	-	-	-	-	70,000
•	Preventive Maintenance @	-	-	-	-	-	-	-	-	-	-	-
•	Filtration Plant	-	-	-	-	-	-	-	-	-	50,000	50,000
•	Roof Replacement - 120	-	-	-	-	-	-	-	-	-	-	-
•	Springhouse	-	-	-	-	-	-	-	-	-	-	-
•	Volusia Water Main	-	50,000	-	-	-	-	-	-	-	-	50,000
•	Water System Controls	-	28,000	-	-	-	-	-	-	-	-	28,000
•	Upgrade IIA	-	-	-	-	-	-	-	-	-	-	-
•	Water System Controls Upgrade IIB	-	-	25,000	-	-	-	-	-	-	-	25,000
<b>TOTAL WATER</b>		-	258,000	215,000	235,000	30,000	32,000	45,000	-	-	96,000	911,000

# Sanitary Sewer Equipment / Improvements

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>SANITARY SEWER EQUIPMENT</b>												
• W-10	Vactor Sewer Cleaner, 2110 Transmitter Replacement	-	220,000	-	-	-	-	-	-	-	-	220,000
• 31	Sreco Sewer Jet w/ Trailer	-	-	40,000	-	-	-	-	-	-	-	40,000
• 63	New Holland Backhoe Loader, 555E	-	-	75,000	-	-	-	-	-	-	-	75,000
<b>SANITARY SEWER IMPROVEMENTS</b>												
•	Oakmead Sanitary Sewer Imp.	-	-	-	-	-	-	-	-	-	-	-
•	Sanitary Sewer Repair	80,000	-	80,000	-	80,000	-	-	-	-	-	240,000
<b>TOTAL SEWER</b>		<b>80,000</b>	<b>220,000</b>	<b>195,000</b>	<b>-</b>	<b>80,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>575,000</b>

# Stormwater Equipment / Improvements

ID #	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 and beyond	Total
<b>STORMWATER EQUIPMENT</b>												
• 20	2002 Johnston Street Sweeper	-	-	-	125,000	-	-	-	-	-	-	125,000
<b>CURB IMPROVEMENTS</b>												
•	Thornhill Road Curb Replacement	-	-	100,000	-	-	-	-	-	-	-	100,000
<b>TOTAL SEWER</b>		-	-	<b>100,000</b>	<b>125,000</b>	-	-	-	-	-	-	<b>225,000</b>

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## Community Information

**COMMUNITY INFORMATION**

INCORPORATED AS A VILLAGE .....	JULY 15, 1907
FIRST PUBLIC MEETING .....	FEBRUARY 18, 1908
PROCLAIMED A "CITY" .....	JANUARY 1, 1931
ESTABLISHED COUNCIL / MANAGER FORM OF GOVERNMENT .....	MAY 5, 1931
CHARTER ADOPTED .....	JULY 1, 1960
CHARTER AMENDED .....	NOVEMBER 8, 1988
AREA .....	2.20 SQUARE MILES
PARK LANDS AND NATURAL AREAS .....	64.18 ACRES
POPULATION (2010 CENSUS).....	9,202
REGISTERED VOTERS .....	7,011
ASSESSED VALUATION (2011-2012) .....	\$300,117,390
TOTAL PROPERTY TAX RATE (2011-2012) .....	\$151.38 PER \$1,000
EFFECTIVE RESIDENTIAL PROPERTY TAX RATE (2011-2012) *.....	\$88.18 PER \$1,000

<b>INSIDE MILLAGE:</b>		
	<u>TOTAL</u>	<u>EFF.</u>
SCHOOL	4.72	4.72
COUNTY	1.70	1.70
CITY	3.58	3.58
SINCLAIR COMM	-	-
WRIGHT LIBRARY	-	-
<b>TOTAL INSIDE</b>	<b>10.00</b>	<b>10.00</b>

<b>OUTSIDE MILLAGE:</b>		
	<u>TOTAL</u>	<u>EFF.</u>
SCHOOL	117.98	56.67
COUNTY	16.04	15.33
CITY	2.72	1.54
SINCLAIR COMM	3.20	3.20
WRIGHT LIBRARY	1.44	1.44
<b>TOTAL OUTSIDE</b>	<b>141.38</b>	<b>78.18</b>

<b>INSIDE AND OUTSIDE MILLAGE:</b>		
	<u>TOTAL</u>	<u>EFF.</u>
SCHOOL	122.70	61.39
COUNTY	17.74	17.03
CITY	6.30	5.12
SINCLAIR COMM	3.20	3.20
WRIGHT LIBRARY	1.44	1.44
<b>TOTAL COMBINED</b>	<b>151.38</b>	<b>88.18</b>

<b>PROPERTY TAX VALUATION (2011-2012)</b>	
RESIDENTIAL REAL ESTATE	\$ 285,205,730
COMMERCIAL REAL ESTATE	13,240,720
TANGIBLE PERSONAL PROPERTY	1,670,940
<b>TOTAL PROPERTY VALUATION</b>	<b>\$ 300,117,390</b>

\* Actual annual property tax bills are based on the "EFFECTIVE" rate and not on the "TOTAL" rate.

**COMMUNITY INFORMATION**

**PAVED STREETS**

Centerline Miles .....48 Miles  
Lane Miles .....51 Miles

**SIDEWALKS.....53 Miles**

**SEWER .....39 Miles**

**WATER .....44 Miles**

**FIRE HYDRANTS .....346**

**STORM SEWER LINES .....33 Miles**

**SINGLE DWELLINGS .....3,281**

**MULTIPLE DWELLINGS .....194**

**BUSINESS UNITS .....140**